



THE YORKSHIRE
COUNTY CRICKET CLUB



ANNUAL REPORT AND ACCOUNTS 2015



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CHAIRMAN'S REPORT

AN INCREDIBLE YEAR

Well 2015 turned out to be quite a year to assume the chairmanship of Yorkshire County Cricket Club!

Brilliantly led by Andrew Gale our team won the County Championship for the 34th time and back-to-back titles for the first time in nearly 50 years.

And it was no ordinary win. In total 21 players were used over the season, with 7 of the squad being called up to represent England at different times adding to the disruption caused by injuries and Andrew Gale's early season absence. The ability of our coaching team, superbly led by Martyn Moxon and Jason Gillespie, to manage the constant disruption throughout the season is testimony to their skill and the winning mind-set they have instilled in the team. The stats will go down in history: most wins (11 out of 16), highest points (286) and the greatest winning margin (68 points). Incredible!

WHITE BALL AMBITIONS

But there is no complacency in the dressing room. The desire of our players to win the treble is as strong as ever and there is clear acknowledgement that we have to do better with the white ball. The disappointment of not reaching the Royal London one-day cup final at Lords was incredibly painful and we have yet to fulfil our potential in the NatWest T20 Blast. The YCCC contribution to Adelaide Strikers' success in the Big Bash and the signing of David Willey are evidence of our intention to compete for trophies across all formats in 2016.

SUSTAINED SUCCESS

Members often say to me that YCCC is too much about business and not enough about cricket. My answer is always the same: it's not true but the reality is that without a sustainable business model for the club there will be

no cricket. Without the repeated injection of loans from Colin Graves, YCCC would have been bust years ago. But continually borrowing more is no way to run a business and there is no Fairy Godmother waiting in the wings to bail us out. We have therefore successfully completed a financial restructuring of the Club during the year with Colin's loan repaid.

So we are 2 years into a 7 year plan through to the end of our current international staging agreement and the World Cup in 2019. I'll provide more details to members at the AGM but the reality is that clearing our debts over the next 10-15 years has to be a key priority. We successfully refinanced at the end of 2015 (reducing the annual interest bill by nearly £300,000 per annum) and virtually all aspects of the Commercial side of the club made significant progress last year. Achieving a small profit in 2015 was an important milestone and the positive trends in revenues across all categories have continued into the New Year. We have clear plans to drive revenues and profit forward over the next few years.

But we still face substantial headwinds. Headingley's status as an international ground is not guaranteed beyond 2019, compounded by considerable uncertainty over the format and quantity of international cricket after that date. We are determined to make Headingley one of the best sporting venues in the country and plans are being formulated for the joint redevelopment of the Football Stand with our Leeds Rugby neighbours, a complicated and expensive process. Each party will have to inject around £15 million and we are working hard to raise at least £8 million of our share by way of grants. Our target is to have the new stand open in time for the Ashes Test and Pakistan ODI which will take place in 2019, together with 4

World Cup matches that are contingent on its completion. This will of course provide significantly enhanced facilities which will be available for use by the members, as we develop operating and commercial plans.

Achievement of our vision and plans will be far from easy and will require resolve and unity in equal measure.

INFLUENCING THE FUTURE OF ENGLISH CRICKET

Success on and off the pitch is also important in the context of shaping domestic cricket. The new regime at the ECB is considering a wide range of options for both red and white ball cricket and I am determined that Yorkshire will play a key part in influencing their strategy by being at the heart of any decision-making. Your board is unanimous in the belief that there is nothing more important than 4-day cricket and we will do our utmost to preserve the integrity and importance of the county championship whilst supporting changes to white ball cricket to make the game accessible to the widest possible audience.

#STRONGUNIT

If you follow Jason Gillespie on Twitter you'll know that he regularly uses #strongunit to describe our players. And thanks to his outstanding leadership with Martyn Moxon and Andrew Gale that's exactly what they are, with a unity of purpose and spirit that's largely founded on growing our own talent. Our young players all gained valuable experience last season and Alex Lees has been confirmed as our one day skipper for 2016.

But #strongunit also applies to YCCC in its entirety because we are stronger together and unity ensures that we are best placed to secure the long term future of Yorkshire Cricket and remain the envy of all other counties.

BRIGHT FUTURE

I would like to say a few personal thankyou's beginning with Colin Graves for his unstinting commitment and financial support to the club over many years. I wish Colin well with the challenges he faces with the national game. Thanks also to Dickie Bird for a superb second year as President, attending every match and being the perfect ambassador for the club. Finally thanks to my fellow board members, Mark Arthur and every member of his staff who have worked tirelessly for the benefit of the club and you as members.

And so here we are at the start of the new season. Yorkshire is again the county that all others are trying to emulate, with the realistic prospect of a championship treble and nearly half of our first team firmly established or pressing hard for a place in the England squad.

Strong Yorkshire, Strong England is once more the mantra, with Joe Root one of the top batsman in the world, Jonny Bairstow the Cricket Writers' Player of the Year and Jack Leaning the Young Player of the Year.

Thank you for your continued support which is hugely appreciated by everyone at the club. By all pulling together in the same direction, both on and off the pitch, your board, staff and players have delivered an exceptional result. I hope you are as proud as I am of what YCCC has achieved over the past 2 years.

I wish you all a healthy, exciting and successful season in 2016.



Steve Denison
Chairman



CHIEF EXECUTIVE'S REPORT

The 2015 cricket season will once again be hailed as one of success for Yorkshire County Cricket Club. We won the County Championship for the 34th time, breaking modern day records in the process. However success was not just limited to the men's first team. The Yorkshire Women won their County Championship, whilst there was also success for the Men's Over 50's, the Girls' Under 13's and Under 15's, and the Academy won both the Yorkshire League Cup and the Black Sheep Trophy. Woodhouse Grange CC won the National Village Cup Final at Lord's for the fourth and last time, as they also won promotion to the new Yorkshire Premier League North, making themselves ineligible for the village competition in the future.

Off the field, it was also another year of excellent progress. New state-of-the-art floodlights were installed at Headingley, and thanks to the generosity of our President, Dickie Bird, we now have a splendid viewing balcony for the players. The floodlights are a game changer for us commercially, allowing for a later start to the evening NatWest T20 Blast matches. Consequently, domestic ticket sales increased by 58%. Test Match ticket sales were up by 24% and income from our retail operation has grown by 106% in the last two years. Overall, income is up by 14% on the previous year and 23% on 2013, confirming that the Club is moving in the right direction.

In 2016 we welcome Sri Lanka for the first Test Match of the summer, and, at the time of writing, ticket sales are up by 6,000 on last year. In September we host Pakistan for the first ever Day/Night One-Day International at Headingley under permanent floodlights, which we expect to be a sell-out. On the domestic front, the men will be looking to be competitive in all three competitions as they seek to emulate the great teams of the sixties by winning three Championships in a row. Two is excellent in the modern era, particularly with so many Yorkshire players representing England, but three would be spectacular. We also see the start of the Women's Cricket Super League in 2016 And Yorkshire will be one of six teams to play in the inaugural T20 competition. And Yorkshire Cricket finally has a pyramid structure at the highest level of club cricket. Four ECB Premier Leagues will battle it out during the season with the finalists competing in Abu Dhabi for the right to call themselves the best club team in Yorkshire.

Steady and measured progress is being made with regard to the development of the North / South Stand at Headingley. We are busy fundraising, planning and agreeing the future operational joint venture with Leeds Rugby. Further details will be released at the appropriate time, and an EGM will be called in order to get approval from the Membership

to proceed. In the meantime, you will see greater activity on the rugby side of the Ground as they have to redevelop their South Stand before we embark upon the joint venture.

Park Avenue Cricket Ground, in Bradford, will complete phase one by mid-summer 2016. A new non-turf pitch was laid last summer to allow more cricket to be played at the famous old ground. Eight non-turf nets are now being constructed on the old football pitch, along with complementary changing facilities. The cost of this project is £570,000, which has been fully funded by the ECB and Bradford MDC. We are progressing with the fundraising for phase two which includes the refurbishment of the cricket ground and the construction of a new pavilion, which will be capable of hosting disability cricket, England Women's cricket, Women's Super League cricket, schools and community cricket, local club cricket and potentially first-class cricket. Essentially, we are very excited that Park Avenue will once again be a first-class cricket ground for the wider cricketing community.

Scarborough again proved to be the most popular ground on the county circuit, drawing crowds of 5,000 per day and affirming the popularity of festival cricket. Thanks to Bill Mustoe and his team for being outstanding hosts and preparing one of the best pitches in the country.

On a sadder note, over twenty of our cricket clubs were flooded during the Christmas period, causing unprecedented damage. The Yorkshire Cricket family has come together to support these clubs, along with tremendous financial support from the ECB and Sport England. Having visited all the affected clubs with players and colleagues, I am amazed by the positivity and resilience of the volunteers at each and every club. The majority should enjoy a full season at their home ground, and the fundraising continues to help those worst affected.

Since I have been at Yorkshire County Cricket Club, I have tried to bring the various components and stakeholders of Yorkshire Cricket closer together for the betterment of the game, and I would like to thank all of you who have worked with me in that process. There are too many to mention individually, but you know who you are. We have a long way to go to achieve our ambitions, but we will get there, and cricket in Yorkshire will be stronger than ever.

Thanks to all the players for a memorable 2015. Now for 2016!

Enjoy the season

Mark Arthur

Chief Executive

The Yorkshire County Cricket Club



DIRECTOR OF FINANCE'S REPORT

2015 was a year of significant progress in the finances of Yorkshire County Cricket Club.

In terms of trading results, revenues and EBITDA both continued to improve and we achieved a retained profit for the first time since 2009, which was an Ashes Test year. Overall revenues at £8.4m were 14% up on last year and £1.6m higher than 2013. We have successfully driven growth across all activities, including ticket sales, commercial and hospitality income, and membership. Revenue from the ECB also increased as we are rewarded for growing talent for both our own first team and the England team.

We retained our strong focus on costs and most increases were in line with sales. The success of our international players adversely affected our annual players' wage bill which rose by £358,000, including the cost of maintaining a larger squad to cover for our players representing England.

Overheads increased year on year by £299,000 due to a combination of factors. We stopped charging ticket booking fees which had previously offset overheads and there were increases in marketing and retail spend to drive revenues.

Notwithstanding these cost pressures, our gross margin increased by £1m compared to 2013 and we achieved year on year growth of 23% in EBITDA. Both very creditable results.

Our new floodlights were installed during the year at a total cost of £1.5m. This was financed in part by a grant from the ECB of £0.7m, with the balance funded by a finance lease agreement that will largely be repaid by further ECB monies expected in 2018.

