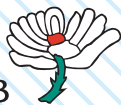


THE YORKSHIRE
COUNTY CRICKET CLUB



ANNUAL
REPORT
AND
ACCOUNTS
2013

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NOTICE OF AGM AND AGENDA

Dear Member,

The Annual General Meeting of Members will be held in the East Stand Long Room, Headingley Cricket Ground on Saturday 29th March 2014 at 10am for the purpose of transacting the following business

AGENDA

1. To receive apologies for absence.
2. To confirm the Minutes of the Annual General Meeting held on Saturday 30th March 2013. If any member has a query as to the accuracy of the Minutes, it would be appreciated if this could be raised with the Secretariat in advance in order to save time at the meeting.
3. To receive a report from the Chairman.
4. To receive and approve the Accounts, together with the Independent Auditor's Report thereon, for the year ended 31st December 2013. It would be appreciated if advance notice could be given of any questions that might require some research in order to save time at the meeting.
5. To receive a report from the Director of Cricket and to discuss cricket matters.
6. To elect as President, Mr Harold Bird OBE.
- 7a. To elect as Board member, Mr. Stephen Willis. Mr. Gareth Davies has resigned from the Board with effect from 2nd July 2013 and Mr. Stephen Willis has been nominated as the Leeds Metropolitan University representative.
- 7b. To re-elect as Board Member, Mr Stephen Denison. Mr Denison retires by rotation and offers himself for re-election supported by the Board.
8. To announce the result of the election to the Members' Committee.
9. To appoint Mr. Sachin Tendulkar as an Honorary Life Member of the Club.
- 10a. To appoint Mr. Robert Hilliam as a Vice-President of the Club.
- 10b. To appoint Mr. Stephen Mann as a Vice-President of the Club.
- 10c. To appoint Mr. Bill Mustoe as a Vice-President of the Club.
- 10d. To appoint Mr. David Warner as a Vice-President of the Club.
11. To appoint KPMG LLP as auditor of the Club until the conclusion of the next Annual General Meeting of the Club at which the accounts for the year ending 31st December 2014 are laid.
12. Any other business.
 - a. To award President's medal

Yours Faithfully,

COLIN GRAVES

Chairman

The Yorkshire County Cricket Club

NOTE

A member is entitled to appoint a proxy to attend and vote in his place. A proxy must be a member of the Club. A proxy form, to be valid, must arrive at the Club's offices not less than 48 hours before the time appointed for holding the meeting.

Tea, coffee and biscuits will be available on arrival.



CHAIRMAN'S REPORT

The Club held several commemorative events throughout 2013, beginning with the Sesquicentennial Soiree on January 8, 150 years to the date that Yorkshire County Cricket Club was formed at The Adelphi Hotel in Sheffield.

Following that, the 150th Anniversary Lunch took place in early April ahead of the season we welcomed over 600 of the Club's members, players and guests to Headingley's Long Room for an afternoon of great food, excellent company and entertainment from Yorkshire greats both past and present.

In June we had our special Service of Thanksgiving at York Minster. The service was led by the Dean and Chapter of York Minster, Suffragan Bishop of Hull The Right Reverend Richard Frith, and The President of the Marylebone Cricket Club, Mike Griffith, gave an address on behalf of the Club. It was very satisfying to see the Minster full of Yorkshire supporters and dignitaries.

In September, a special commemorative match was held at Abbeydale Cricket Ground where a Yorkshire XI faced a Sheffield Collegiate Invitational XI. It was another entertaining day, and all players involved thoroughly enjoyed the experience of being present at such a memorable occasion.

The year came to a grand finale with the 150th Gala Dinner in October – when almost 800 supporters, colleagues, players past and present, partners and commercial friends celebrated Yorkshire County Cricket Club at Elland Road. The Gala Dinner was the pinnacle of Yorkshire's incredible 150th year and helped celebrate the greatness of Yorkshire County Cricket Club.

It was without doubt a year to remember and I must place on

record my thanks and gratitude to the 150th Anniversary Committee for providing an outstanding array of events. History and tradition is what Yorkshire cricket is all about. We have achieved so many great things over the years. Success is part of our fabric and it was truly rewarding to capture these moments throughout 2013.

On the field it was another progressive year in the LV= County Championship. After gaining promotion the previous season, we had set ourselves the tough objective of trying to clinch the title in our anniversary year. We made a good fist of it and missed out in the final month of the season, finishing runners-up to Durham, after leading the Championship for most of the season.

Our County Championship performance was consistently brilliant time and time again. We scored big runs when it mattered, with Gary Ballance excelling with the bat. He amassed over 1300 Championship runs at an average of 64.90, which inevitably earned him a call-up to the England squad for the Ashes tour of Australia. He was equally supported by Captain Andrew Gale who showed glimpses of his real quality, including a superb career best 272 against Nottinghamshire at Scarborough in June.

Admittedly, as with every team, we found ourselves with more drawn results than we would have liked, but the team performances could rarely be knocked. Our bowling attack was amongst the strongest in the country and the very reliable pairing of Ryan Sidebottom and Steve Patterson showed their qualities with 53 and 51 wickets respectively. They were enhanced by the inseparable pairing of Jack Brooks and Liam Plunkett who showed their qualities with the ball in their first season with the Club, alongside Adil Rashid who had one of his best seasons for

a while with both bat and ball.