Turning to the financing of the Club, Colin Graves's appointment as ECB Chairman meant that we had to refinance his loans so that YCCC would be financially independent from him.

To put things in context, set out opposite is a bar chart showing the change in our debt from 2002 to the start of 2015. As the chart highlights, our debt increased substantially over the period to £23.9m, largely as a result of purchasing Headingley, other ground development projects and the payment of interest on loans.

Against this background it was becoming harder for the club to pay interest and make capital repayments under the various loan agreements and we decided to review the relationships with all of our debt providers; the Graves family trusts, Leeds City Council, HSBC and Leeds Beckett University.

As a result, we have refinanced the club as set out in the table opposite.

The Graves family trusts, which are entirely independent from him in his personal capacity, have provided loans of £18.9m which has allowed the previous loans from Colin, the Graves family trusts and Leeds City Council to be repaid. As part of the refinancing we are grateful to Leeds City Council who after reviewing the actual cost of interest that the Council had incurred in servicing the debt which demonstrated that the cost to the Council of the loan has been fully met by the Club, accepted £6.5m in settlement of the £7.4m capital outstanding on the loan. As part of the final settlement, the Club was not charged a sum of £326,000 during the year in respect of interest on the loan

We are also grateful to both HSBC and Leeds Beckett University for reducing the rates of interest charged on their loans. HSBC have also granted the club a capital repayment holiday until 2018.

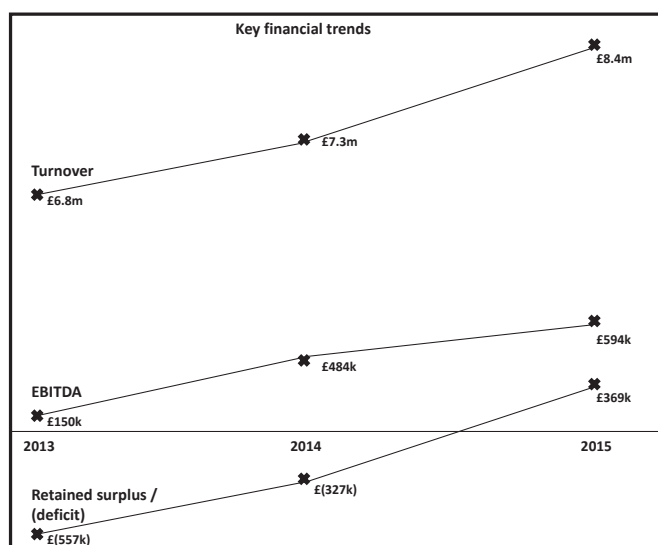
The impact of the refinancing is a reduction in our annual interest charge of almost £300,000 per year and there are no scheduled capital repayments until 2019.

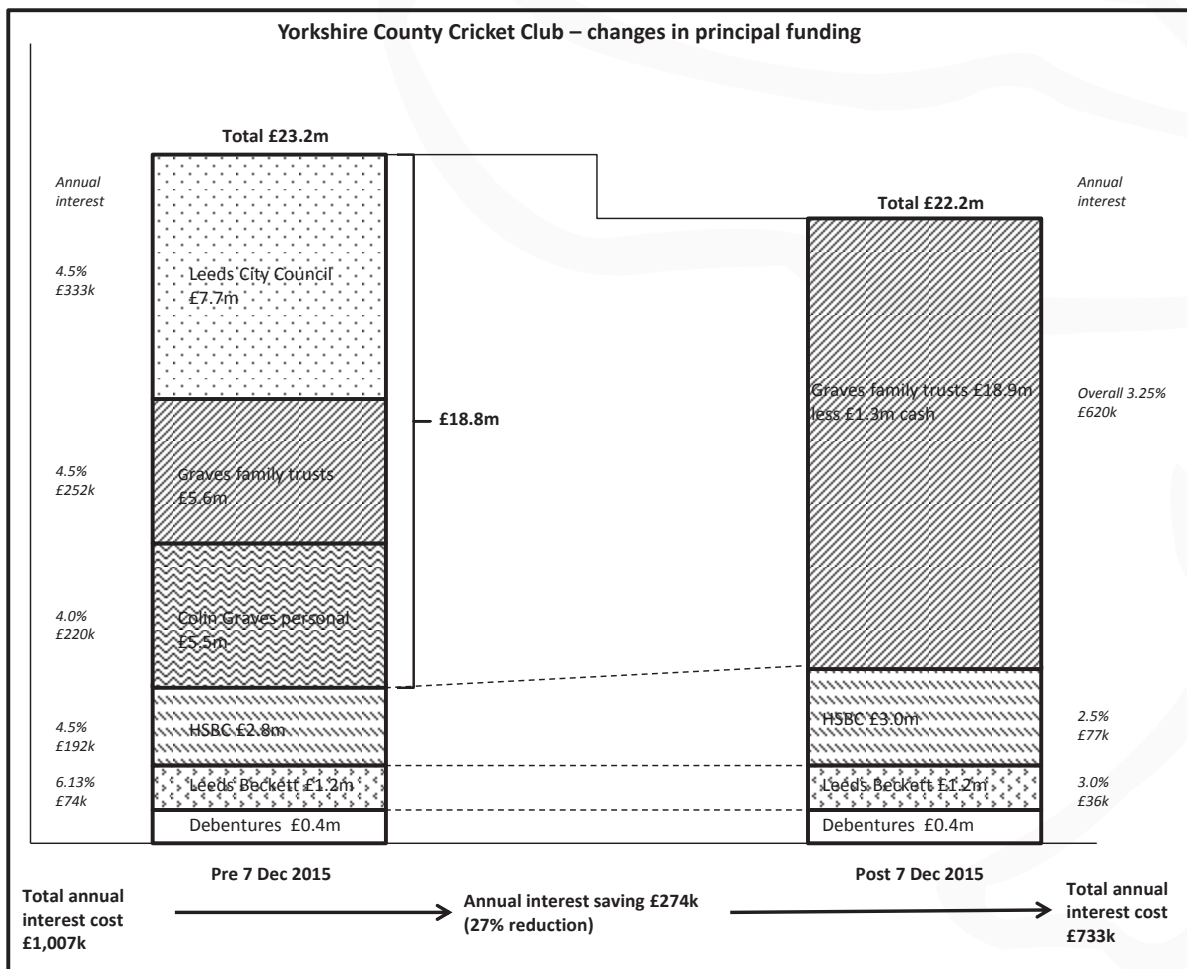
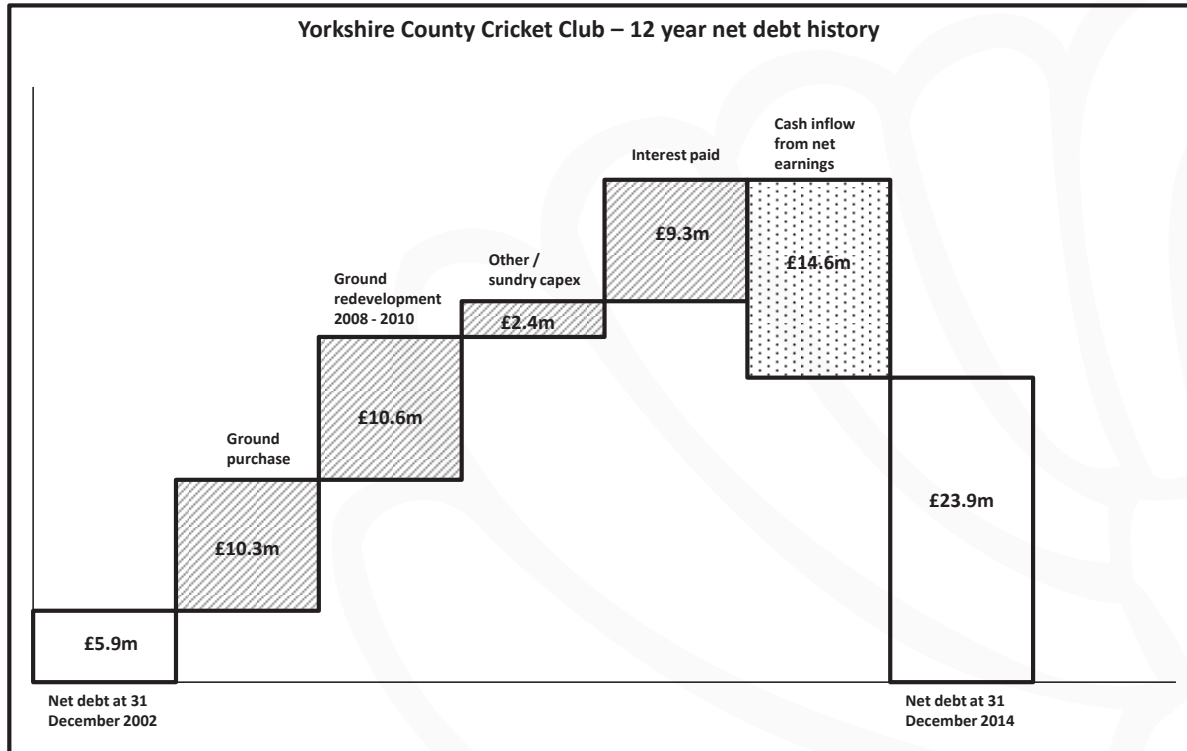
In addition, cash from perimeter advertising will begin to be received again after 2019, catering rights will revert to the club after 2020 and the Ashes and World Cup in 2019 should generate significant cash inflows. The club is in a stronger financial position than it has been at any time in recent years.

Paul Hudson

Director of Finance

The Yorkshire County Cricket Club





DIRECTOR OF CRICKET'S REPORT

You may recall in my report last year that I said there could be a challenge around the corner with the possibility that up to 6 players may be selected for the England tour to the West Indies in April/May 2016.

As you now know, this became a reality and it is very pleasing for our Support Staff that the work and planning we did during last winter enabled us to cope with the International selections and still manage to regain the County Championship title. In fact we had to use 21 players last season in the LVCC.

Despite the disruption the players were able to put their names into the record books. They achieved the record number of points and wins since the County Championship was split into 2 Divisions. The winning margin of 68 points is the largest since 1979 and it was Yorkshire's most convincing victory since 1931. Our unbeaten run in the County Championship of 26 consecutive games was the Club's best sequence since 1947. In all of the season's seven Test matches, England had three Yorkshire players in the top five in the batting order. This is the first time any County has been represented in such a way. The fact that we had six players on the Test tour of the West Indies is also a record.

All in all some outstanding statistics – the players should be very proud of their achievements.

Having said all that, I think everyone will probably agree that we didn't bat as well as a team last year as in 2014.

It is a fact that we very much relied on a couple of individuals getting us out of trouble in most matches. There were some outstanding partnerships that turned the game our way. In my opinion, the two most notable were the Bairstow and Bresnan unbeaten partnership of 366 at Durham and the 248 of Maxwell and Rashid at Scarborough, again against Durham. There were, of course, important contributions over the season from other players but I believe

these two in particular were huge in the context of the season.

As inconsistent as our batting may have been, the same cannot be said of our bowling. Once again there were tremendous individual performances but as a group our bowlers were outstanding. The seamers never let the opposition settle and our spinners also played a big part and took 46 wickets between them. I would like to make special mention of James Middlebrook who joined us at very short notice early in the season and played with great pride and passion. His experience was invaluable and I would like to thank him for his contribution to our success.

Our challenge now is to keep winning and make it three in a row. It will, of course, be no easy task but if the players play to their potential it is achievable.

As far as 1 day cricket is concerned, reaching the semi-final of the Royal London competition was pleasing and an improvement on last year but it was disappointing to lose when we had such a good start to the game. Unfortunately our innings fell away in the final 15 overs and then we had no answer to some excellent batting from Michael Klingle.

The biggest disappointment of the summer was our T20 campaign. Given the recruitment of Aaron Finch and Glenn Maxwell along with our own talent, we would have expected to at least reach the Quarter-finals. Our results in T20 cricket over the last 3 years have been extremely frustrating. I can assure you we have done a lot of talking and worked hard to try and improve, however we haven't seen any kind of consistency in this form of the game in recent years.

There are two main areas that we are looking to address. Firstly we have to try and have a settled team who know their roles. Secondly the batsmen need to formulate a method and trust it and the bowlers need to be able to execute their skills better under pressure.

With regard to the first point, we set out last season with that

intention. However through injuries, England selections and poor form we never achieved that settled team and found ourselves scrambling around for solutions. Discussions between Alex Lees, Jason Gillespie and myself are on-going on how we can achieve continuity given the playing schedule that we face and our desire to be successful in all three formats of the game. The second issue is something that, once again, the players have discussed at length and are working on this winter.

In 4 day cricket we have a tried and tested process for winning that the players trust. We are yet to achieve this in T20 cricket but there is a real determination within the squad to develop the successful formula. The signing of David Willey will strengthen our team and we are very much looking forward to welcoming him to Headingley. We will also have Kane Williamson available for a large part of the T20 campaign so I fully expect an improvement in our fortunes.

Moving on to the 2nd XI, we used over 30 players during the season for a variety of reasons. Although the match results weren't particularly good, it did mean that a number of young players were given an opportunity at a higher level and we learned a great deal about them with the future in mind.

The Academy had another successful season even though a number of senior players had been 'released' to play League cricket elsewhere. They achieved a Cup double, The Yorkshire League Knockout Cup and the Black Sheep Champion of Champions Trophy. A fantastic effort and again a positive reflection on the excellent work being done by Ian Dews and Richard Damms.

As I've said before we have an outstanding group of Coaches and Support staff at the Club and I would like to thank them all for their hard work, passion and commitment in providing the players with the best possible help in preparing them for competition.

We obviously now have Rich Pyrah on the Coaching staff. He has

been a loyal player who excelled in the 1 day form of the game over many years. He has a great enthusiasm for coaching and is already doing some good work across all age groups. He spent some time during the winter at the Big Bash with Jason and Aaron Finch also arranged for him to work with the Melbourne Renegades for two weeks. This was a fantastic experience and both he and Jason have learned things that can help us to improve.

It is a very exciting time to be involved in Yorkshire cricket. I have spoken about our various teams and cricket staff but our staff off the field are also doing great things. The Club is united and is led brilliantly by our Chairman, Steve Denison, and CEO, Mark Arthur. They have a clear vision for the future of the Club and the development of Headingley. They will not allow complacency as there are challenges ahead but we are in a good position to continue our progress across all areas.

Thank you once again for your continued support. It means a great deal to the players and staff to know that we are the best supported County in the Country and I hope that we can continue to provide you with success to enjoy.



Martyn Moxon
Director of Cricket

The Yorkshire County Cricket Club



PRESIDENT, BOARD MEMBERS, STAFF AND PLAYERS

PRESIDENT

Harold 'Dickie' Bird OBE

BOARD MEMBERS

Chairman

Steve Denison

Chief Executive

Mark Arthur

Board Members

Robin Smith
Martyn Moxon
Stephen Willis

Director of Finance/Club Secretary

Paul Hudson

CRICKET STAFF

Director of Cricket

Martyn Moxon

Director of Cricket Development/ 2nd XI Coach

Ian Dews

First XI Coach

Jason Gillespie

Academy Head Coach

Richard Damms

YCCC Coach & Yorkshire WCSL Head Coach

Richard Pyrah

Development Coach

Tony Pickersgill

Strength & Conditioning Coach

Ian Fisher

Strength & Conditioning Coach

Blaine Clancy

First XI Physiotherapist

Kunwar Bansil

Second XI Physiotherapist

Chris Liversedge

Cricket Department Administrator

Janet Bairstow

Club Masseuse

Sharon Shanks

Club Doctor

Dr Nigel Mayers

Sports Psychology Consultant

Simon Hartley

Dressing Room Attendant

John Reynard

STAFF

PA to the Chief Executive, PA to the Board & HR Manager

Liz Neto

HR & Admin Assistants

Ellie England
Kirsty Flesher

Financial Controller

Chris Thomson

Accounts Assistants

Vanessa Appleyard
Bisi Bamgboye

Operations Manager

Howard Ferguson

Operations Executive

Stephen Skillern

Operations Consultant

David Ryder

Maintenance Manager

Bernard Grant

Maintenance Assistants

Guy Ndoukepo
Joyce Miller

Commercial Director

Andy Dawson

Head of Sales

Simon Pixsley

Hospitality & Events Manager

Sarah Thorpe

Commercial Partnerships Manager

Joanna Taylor

Senior Sales Executive

Kayleigh Hallas

Hospitality & Events Executive

Sophie Haywood

Head of Media & Marketing

Danny Reuben

Customer Relationship Manager

Treve Whitford

Graphic Designer

Adrian Mirfakhrai

Marketing & Customer Engagement Executive

Sam Gascoyne

Head of Customer Operations

Sam Hinchliffe

Ticket Office Manager

Cecilia Allen

Ticket Co-ordinator

Yvonne Iredale

Customer Operations Executives

Joe Burke
Chris Parkinson
Jade Clifton

Retail Manger

Barbara Noble

Catering Manager

Linda Grant

Head Groundsman

Andy Fogarty

Groundstaff

Gareth Milthorpe
Adam McDonald
Peter Taylor
Richard Robinson

YORKSHIRE CRICKET FOUNDATION

Foundation Manager

Will Saville

Project Officer

Nick Robinson

Community Development Officer

Taj Butt

Tour Guide

Mel Reuben

1st XI Capped Players

Jonathan M Bairstow
Gary S Ballance
Jack A Brooks
Tim T Bresnan
Andrew W Gale (Captain)
Alexander Z Lees
Adam Lyth
Steven A Patterson
Liam Plunkett
Adil U Rashid
Joe E Root
Ryan J Sidebottom

Overseas Players

Kane S Williamson

2nd XI Capped Players

Karl Carver
Ben O Coad
Matthew Fisher
Ryan Gibson
Andrew J Hodd
Jack Leaning
William MH Rhodes
Joshua Shaw
David J Willey

Junior Pro's

James C Wainman
Matthew Waite
Jared Warner

ACADEMY PLAYERS

Senior

Eliot Callis
Jordan A Thompson

Academy

Ben L Ainsley
Edward Barnes
Harry C Brook
James WP Brown
Nathan J Firn
Mosun Hussain
Yaasar Imtiaz
James EG Logan
Jonathan Read
Jack W Shutt
Matthew A Taylor

Scholarship Players

Benjamin D Birkhead
Richard P Brown
Danish Hussain
Mustafa Rafique

EPP

Bilal Anjam
Alec Drury
Samuel Fox
Nathan Goldthorp
Nick Lowe
Nathan Snookes
Josh Sullivan

CORPORATE GOVERNANCE

The Board is accountable to the Club's members for good corporate governance and this statement describes how the principles of governance are applied.

THE BOARD

The Board is responsible for approving Club policy and strategy. It meets bi-monthly, or more frequently if business needs require, and has a schedule of matters specifically reserved to it for decision, including all significant commercial issues and all capital expenditure. The Executive Management Team supply the Board with appropriate and timely information and Board Members are free to seek any further information they consider necessary.

NOMINATIONS COMMITTEE

The Nominations Committee is formally constituted with written terms of reference which are defined in the Club Rules and reviewed regularly. It consists of the President, Secretary and two other Board members, currently S Denison and R A Smith.

AUDIT COMMITTEE

The Audit Committee meets to provide oversight of the financial reporting process, the audit process, systems of internal controls and compliance with laws and regulations. It meets with the external auditors as part of this process. Members of the committee are S J Denison, S Willis and Professor P Smith

RELATIONS WITH MEMBERS

The Club encourages effective communication with its members and a specific Committee, as defined in the Club Rules, is appointed for that purpose.

INTERNAL CONTROL

The Board acknowledges its responsibility to maintain a sound system of internal control relating to operational, financial and compliance controls and risk management, to safeguard the members' interests and the Club's assets, and will regularly review its effectiveness. Such a system, however, is designed to manage and meet the Club's particular needs and mitigate the risks to which it is exposed, rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Club considers its key components to provide effective internal control and improve business efficiency are:

Regular meetings with senior management to review and assess progress made against objectives and deal with any problems which arise from such reviews.

A financial reporting system of annual budgets, periodic forecasts and detailed monthly reporting which includes cash flow forecasts. Budgets and forecasts are reviewed and approved by the Board.

A management and organisation structure exists with defined responsibilities and appropriate authorisation limits and short lines of communication to the Non-Executive Chairman.

A Senior Independent Director is appointed by the Board whose role is to serve a sounding board for the chairman and act as an intermediary for other directors. The position is currently held by R A Smith.

DIRECTORS RESPONSIBILITIES

The directors are responsible for preparing the Annual Report and the Club's financial statements in accordance with applicable law and regulations.

Co-operative and Community Benefit Society law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with UK Accounting Standards including FRS102 The Financial Reporting Standard applicable in the UK and Republic.

The financial statements are required by law to give a true and fair view of the state of affairs of the Club and of its income and expenditure for that period.

In preparing the Club's financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates

that are reasonable and prudent;

- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Club will continue in business. The directors are responsible for keeping proper books of account that disclose with reasonable accuracy at any time the financial position of the Club and enable them to ensure that its financial statements comply with the Co-operative and Community Benefit Societies Act 2014. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Club and to prevent and detect fraud and other irregularities. The directors are responsible for the maintenance and integrity of the corporate and financial information included on the Club's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

INCOME AND EXPENDITURE ACCOUNT

for the year ended 31 December 2015

	NOTE	2015	2014
		£	£
Income:			
International ticket and hospitality revenue		2,440,612	2,181,135
Domestic ticket and hospitality revenue		835,547	538,131
Subscriptions		652,324	564,990
England and Wales Cricket Board		2,480,607	2,194,791
Commercial income		1,904,940	1,797,563
Other income		51,683	30,588
		8,365,713	7,307,198
Cost of Sales:			
International match and hospitality expenditure		1,300,521	1,202,876
Domestic match and hospitality costs (home fixtures)		421,390	348,286
Retail		239,447	163,483
Catering		31,518	31,678
		(1,992,876)	(1,746,323)
Cricket Expenses:			
Staff remuneration and employment expenses		2,563,753	2,205,459
Match expenses (away fixtures)		238,265	215,808
Development expenses		337,108	317,529
Other cricket expenses		28,926	26,664
		(3,168,052)	(2,765,460)
Overheads			
Infrastructure and ground operations		943,772	807,500
Commercial		767,982	672,324
Administration		697,705	685,077
Ticket and membership office		201,015	146,568
		(2,610,474)	(2,311,469)
Earnings before interest, tax, depreciation and amortisation		594,311	483,946
Interest		(638,741)	(1,050,437)
Depreciation		(434,768)	(438,532)
Release of Capital Grants		177,382	178,265
		(896,127)	(1,310,704)
Deficit before exceptional items and taxation		(301,816)	(826,758)
Exceptional items ^{*1}	8	781,106	500,000
Surplus / (Deficit) before taxation		479,290	(326,758)
Taxation	4	(110,877)	-
Surplus / (Deficit) for the year after taxation		368,413	(326,758)

*1 2014 exceptional item - A one off amount of £500,000 was received from the ECB and used to clear down part of an outstanding loan balance with the ECB.

BALANCE SHEET

as at 31 December 2015

	NOTE	2015	2015	2014	2014
		£	£	£	£
Assets employed:					
Fixed Assets	5		29,259,590		28,335,785
Current Assets:					
Stocks		112,770		87,753	
Debtors	6	1,482,891		1,311,146	
Cash at bank and in hand		765,142		-	
		2,360,803		1,398,899	
Creditors: amounts falling due within one year	7	(4,153,629)		(3,764,065)	
Net current liabilities			(1,792,826)		(2,365,166)
Total assets less current liabilities			27,466,764		25,970,619
Funded by:					
Creditors: amounts falling due after more than one year	8		25,160,683		24,165,569
Deferred income - capital grants	9		5,152,286		5,019,668
			30,312,969		29,185,237
Capital and reserves					
Called up share capital	11		197		199
Capital redemption reserve	12		693		691
Income and expenditure account	12		(2,847,095)		(3,215,508)
			(2,846,205)		(3,214,618)
			27,466,764		25,970,619

These accounts were approved by the Board on 12th February 2016.

S J DENISON, CHAIRMAN

P A HUDSON, SECRETARY

CASH FLOW STATEMENT

for the year ended 31 December 2015

	NOTE	2015	2014
		£	£
Cash flows from Operating Activities			
Profit / (loss) for the year		368,413	(326,758)
Adjustments for:			
Depreciation of tangible assets		434,768	438,533
Loan interest payable		638,741	1,050,437
Capital grants released		(177,382)	(178,265)
Taxation		110,877	-
Exceptional item	8	(907,000)	-
Adjustment to debenture debt		(23,696)	-
(Increase) / decrease in trade and other debtors		(282,622)	554,270
(Increase) / decrease in stocks		(25,017)	(19,125)
Increase / (decrease) in creditors		493,292	(547,622)
Tax paid		-	-
Interest paid		(638,741)	(1,050,437)
Net cash inflow from operating activities		(8,367)	(78,967)
Cash flows from investing activities			
Purchase of tangible fixed assets		(658,573)	(281,289)
Capital grants received		310,000	500,000
		(348,573)	218,711
Cash flows from financing activities			
Proceeds from new loans		13,765,400	1,524,321
Repayment of borrowings		(12,200,000)	(1,470,000)
Repayment of finance lease liabilities		(138,549)	(197,585)
		1,426,851	(143,264)
Increase / (decrease) in cash in the period		1,069,911	(3,520)
Cash and cash equivalents at 1st January 2015		(304,769)	(301,249)
Cash and cash equivalents at 31st December 2015		765,142	(304,769)

ANALYSIS OF NET DEBT

	At 1 Jan 2015	Cash Flow 2015	Other Changes 2015	At 31 Dec 2015
	£	£	£	£
Cash at bank and in hand	-	765,142	-	765,142
Overdraft - current	(304,769)	304,769	-	-
	(304,769)	1,069,911	-	765,142
Debt due within one year				
HSBC loan	(200,000)	200,000	-	-
Leeds City Council loan	(200,000)	200,000	-	-
Other loans ECB	(450,000)	(250,000)	-	(700,000)
Finance leases less than one year	(126,693)	138,549	(108,649)	(96,793)
Debt due after one year				
HSBC loan	(2,869,014)	(200,000)	-	(3,069,014)
Leeds City Council loan	(7,207,000)	6,300,000	907,000	-
Other Loans ECB	-	-	-	-
Pride Appeal Loan	(5,000)	-	-	(5,000)
Graves Family Trusts loans	(5,600,000)	(13,307,000)	-	(18,907,000)
C J Graves loan	(5,500,000)	5,500,000	-	-
Debentures	(380,296)	(8,400)	23,696	(365,000)
Finance leases more than one year	(1,086,069)	-	(591,351)	(1,677,420)
	(23,624,072)	(1,426,851)	230,696	(24,820,227)
TOTAL	(23,928,841)	(356,940)	230,696	(24,055,085)

NOTES TO THE ACCOUNTS

for the year ended 31 December 2015

1. ACCOUNTING POLICIES

These financial statements were prepared in accordance with Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland ("FRS 102") as issued in August 2014. The amendments to FRS 102 issued in July 2015 and effective immediately have been applied. The presentation currency of these financial statements is sterling.

In the transition to FRS 102 from old UK GAAP, the Club has made no measurement and recognition adjustments.

(a) Income

All income is accounted for on an accruals basis except for donations which are accounted for in the year of receipt.

Income represents amounts receivable from the Club's principal activities. Income is analysed between international ticket and hospitality revenue, domestic ticket and hospitality revenue, subscriptions, England and Wales Cricket Board, commercial and other income.

Subscriptions

Subscription income comprises amounts receivable from members in respect of the current season. Subscriptions received in respect of future seasons is treated as deferred income.

Domestic ticket and hospitality revenue

Relate to amounts received from gate charges, ticket sales, hospitality and guarantees directly attributable to staging domestic cricket matches in Yorkshire.

International ticket and hospitality revenue

Relate to amounts received from gate charges, ticket sales, hospitality and guarantees directly attributable to staging international cricket matches in Yorkshire.

England and Wales Cricket Board (ECB)

ECB income relates to fees receivable, including performance related elements, in the current season distributed from central funds in accordance with the First Class Memorandum of Understanding. ECB fees received in respect of future seasons are treated as deferred income. ECB distributions receivable to fund capital projects are treated as deferred income and are released to the Income and Expenditure Account by equal installments over the expected useful lives of the relevant assets in accordance with accounting policy (b) Fixed assets and depreciation, as set out below.

Commercial and other income

Commercial income relates to amounts received, net of related expenditure, from ground advertising, catering guarantees, box lettings, facility hire, dinners and other events. Advertising income received in respect of future seasons is treated as deferred income.

Other income relates to amounts received, net of related expenditure, from retail, Cricket Centre bar, Taverners Club, fund raising activities and other sundry items.

(b) Fixed assets and depreciation

All expenditure in connection with the development of Headingley Carnegie Cricket Ground and the related facilities has been capitalised. Finance costs relating to and incurred during the period of construction were also capitalised. Depreciation is only charged once a discrete phase of the development is completed.

Depreciation is calculated to write down the cost of fixed assets by equal annual installments over their expected useful lives.

The periods generally applicable are:

Headingley Cricket Ground and Cricket Centre

Buildings

- Carnegie Pavilion	125 years
- other buildings	50 years
Fixtures	4 years
Plant & Equipment	between 4 & 10 years

Office equipment

- telephone systems	4 years
- computer equipment	2 years

Freehold land is not depreciated.

All other expenditure on repairs to Headingley Carnegie Cricket Ground and other grounds is written off as and when incurred.

(c) Carnegie Pavilion

The Club's contribution towards the design and build cost of the Carnegie Pavilion is £3m, of which £1.5m is payable over 20 years under a 125 year lease agreement. The £3m, together with the associated legal, professional and capital fit out costs of the areas within the Pavilion that the Club occupies, have been capitalised and depreciated over the 125 year lease term. The £1.5m, payable under the lease agreement has been treated as a finance lease within the financial statements with the capital element reported within Creditors (Finance leases), and the interest element charged to the Income and Expenditure Account on a straight line basis over the 20 year term.

NOTES TO THE ACCOUNTS CONT.

(d) Stocks

Stocks represent goods for re-sale and are stated at the lower of cost and net realisable value.

(e) Grants

Capital grants relating to the development of Headingley Carnegie Cricket Ground (including the Yorkshire Cricket Museum) and Cricket Centre are included within the Balance Sheet as deferred income, and are released to the Income and Expenditure Account by equal installments over the expected useful lives of the relevant assets in accordance with accounting policy (b) Fixed assets and depreciation, as set out above.

Grants of a revenue nature are credited to the Income and Expenditure Account in the same period as their related expenditure.

(f) Disclosure of information to Auditor

The members of the Board who held office at the date of approval of the Annual Report & Accounts confirm that, so far as they are aware, there is no relevant information of which the Club's auditor is unaware; or each member has taken all the steps that he ought to have taken as a member to make himself aware of any relevant audit information or to establish that the Club's auditor is aware of that information.

2. FINANCIAL POSITION

Going concern

The Club is in a net liability position of £2.7m (2014:£3.2m). This includes deferred income of £2.0m (2014:£1.8m). Details of the loan and overdraft maturity analysis which impact on the financial position can be found in Note 8. The Club is expecting minimal movement in the cash balance for 2016 before capital expenditure so the Club will continue to pay creditors as they fall due. Due to this, the Board therefore considers it appropriate to prepare the financial statements on a going concern basis.

3. DIRECTORS' REMUNERATION AND STAFF NUMBERS AND COSTS

	2015	2014
Directors Remuneration	£	£
Wages and salaries	105,975	-
Social security costs	11,715	-
Pension costs	8,498	-
	126,188	-

The Chairman and other non-executive directors do not receive any remuneration for their services to the Club.

Staff Numbers and costs

The average number of persons employed by the Company (including directors) during the year, analysed by category, was as follows:

Players (including Academy Players)	37	29
Non Playing Full Time Staff	42	39
Seasonal and Casual Staff	13	8
	92	76

3. DIRECTORS' REMUNERATION AND STAFF NUMBERS AND COSTS CONT.

	2015	2014
The aggregate payroll costs of these persons were as follows:		
	£	£
Wages and salaries	3,403,851	2,956,633
Social security costs	365,369	325,143
Pension costs	280,160	215,275
	4,049,380	3,497,051

4. TAXATION

	2015	2014
	£	£
Profit / (loss) for the year	368,413	(326,758)
Total tax expense	110,877	-
Profit / (loss) excluding taxation	479,290	(326,758)
Current tax at 20.25% (2014: 21.50%)	97,056	(70,253)
Reduction in tax rate on deferred tax balances	88,454	-
Expenses not deductible for taxation purposes	84,523	61,864
Non taxable income	(112,428)	(104,958)
Depreciation for the period in excess of capital allowances	3,518	2,366
Losses (utilised) / not utilised	(72,669)	110,981
Origination / (reversal) of timing differences	66,661	-
Adjustments in respect of prior periods	(44,238)	-
Total tax charge	110,877	-

The tax charge for the year represents deferred tax and as such is a non cash item which has been fully recognised in the income and expenditure account. No charges have been recognised in other comprehensive income or directly in equity. In 2014, no tax charge was recognised in the income and expenditure account, other comprehensive income or directly in equity.

NOTES TO THE ACCOUNTS CONT.

5. FIXED ASSETS

	Cricket Centre		Headingley Cricket Ground				Office Equipment	Total
	Freehold Land and Buildings	Plant and Equipment	Freehold Land and Buildings	Plant and Equipment	Improvements to Leasehold Property	Assets in the course of Construction		
	£	£	£	£	£		£	£
Cost:								
At 1 January 2015	601,124	773,176	25,329,216	4,921,743	4,453,421	370,828	395,179	36,844,687
Additions	7,500	6,918	1,289,685	32,536	-	-	21,934	1,358,573
Adjustments	-	-	370,828	-	-	(370,828)	-	-
At 31 December 2015	608,624	780,094	26,989,729	4,954,279	4,453,421	-	417,113	38,203,260
Depreciation:								
At 1 January 2015	139,239	762,639	2,615,492	4,413,677	197,130	-	380,725	8,508,902
Provided in the year	16,538	2,208	248,709	112,339	42,523	-	12,451	434,768
At 31 December 2015	155,777	764,847	2,864,201	4,526,016	239,653	-	393,176	8,943,670
Net Book Value:								
At 31 December 2015	452,847	15,247	24,125,528	428,263	4,213,768	-	23,935	29,259,590
At 31 December 2014	461,885	10,537	22,713,724	508,066	4,256,291	370,828	14,454	28,335,785

Improvements to Headingley Cricket Ground Freehold Land and Buildings include the floodlights, which were under construction at the end of 2014 and the Dickie Bird Players Balcony.

6. DEBTORS

	2015	2014
	£	£
Trade debtors	597,608	304,543
Deferred tax asset (see Note 10)	729,429	840,306
Other debtors	155,854	166,297
	1,482,891	1,311,146

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2015	2014
	£	£
Leeds City Council loan	-	200,000
Bank loan	-	200,000
Bank overdraft (secured)	-	304,769
ECB loans	700,000	450,000
Trade creditors	684,254	175,157
Finance leases	96,794	126,693
Social security and other taxes	389,662	368,925
Other creditors	113,874	58,358
Accruals	197,639	111,774
Deferred income	1,971,406	1,768,389
	4,153,629	3,764,065

8. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2015	2014
	£	£
Leeds City Council Loan	-	7,207,000
HSBC Bank Loan	3,069,014	2,869,014
Pride Appeal Loans	5,000	5,000
CJ and J Graves Accumulation and Maintenance Trusts Loans	6,703,500	2,800,000
J Graves Accumulation and Maintenance Trusts Loans	6,703,500	2,800,000
CJ Graves 1999 Settlement Trust Loan	5,500,000	-
C J Graves Loan	-	5,500,000
Debentures	365,000	380,296
Finance leases	1,677,424	1,086,069
Deferred income	1,137,245	1,518,190
Total	25,160,683	24,165,569

Loan and overdraft maturity analysis:		
In one year or less or on demand	796,794	1,281,462
In more than one year but not more than two years	803,096	6,075,000
In more than two years but not more than five years	22,214,270	6,925,000
In more than five years	1,006,073	9,647,379
	24,820,233	23,928,841

Exceptional Item

The Graves family trusts have provided loans of £18.9m which has allowed the previous loans from Colin Graves, the Graves family trusts and Leeds City Council to be repaid. As part of the refinancing we are grateful to Leeds City Council who after reviewing the actual cost of interest that the Council had incurred in servicing the debt which demonstrated that the cost to the Council of the loan has been fully met by the Club, accepted £6.5m in settlement of the £7.4m capital outstanding on the loan. This gave rise to exceptional income, net of costs, of £781,106.

As part of the refinancing HSBC agreed to return any capital payments made in 2015, lower their interest rate to 2.5% and defer full capital repayment until 1st October 2018 in return for a First Legal Charge over the Cricket Centre and a Third Legal Charge over Headingley Cricket Ground in respect of the bank loan and overdrafts. HSBC Bank plc also has a fixed and floating charge over all of the assets of the Club, subject to the Legal Charges referred to above.

To enable the repayment of the Leeds City Council debt, further debt has been incurred. CJ & J Graves Accumulation & Maintenance and J Graves

Accumulation & Maintenance Trusts loans now stand at £6.7m each bearing an interest rate of 4.625% and with initial capital repayments to be made in 2019 (£2m each Trust) and during 2020 (£1.5m each Trust) with the balance at 31 December 2020. The two Trusts have been granted by the Club joint First Legal Charge over Headingley Cricket Ground and joint Second Legal Charge over the Cricket Centre.

A further £5.5m of debt has also been incurred from the CJ Graves 1999 Settlement Trust bearing an interest rate of 0%. The Club has granted Second Legal Charge over Headingley Cricket Ground and Third Legal Charge over the Cricket Centre.

An additional loan was made available by the ECB towards the cost of installing the floodlights at Headingley Cricket Ground. The total available loan is £700,000 of which all was drawn down early in 2015. £200,000 has been repaid by a one off fee payment from the ECB following the first floodlit televised games at Headingley Cricket Ground in 2015 and it is expected the remaining will be repaid by further fee payments following floodlit televised games in 2016.

NOTES TO THE ACCOUNTS CONT.

9. DEFERRED INCOME: CAPITAL GRANTS

	2015	2014
	£	£
At 1 January	5,019,668	4,697,933
Received in year	310,000	500,000
Released to Income and Expenditure Account	(177,382)	(178,265)
At 31 December	5,152,286	5,019,668

10. DEFERRED TAXATION ASSET

	2015	2014
	£	£
At 1 January	(840,306)	(840,306)
Charge to Income and Expenditure Account for the year	110,877	-
At 31 December (see note 6)	(729,429)	(840,306)
The elements of recognised deferred taxation are as follows:		
Difference between accumulated depreciation and capital allowances	171,755	219,690
Tax losses	(901,184)	(1,059,996)
	(729,429)	(840,306)

11. SHARE CAPITAL

	2015	2014
	£	£
Allotted, called up and fully paid Ordinary shares of 5p each	197	199

During the year there was a net reduction in qualifying members of 49. The total number of qualifying members as at 31 December 2015 was 3,924 (2014: 3,973). Each member of the Club owns one Ordinary share, and the rights attached thereto are contained within the Club's rules which can be found on the Club's website, or from the Secretary on request.

12. RESERVES

	Income and Expenditure	Capital Redemption Reserve
	£	£
At 1 January	(3,215,508)	691
Surplus for the year	368,413	-
Shares in respect of retiring members	-	2
At 31 December	(2,847,095)	693

NOTES TO THE ACCOUNTS CONT.

13. LEASING COMMITMENTS

Finance lease liabilities are payable as follows:

	2015 Minimum Lease Payment	2014 Minimum Lease Payment
	£	£
In one year or less	96,794	126,693
Between two and five years	966,351	300,000
More than five year	711,073	786,069
	1,774,218	1,212,762

The club currently has two finance leases. One is with Leeds Beckett University relating to the Carnegie Pavilion. This lease is for 125 years, with lease payments being made for 20 years until 2030 after which a peppercorn rate is due. The second lease is with Investec in relation to the floodlights installed during 2015. This lease will be repaid in 2019 at which point ownership of the floodlights will revert to the club.

Operating lease payments amounting to £41,704 (2014 - £41,704) were recognised as an expense in the profit and loss account in respect of operating leases. Non cancellable operating lease rentals are payable as follows:

	2015 Minimum Lease Payment	2014 Minimum Lease Payment
	£	£
In one year or less	41,704	41,704
Between two and five years	113,853	143,056
More than five year	-	12,500
	155,557	197,260

14. RELATED PARTY TRANSACTIONS

During the year, Mr R A Smith was a Board Member and Trustee of the Yorkshire Cricket Foundation (YCF). During 2015, the YCF awarded non capital grants of £11,594 (2014 - £20,083).

15. PENSIONS

The Club operates defined contribution pension schemes for the benefit of certain employees. The amounts paid during the year were £265,352 (2014 - £236,334). The assets of these schemes are administered in funds independent from those of the Club.

16. AUDIT FEE

The club paid its auditor £16,750 (2014 - £16,750) in respect of the audit of these Financial Statements.

INDEPENDENT AUDITOR'S REPORT

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE YORKSHIRE COUNTY CRICKET CLUB

We have audited the financial statements of The Yorkshire County Cricket Club ("the Club") for the year ended 31 December 2015 set out on pages 12 to 22. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice, including FRS102 The Financial Reporting Standard applicable in the UK and Republic of Ireland).

This report is made solely to the Club's members, as a body, in accordance with section 87 of the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the Club's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Club and the Club's members, as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As more fully explained in the Statement of Directors' Responsibilities set out on page 11 the Club's directors are responsible for the preparation of financial statements which give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view, in accordance with UK Generally Accepted Accounting Practice, of the state of the Club's affairs as at 31 December 2015 and of its surplus for the year then ended; and
- comply with the requirements of the Co-operative and Community Benefit Societies Act 2014.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following.

Under the Co-operative and Community Benefit Societies Act 2014 we are required to report to you if, in our opinion:

- the Club has not kept proper books of account; or
- the Club has not maintained a satisfactory system of control over its transactions; or
- the financial statements are not in agreement with the Club's books of account; or
- we have not received all the information and explanations we need for our audit.

Marcus Tyldsley
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants

Leeds

12th February 2016

AGM MINUTES

**MINUTES OF THE ANNUAL GENERAL MEETING HELD
ON SATURDAY 28TH MARCH 2015 AT 10.00 AM IN
THE LONG ROOM, EAST STAND, HEADINGLEY**

PRESENT:

Colin Graves (Chairman)

Steve Denison

Robin Smith

Martyn Moxon

Paul Hudson (Club Secretary)

370 members

1. Welcome

The Chairman welcomed everyone, thanked them for their attendance, and said this was his last AGM.

The Cricket Department was represented by Martyn Moxon, Jason Gillespie, Ian Dews, Andrew Gale, Ryan Sidebottom, Alex Lees, Jonathan Tattersall, James Wainman and Ben Coad.

2. To receive apologies for absence

The Chairman reported that the following apologies had been received:

Gary Verity, Geoff Cope, Bob Stott, Gerald Whiteley, John Ellison, Peter Shires, Alan Hicks, Patricia Hicks, Roger Statham, J M Parkinson, David Hirst, Rev Dr David Peel, Jim Illingworth, Anne Illingworth, A F Cronshaw, Michael Burton, E Bunker, Dr Keith Howard, Michael Burton, Mollie Staines and Alan Kaye.

The Chairman reported that 31 members had died during the year and this was marked by a minute's silence. Those who had died were:

Sir John Holt, David Rowie, Brian Sutton, David Maycock, Reginald H Smith, Michael Longley, Peter Church, David Gronow, Ray Speed, Andrew Peckett, Stanley Attenborough, Brenda Jones, Barrie Noble, John Thornton, David Batters, Peter Carlile, Brian Scholes, John Soper, Robin Hanson, David Inman, Kenneth E Hanson, Marian Sheard, Antony J Thorp, Terence G Thrower, John Rogers, Russell M Fordham, Patricia Runnett, Bob Appleyard HLM, Ted Lester HLM, Donald Holmes, Philip Sharpe HLM and D Philips.

3. Minutes and Matters Arising from the AGM held on Saturday 29th March 2014

The Chairman asked the meeting to approve the minutes of the AGM held on Saturday 29th March 2014. The minutes were approved on a show of hands.

There were no matters arising

4. To receive and approve the Accounts, together with the Independent Auditors' Report thereon, for the year ended 31st December 2014

Paul Hudson, the Club's Finance Director and Secretary, presented his report and the Club's financial statements for the year ended 31 December 2014.

Items worthy of special mention included payment from the ECB for players' representing England and for county players coming through our Academy, a payment in recognition of winning the County Championship, and a receipt of £500,000 from the ECB which had been used to repay part of the Leeds City Council loan received in the previous year.

The Commercial Team had successfully run a number of events during the year and had achieved a 50% increase in turnover in the Club's shop, much of the increase stemming from internet sales.

Hospitality sales had increased during the year, particularly at the One Day International and Test Match.

Floodlights had been installed at a cost £1.4m, financed by a grant from the ECB with the balance from loan finance.

He wished publicly to recognise the sterling contribution to the Club's affairs of his Finance Department team; they rarely received recognition for the work they did, a failure which he wished to correct.

In answer to questions PH agreed to disclose more information about membership in future years.

Membership of all county cricket clubs had been in decline for many years, ways and means of halting that trend would continue to be looked at.

The Chairman said that as an international venue Headingley was governed by ICC Regulations.

Last year's Test Match went to the fifth day with a tiny attendance from which to defray the full running costs. If we could get more people to come and fill the ground Yorkshire's financial problems would be significantly reduced.

In answer to a question PH said that for reasons of commercial confidentiality he was unable to give details of commercial sponsorship deals.

Finally, future projections indicated potentially positive future cash flows

There were 435 votes in favour of adopting the Report and Accounts for the year ended 31 December 2014, and 2 against, a percentage in favour of 99.5% and a show of hands in the room showed a large majority in favour.

5. To re-elect as President, Mr Harold “Dickie” Bird OBE

The Chairman said Dickie Bird had done a fantastic job as President in 2014. When the Nominations Committee had met in November last year to discuss the matter it had had no hesitation in recommending that Dickie Bird serve a second term.

There were 419 votes in favour and 20 against giving a total of 95.53% in favour of the resolution. A show of hands confirmed the re-election of Mr Dickie Bird as President.

6. To elect as a Board Member Mr Martyn Moxon

The Chairman said that, Michael Vaughan having retired from the Board, it had been agreed that Martyn Moxon, the Director of Cricket should become a Board Member.

There were 438 postal votes in favour of Martyn Moxon's election to the board and 2 votes against giving a total of 99.55% in favour of the resolution. The Chairman declared Martyn Moxon duly elected

7. To announce the result of the re-election to the Members' Committee

There were 453 postal votes in favour of Mr Richard Levin's re-election to the Members' Committee and 14 votes against. The Chairman declared Mr Levin duly elected

8. To appoint KPMG LLP as auditor of the Club until the conclusion of the next Annual General Meeting of the Club at which the accounts for the year ending 31st December 2015 were to be laid

The resolution to appoint KPMG LLP as Auditors of the Club, until the conclusion of the next Annual General Meeting, was put to the meeting.

There were 421 votes in favour and 11 against giving a total of 97.54% vote in favour of the resolution. A show of hands confirmed the appointment of KPMG LLP as the Club's auditors.

9. To receive a report from the Director of Cricket and to discuss cricket matters

Martyn Moxon thanked members for electing him to the Board.

It was fantastic to have the Championship Trophy on display: it reflected great credit on the players for the way they had performed last season.

To perform at a high level throughout a whole season required exceptional fitness. Members did not see the winter training but he wished to assure them that it made a large contribution to the Club's success and was a testament to the hard work carried out by Ian Fisher, Blaine Clancy and Kunwar Bansil.

MM said one of the most pleasing things for him was the way everyone played as a team, with every member of the squad giving support to the others and enjoying each other's successes. All the players had

driven each other on towards the ultimate goal.

MM said he wanted to thank the other members of the coaching team and the support staff who all played their part in the successes on the field. MM said there was a great team ethic running throughout the Club and with all working towards the same end.

We had lost Richard Dawson who had moved back to Gloucestershire to become their Head Coach and to be closer to his family.

Anthony McGrath's role had been expanded to encompass coaching and mentoring players throughout the Club.

We had six players in the England Squad which was a credit to the Club. We had received a lot of positive press about the number of players we were producing for international cricket and it had been a challenge to the depth of our squad, particularly for the first few months of the season but it had also provided opportunities for our younger players. The squad had just come back from Abu Dhabi and our younger players (Will Rhodes, Matthew Fisher and Karl Carver) had played against strong opposition,. They were all capable of performing against first class opposition so he was not too concerned going into the first part of the season. In short the Club could cope with international call ups.

We had some really good players signed up, Aaron Finch and Kane Williamson who both wanted to come and play for Yorkshire. We were also going to welcome back Younus Khan at the start of the season.

Aaron Finch and Glenn Maxwell were joining us after the IPL had finished with Kane Williamson coming towards the back end of August to finish off the season, when Finch and Maxwell left to play for Australia.

Recruiting overseas players did not mean we did not want our own players to play in another successful season but in the one day formats we had work to do. The squad had been working hard in the winter on one day skills.

The bowling strategy we were going to use this season had worked satisfactorily in Abu Dhabi.

As far as T20 is concerned the Club had shown intent, we aimed to make a big impact in that format. We had to be competitive in all three trophies. To achieve that we would have to keep the production line of talent flowing and credit in that regard had to go to Ian Dews and Richard Damms and the Academy players, who also had a successful season. The Academy had won the League and Cup double and congratulations were due to them all.

MM warmly thanked the President on behalf of the staff and the players for his generous contribution to the players' balcony. MM said it was something that had been missing since the building had been erected. The current viewing gallery was behind glass and got very warm; to be able to sit in the fresh air would be a big advantage.

AGM MINUTES CONTINUED

He also thanked the Chairman on behalf of the Cricket Department for everything he had done for the Club over the last 13 years and wished him well in his new role at the ECB.

MM then took questions from the floor.

He was asked why the Yorkshire Captain had not been able to receive the Championship trophy at Trent Bridge. MM said this was a disciplinary decision taken at the last minute by the ECB. It had been communicated to the Chairman only minutes before the conclusion of the game. The deep resentment of members regarding this ECB decision, and the manner of its implementation, was noted.

Why were we bringing two Australians into the Club this season? MM said it was a short term fix. We wanted to win a short form trophy and it was an opportunity to get top quality help in the short formats of the game. He reminded members that Yorkshire played significantly more home grown players than any other county.

10. To receive a report from the Chairman

The Chairman, reminiscing about his route into the Club, reminded the meeting that he had received a call from Robin Smith thirteen years ago asking if he would come to Headingley the very next day. He did so and that was the starting point for the 'Gang of Four', Brian Bouttell, Robin Smith, Geoff Cope and himself.

At that time the Club were on the verge of being foreclosed by the bank. The Club did not own a blade of Headingley grass, it had nothing in net real terms and it was homeless. The Chairman said he could not contemplate the possibility of failure. The Club had made much progress since then. However, challenges remained – indeed there would always be challenges – and the overriding need remained that of maximising the Club's revenue.

In 2019 we would have an Ashes Test Match and four World Cup Matches and hopefully a new stand.

The Yorkshire public and the members needed to get more people into the ground.

The Chairman said there were lots of positives going forward. He said he had enjoyed his time on the Board and thanked Robin Smith for his wise counsel and noted that he was the only member of the Gang of Four left.

The Chairman also thanked Leeds City Council, and specifically Martin Farrington. Leeds City Council had kept faith with the Club and had done a lot to promote the development of the ground. He had enjoyed his time working with Martin Farrington and with LCC.

He paid tribute to Leeds Beckett University. There were many views on the new pavilion but, love it or hate it, the Pavilion would not have been built without Leeds Beckett University's commitment, enthusiasm and support..

The Chairman said two retired cricketers had represented cricket on the Board during his chairmanship, Geoffrey Boycott and Michael

Vaughan. Both had given wise counsel had always supported the Club, and they had been a pleasure to work with.

The Chairman said one thing he had never done, as Chairman or Chief Executive, was cut back on the cricket budget. He could have saved £400,000 last year but it would have been the wrong decision to make.

The Club had a new Pavilion, it had levelled the playing area, acquired a new replay screen, and floodlights and, thanks to Dickie Bird, it would soon have a new players' balcony. A substantial amount of money had been invested in the ground.

The new Chairman was coming in, and there was a new stand planned at the rugby end which would take the capacity up to 20,000 people, With the World Cup Matches and an Ashes Test Match in 2019 it was important to explore all ways and means as to how this could be funded.

When it was finished, Headingley would be one of the greatest cricket venues in the whole of the UK.

He said that there had been difficult times which had involved restructuring and recruiting the right people for the business and it took 13 years to get to where we were today. He said the Club had some fantastic, dedicated people, who loved the Club but it had been run leanly.

The Chairman then referred to David Ryder, who this year in October would have worked at the Club for 40 years. He knew the ground in all its aspects from top to bottom, and thanked him for all his support over the years.

The Chairman thanked Liz Neto, who had been his PA for 10 years, for her hard work and unfailing support.

Bob Appleyard had sadly died during the winter and the Chairman reminded everyone that it was 60 years ago that Bob had played in a Test Match for England, collecting 4 for 7 in the second innings.

The Chairman said it had been a privilege and an honour to work with everyone involved with the Club and it had been a particular pleasure for him to be part of the Championship celebrations at the end of the season. He had derived especial reward from seeing the pleasure of the players and coaches.

The Chairman also mentioned Ryan Sidebottom, who he said went away and played a bit of cricket for Notts and a lot of cricket for England!

The Chairman said he wanted to mention three people on the coaching side, Martyn Moxon who also came back and had been absolutely fantastic. The Club could not have had a better Director of Cricket;

Jason Gillespie who was a winner manager and a great guy; and the Captain, Andrew Gale, who deserved much praise for the work he had done. He was the right man for the job and would carry on winning trophies and create history.

The Chairman said he wanted to touch on a few things which were fairly important for the future.

At a Board meeting yesterday he had stepped down as Chairman with effect from the end of today's AGM and the Board had appointed its new Chairman who would be Steve Denison, a finance man in whom he had every confidence.

The Chairman then mentioned Mark Arthur, who along with Robin Smith, he had met two years ago. Mark was the best appointment the Club could have made. He was the best CEO in the whole of English Cricket. He was passionate about recreational cricket and about YCCC (even though he was not a Yorkshireman!).

It had taken him four months to decide whether to take on the role of Chairman of the ECB but he had ultimately decided to do so. His role with the new ECB Chief Executive would firstly be to change the culture of the ECB, and he had five years to do this.

There would be massive challenges ahead, as well as massive opportunities and members should be ready to embrace change because it was for the good of their Club.

The Chairman then took questions from the floor relating to:

- Children being allowed on the pitch or a section of the pitch during county matches. It was agreed it was something that might be looked at during county matches, but not International matches.
- The disappearance of billboards on Dewsbury Road and in Hunslet advertising the next home game - if the Club wanted people to come to home games they needed to let people know when they were on. CJG asked MA to investigate the point.
- Non-cricket events - the Chief Executive said his team were looking at ways of getting more use out of the ground eg the Madness concert in September.
- The Academy - a plea was made on behalf of the Academy, the Chairman encouraged members to go to Weetwood to watch the Academy team play.
- The plans for the new stand - would they include facilities for junior members who were inclined to boredom after sitting still in their seats for a few hours. The point was noted.
- Women's cricket - England had won the Ashes, were number one in the world and in 4 or 5 years, when current players were due to retire, there would be no one to step up. There were only 27 women's teams in existence currently. The point was noted.
- The disappearance of the Leeds Rhinos and Rugby Union vouchers - it was explained that Leeds Rugby had dropped these.

The size of membership fees - the Chairman said the cost per day of cricket was excellent value for money. CJG said the challenge for everyone was to go out and recruit new members.

- Relations with cricket clubs - Mark Arthur's winter programme

of visits to cricket clubs had achieved wide publicity, and had been assisted by staff and players. As a result, for instance, Mount Cricket Club in Batley had visited the Club with some ideas, and he hoped there was a growing feeling amongst the 740 affiliated clubs of belonging to YCCC.

- The ageing membership - our target audience averaged over 50 years of age and they had time and money. There was a need to provide them with some opportunities to spend money in the ground
- Year Book - members were advised that the Year Book was available to purchase.
- Disabled car parking - Mark Arthur undertook to look at this.

The average age of members - this was about 69 and it was very difficult for people who still played cricket to see the value of joining YCCC. They came perhaps only to one or two international games at Headingley. However, by doing so, they showed their support for cricket in Yorkshire. There were approximately 5½m people in Yorkshire with varying degrees of interest in cricket. The Chief Executive said he was confident attendances would improve.

- New members - the Chief Executive said that over 600 new members had joined the Club during the year. However, people coming to the occasional game and learning to like the game were also important.
- Tribute to the Chairman - member said he wanted on behalf of the members most warmly to thank Colin Graves for all he had done and to wish him well in his new position.

11. Any Other Business

The Chief Executive said that the Yorkshire Cricket Foundation was the fastest growing entity within Yorkshire Cricket and he hoped that it would flourish by attracting the support it needed. He thanked the players, coaches and the executive team who had done a magnificent job in supporting the Club over the year.

He also thanked the President for his most generous donation of £125K for the players' balcony. It had cost a lot more than anyone, including the President, had expected but he had never hesitated in writing his cheque. The Club, and especially the players, would be forever grateful.

Finally, on behalf of the Board, the staff and the players, Mark Arthur called upon the Club President, Mr Dickie Bird, to present the outgoing Chairman, Colin Graves, with a gift and thank him for all the work he had done over the years. This was duly done, the President paying great tribute to the Chairman and wishing him every success in his responsibilities at the England and Wales Cricket Board.

Chairman



MEMBERS' COMMITTEE REPORT

The following served on the Members' Committee during the year.

Chairman: Mr S J Mann
Elected Members: Mrs. C Evers
Mr. R Levin
Mr S J Mann
Mr E Stephens

Appointed Members: Mr G Greenfield
(from 7th September 2015)
Mr A Kilburn
Mrs. K Mathew
(from 23rd February 2015)
Mr R W Stott (to 30th June 2015)

In Attendance: Mr R Smith, Board Director
Mr M Arthur, Chief Executive
Mr A Dawson, Commercial Director

There were 6 full committee meetings during 2015. As in previous years the minutes of these meetings are submitted to the main Board and included in papers for the Board meeting immediately thereafter. There were a number of changes to the committee during the year specifically concerning appointed members. After several years committed and dedicated service to the membership Bob Stott, with considerable reluctance, stepped down in early summer. The committee were fortunate to be joined by Kathryn Mathew and Graeme Greenfield who immediately made contributions of substance.

Two member forums were held during the year. At the first the new Chairman and the Chief Executive of the club attended and detailed the Boards' view on potential re-structuring of the domestic game. At the second forum towards the end of the season the Director of Professional Cricket addressed the members and took questions. The format for the forums was changed for this year to ensure there was a particular issue of debate and to seek to ensure members were as informed as possible on the current and key topics. Feedback has shown that the changes to the forums was well received, indeed attendance levels were over 120 for each gathering. As might be expected the same format will be followed in 2016.

Quite clearly the key issue dominating all others in the minds of members has been the ECB proposal to reduce first class cricket through changes to the county championship, changes to a structure that clearly works and is widely considered to be successful. The club have been consistent and strong in reflecting the views of the membership that there should be no reduction in the championship programme.

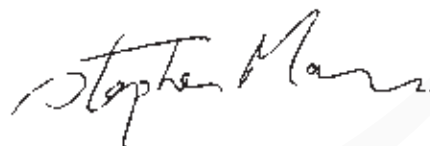
Having reflected the concerns of many members regarding the preparedness and condition of facilities at Scarborough in the 2014 report it is pleasing to be able to record that the Scarborough club responded positively to those concerns with the result that no issues of any substance were raised by members in 2015. The issue of the Scarborough fixtures being too close together in the calendar was raised with the club as there seemed no doubt such timing was having a detrimental impact on overall attendances, strong though they are. Pleasingly the issue appears remedied for 2016.

Continuing the trend over the last few years the club again hosted two highly successful international matches. The current management approach to staging such events deserves much credit, Headingley is now one of the best grounds for watching international cricket in the country. The spectator experience coupled with more than reasonable pricing should make attendance at the test a must for all Yorkshire members and their friends. The 5-day season ticket is incomparable in value to watch international sport. More importantly, the larger the crowd the greater the benefit to YCCC. Many members were able to attend in 2015 as the county were not involved in a championship match, hopefully that will be repeated in 2016.

In a similar vein administrative standards continue to improve, particularly in the area of membership services. Mistakes and omissions do arise from time to time but such occurrences are rare when compared to recent years.

As always I would like to conclude this report by recording my sincere thanks to all my colleagues on the Members' Committee for their support during the year. They all give of their time freely and several travel from the extreme boundaries of the county at their own expense to attend meetings. They are, without exception, committed to helping enhance the wellbeing of the club, the members and the continuance of the membership concept.

I mentioned in my opening comments that Bob Stott had reluctantly reigned from the committee earlier in the year. This report would not be complete without a sincere expression of appreciation to Bob for his dedication and effort working for the club and members over several years. He has given much time, not only to the Members' Committee, but also to chairing the committee that delivered a highly successful programme of events to celebrate the 150 years anniversary. I know that members' will join with me in saying to Bob quite simply, thank you.



STEPHEN MANN
Chairman
Members' Committee
The Yorkshire County Cricket Club

BOARD ATTENDANCE FOR 2015

Name	Possible	Actual
Elected:		
S Denison (Chairman from 28 March 2015)	6	6
C J Graves (Chairman until 28 March 2015)	2	2
S Willis	6	4
M Farrington / T Bridges*	6	5
R A Smith	6	5
M D Moxon	4	4

* Appointed by Leeds City Council

PLAYER APPEARANCES

YORKSHIRE COUNTY CRICKET CLUB APPEARANCES

	LVCC	RL	T20	Other First Class	Total
J A Leaning	15	10	14	2	41
T T Bresnan	16	9	11	2	38
A Z Lees	16	10	9	2	37
A W Gale	15	3	12	1	31
S A Patterson	15	9	5	2	31
W M H Rhodes	9	9	6	2	26
A J Hodd	8	8	8	2	26
G J Maxwell	4	8	12	0	24
M D Fisher	3	8	13	0	24
J M Bairstow	9	2	11	1	23
J A Brooks	14	3	2	2	21
G S Ballance	8	9	3	0	20
L E Plunkett	5	6	8	0	19
A U Rashid	7	4	7	1	19
R M Pyrah	2	4	10	1	17
R J Sidebottom	10	0	0	1	11
A Lyth	7	2	0	1	10
J D Middlebrook	6	0	4	0	10
K Carver	1	5	3	1	10
A J Finch	3	0	6	0	9
C A Pujara	4	0	0	0	4
R Gibson	0	0	3	0	3
M J Waite	0	0	2	0	2
B O Coad	0	0	2	0	2
J Shaw	0	0	2	0	2
M J Waite	0	1	0	0	1
J E Root	0	0	1	0	1
D M Hodgson	0	0	0	1	1

ENGLAND APPEARANCES

	Test	ODI	T20	Total
J E Root	14	20	3	37
A U Rashid	3	15	5	23
J M Bairstow	7	5	1	13
G S Ballance	7	4	0	11
L E Plunkett	0	5	2	7
A Lyth	7	0	0	7
T T Bresnan	0	1	0	1

In the LVCC game against Nottinghamshire at Headingley starting 22nd June 2015 A J Hodd was replaced by J M Bairstow so 12 players appeared in this game.

Other First Class Games were against the MCC XI in the UAE starting 22nd March 2015 and Leeds Bradford MCCU at Headingley starting 7th April 2015.

THE YORKSHIRE CRICKET FOUNDATION

The Yorkshire Cricket Foundation provides cricket based education and community programmes across Yorkshire. We work to make a positive difference in the county under our strapline 'changing lives and developing communities through Yorkshire Cricket.'

2015 has been another fantastic year for the Foundation. We've delivered more projects and initiatives than ever before and engaged with a higher number of individuals from across the county. Our work has seen us travel all over the county as well as hosting a number of initiatives at Headingley Cricket Ground. In total, over 21,000 people have been involved in foundation work during 2015.

Working closely with Yorkshire County Cricket Club, Yorkshire Cricket Board and Pro Coach, we've been able to significantly enhance our community reach and impact. The partnership across Yorkshire Cricket has been key to this success.

Moving forward our work now falls under our five themes which are

- Health & Wellbeing
- Education
- History & Heritage
- Participation
- Inclusion

With our new focus on these themes we are working with a number of organisations to develop our offer further to ensure we are reaching all sectors of the Yorkshire Community. Planning for 2016 is now well underway with a number of new and exciting projects that will be delivered across Yorkshire, particularly in relation to our health & wellbeing, education and history & heritage.

As ever, raising funds is key to our work. As a foundation we receive no core funding, so we rely heavily on donations, sponsorships and grants to support our projects. We will be working hard on this area to ensure we continue to grow and have a greater impact over the next 12 months. We are very fortunate to have fantastic support from the Emerald Foundation who has been with us from the beginning and continue to help us.

Some of our key achievements in 2015 were:-

- 4,000 school children taking part in Cricket in the Classroom
- 5,500 people attended Children's Day event
- 85 different volunteers supporting our projects and match days
- 200 South Asian girls attend turn and play sessions in Bradford
- Over 7,000 people visited the museum and mobile museum
- 1,500 children take part in player assemblies
- 600 school children from 20 primary schools attend Education Day event
- Health projects created which included Yorkshire Cancer Research partnership, Dementia scheme Catch up club, loneliness project and health checks at the test match
- 145 people take part in Top Gun fastest bowler competition.

WILL SAVILLE

Yorkshire Cricket Foundation Manager

ARCHIVES COMMITTEE REPORT

Once again, the Archives Committee enjoyed an extremely busy year with many new items of Yorkshire memorabilia being received either through purchase, donation or loan, as well as a steady stream of queries from cricket enthusiasts being investigated and answered.

In addition to finding new items of interest for the museum at Headingley and for the show cases in the Long Room, we added considerably to the volume of items stored in the West Yorkshire Archives at Morley which was visited regularly by myself, Brian Sanderson and Chris Hardy and occasionally by Brian Warne.

One of the biggest influx of items followed the death last March of the then doyen of Yorkshire cricket, Ted Lester, who had served Yorkshire as player and scorer for around half-a-century and whose obituary features in the Yorkshire CCC 2016 Yearbook.

Ted's family generously donated all of his memorabilia gathered over many years and including caps, blazers, yearbooks and other personal items, plus much correspondence. So extensive is the collection that former Archives Committee member, Ron Deaton, has spent part of the winter months sorting and scheduling everything. He says it is one of the finest collections of Yorkshire cricket memorabilia he has ever come across.

In appreciation of this gift, Yorkshire invited Ted's widow, Mary, son Kevin and daughter Maureen to lunch at Headingley on the day of a Championship match and they thoroughly enjoyed their visit.

Ted's death was shortly preceded by that of Bob Appleyard, one of Yorkshire and England's greatest players and a former president of Yorkshire CCC. Material from Bob's splendid collection of memorabilia had earlier been loaned for a forthcoming exhibition in the museum and since that was on show talks have been ongoing with Bob's family over the future of many of his other items.

We also had a visit from Anne Smithson, who is G.A. Smithson's (Yorkshire 1946-50) widow and also from his daughter to deposit his clothing from his career with Yorkshire, Leicestershire and England on long-term loan. They were also entertained to a day's play and lunch.

Among the many items which came into the possession of the Archives through various ways were an empty champagne bottle donated by John Brayford and signed by David Byas and Darren Lehmann from Scarborough, 2001, when Yorkshire clinched the Championship by beating Glamorgan; a framed print of Len Hutton; a Huddersfield League Centenary brochure; video tapes from 1994-2001 by courtesy of Martyn Moxon.

Yorkshire Post Press cuttings from Roy D Wilkinson for several seasons in the 1960s; cricket match tokens in brass, copper and silver from the 19th century; Fred Trueman's plain Australian Tour blazer 1962-63 in frame; J T Brown 1904 letter; Maurice Leyland cap; lapel pins for Herbert Sutcliffe and Leyland; Geoffrey Boycott cap 1982; Herbert Sutcliffe items including silver cigarette box given

by Rowntrees, ball given to him upon becoming the first batsman to score two centuries in a Test match, his personal silver cigarette case with initials H S, and coloured ink characters of himself; Yorkshire v Essex signed bat 1978; Yorkshire v West Indies bat 1950; a Yorkshire edition of Stephen Chalke's book *Summer's Crown* donated by the author.

Ron Deaton is also to be thanked for listing and scheduling the donated collection of the late Maurice Dover.

During the year, the Archives Committee discussed the possible provision of blue plaques for some of Yorkshire's legendary players, including the Hon Sir F S Jackson, Bob Appleyard, Maurice Leyland and Willie Watson, and Roy Wilkinson is seeking more information from local authorities on this subject.

With the publishers of the Wisden Cricketers' Almanack no longer providing county clubs with complimentary copies of the publication, one or two gaps had appeared in our collection but these have now been filled.

The committee dealt with 30 postal enquiries during the year. Some of these concerned the possible donation and/or valuation of signed bats and other memorabilia while others were concerned with research. Topics ranged from pre-1992 non-Yorkshire-born county players; the very first Roses match in 1867; W Holmes, who played in just one Second XI match in 1903, and Schofield Haigh, one of Yorkshire's best-ever bowlers.

An effort was made to improve relations with the Yorkshire Cricket Foundation, the charitable arm of Yorkshire CCC, and we invited the Foundation's chairman, David Gent, to our May meeting where our members briefly introduced themselves to him before he outlined the work and aims of the Foundation. As a consequence of this meeting, Will Saville, development manager of the YCF, was invited to address our August meeting.

Our four meetings throughout the year were all extremely constructive and in May we warmly welcomed our two new members - Philip E Dunn, who had replaced Howard Clayton as secretary following Howard standing down from the committee at the end of 2014, and Chris Hardy, both of whom were highly valued. I thank all members for their time and constructive enthusiasm for all we undertake and their support for the cause.



J.C. DAVID ALLAN
Archives Committee Chairman



NOTES



NOTICE OF AGM AND AGENDA

Dear Member,

The Annual General Meeting of Members will be held in the East Stand Long Room, Headingley Cricket Ground on Saturday 26th March 2016 at 10am for the purpose of transacting the following business. Tea, coffee and biscuits will be available on arrival.

AGENDA

1. To receive apologies for absence.
2. To confirm the Minutes of the Annual General Meeting held on Saturday 28th March 2015. If any member has a query as to the accuracy of the Minutes, it would be appreciated if this could be raised with the Secretary in advance in order to save time at the meeting.
3. To receive a report from the Chairman.
4. To receive and approve the Accounts, together with the Independent Auditor's Report thereon, for the year ended 31st December 2015. It would be appreciated if advance notice could be given of any questions that might require some research in order to save time at the meeting.
5. To approve the following rule changes:
 - a. That a new Rule 19.7.1 be added as follows:
"Subject to Rule 19.5 persons in the employment of the Club shall be eligible for nomination, election and re-election to the Board provided always that the Board shall contain a majority of persons who are not in the employment of the Club"
 - b. That Rule 19.14 shall be deleted and a new Rule 19.14 be substituted, as follows:-
"Notwithstanding the foregoing provisions of this Rule 19 for so long as any indebtedness to any of the following trusts (The Trusts) under debt agreements dated 7 December 2015 remains outstanding the Trusts' approval shall be required before any person is appointed as a member of the Board or any member of the Board is removed from the Board.
- Mr C.J Graves Accumulation and Maintenance Trust
- Mrs J Graves Accumulation and Maintenance Trust
- Mr C J Graves 1999 Settlement Trust
6. To receive a report from the Director of Cricket and to discuss cricket matters.
7. To elect as President, Mr John Hampshire.
8. To announce the result of the elections to the Board for the following nominees:
 - a) Mr Mark Arthur
 - b) Mr Geoffrey Boycott OBE
 - c) Mr Robin Smith MBE
 - d) Sir Gary Verity
9. To announce the result of the election to the Members' Committee.
10. To appoint Mr David Ryder as a Vice-President of the club.
11. To award a President's medal.
12. To appoint KPMG LLP as auditor of the Club until the conclusion of the next Annual General Meeting of the Club at which the accounts for the year ending 31st December 2016 are laid.
13. Any other business.

Yours Faithfully,

STEVE DENISON

Chairman

The Yorkshire County Cricket Club

NOTE

In accordance with the Rules of the Club, elections to the Board and to the Members' Committee are by way of postal ballot only. All votes under the postal ballot must be delivered on the prescribed voting form to Carnegie Pavilion, Headingley Cricket Ground, Leeds, LS6 3DP, to arrive by midday on Wednesday 23rd March 2016.



BRADFORD
DEVELOPMENTS



HEADINGLEY
DEVELOPMENTS



www.yorkshireccc.com



The Yorkshire County Cricket Club, Headingley Cricket Ground, Leeds LS6 3DP
Telephone: 0843 504 3099* **Facsimile: 0113 278 4099** **Email: cricket@yorkshireccc.com**
Calls are charged between 1p and 13p per minute for landline customers. Calls from mobile phones may vary