In the shorter form of the game, our form was disappointing and there will be a lot of effort amongst our players and coaches during the winter months to get this right in 2014. I can assure members that we will improve and will not see a repeat of 2013 where we fell well short of our high standards in T20 and limited overs cricket. I do not want to dwell on this and Martyn Moxon will outline his thoughts in more detail in his report.

Under Martyn and Jason Gillespie, we are building a squad that is capable of competing against the best clubs in the country and I have every confidence both in them and the players, I am certain that 2014 will be a positive year across all cricketing disciplines. Consistency is the key for Yorkshire. We will be aiming to try and win the LV=County Championship crown this year following our impressive performance last year. We will also be looking to compete in one-day cricket and have aspirations of winning a trophy in the shorter form. Whatever happens; it should be very exciting following the fortunes of the Club.

On the international scene, we continue to be the envy of the county game in respect of the number of players we are producing at elite level. Four players featured for England in 2013. Jonny Bairstow, Gary Ballance, Tim Bresnan & Joe Root all played their part in a mixed year of success for the national team. The less said about the winter series in Australia the better, but you have to admire England's resolve in the summer, where they defeated New Zealand in the Test series in May – winning the final match at Headingley before going on to win the Ashes for a third successive series later in the summer. The highlight for me was seeing Joe Root record his maiden Test century in May, in front of a

partisan crowd at Headingley. He has a big future in the game.

In the other national set-ups, we continue to flourish. Alex Lees is now firmly established in England Lions squad. He had a brilliant first season in County cricket, averaging 47.76 with the bat, including an imperious 275 not out against Derbyshire at Chesterfield – the second highest individual score by a Yorkshire batsman since WWII.

In the junior ranks, we had five players representing England under 19s. Exciting all-rounder Will Rhodes captained the side and 15-year-old seamer Matthew Fisher, who made his senior debut with the Club in the Yorkshire Bank 40 competition in the summer, also proved himself to be a star in the making. The England under 17s side currently has two Yorkshire representatives, with many more players ready to come through. I have to say that the conveyor belt of emerging elite players is relentless and will provide the backbone of Yorkshire cricket for many years to come.

Away from the domestic side, we have hosted two internationals in the past 12 months. Unfortunately, the weather played its part in both. The opening day of the Test Match against New Zealand was a wash out with no play possible and we had a repeat dose of the inclement weather later in the year, when our one-day international between England and Australia was abandoned without a ball being bowled. It is frustrating, and unfortunate, for everyone connected with the venue, when we are faced with difficulties beyond our control. A full year of preparation and planning can fall by the wayside due to the adverse weather conditions. As I have said on numerous occasions, international cricket is the lifeblood of the organisation.

A detailed review of the Club's

finances can be found in Charles' report, but for the Club to prosper and grow it is vital that we all continue to support international cricket at Headingley. Internationals are guaranteed every year until 2019, but we cannot afford to be complacent. For Headingley to flourish and retain its international status, in what is becoming a very competitive market, we have to demonstrate to the ECB that we are capable of staging matches of this magnitude. We need the support of the whole of the Yorkshire cricket community for international cricket to prosper in the county, and ultimately the public to support us by buying tickets. Headingley is a special venue that has an atmosphere not matched by most venues around the world. We are continually upgrading facilities and, just as important, looking to enhance the matchday experience. This is being led and delivered by Chief Executive Mark Arthur. He joined us in May from Nottingham Forest, but with vast amounts of experience in cricket, having worked with Nottinghamshire and the ECB in the past. He has a vision that can lead us forward and deliver success across all our business disciplines.

At this point I must also thank our retiring President, Geoffrey Boycott, who has made an outstanding contribution during his two years in office. It has been a privilege and a pleasure to have worked with a true legend of both Yorkshire and world cricket. Geoffrey has been immense in his role and has been a faultless ambassador – promoting, with enthusiasm and pride, our great Club to all and sundry across the world through his role as a broadcaster and column writer.

To my fellow Board members, I would like to thank you for your efforts and unwavering support throughout the year. Your encouragement and advice is most invaluable and makes me more determined than ever to see the Club prosper. My long-term ambition is for us to be financially secure and to eradicate the debt. It will be a painful journey, but over time, and with the help and support of everyone involved in Yorkshire cricket we will achieve sustained success for many years to come.

Undoubtedly, the next few years are going to be challenging. I am confident that we can deliver some long overdue silverware on the playing front

and continue to develop the infrastructure off the pitch.

May I wish you all a very enjoyable 2014 season and I look forward to seeing you at Headingley and Scarborough throughout the campaign.



COLIN GRAVES
Chairman

The Yorkshire County
Cricket Club

“ We continue to be the envy of the county game in respect of the number of players we are producing at elite level.”





DIRECTOR OF FINANCE'S REPORT

In broad terms, the financial success or failure of Yorkshire County Cricket Club revolves around three factors: the opposition for our England internationals, the weather and the attractiveness of our Club to commercial sponsors. Over the past four years international match and commercial sponsorship income, including advertising revenues, accounted for nearly 70% of the Club's controllable income (total income less the fixed and performance related fee payments received from the ECB). Although the cost base of the Club can be budgeted with a high degree of certainty, these three factors are, to a large degree, outside of the Club's control.

The Club is reporting total income of £6.8m for 2013, a deficit before taxation and exceptional items (trading deficit) of £1.2m, and a bottom line deficit of £0.6m. Unfortunately this is not an improvement over 2012, where the Club reported income of £7.8m, a trading deficit of £43k, and a bottom line deficit of £0.1m.

International match revenue in 2013 was £2.2m (33% of total income), which was £900k down on 2012 and accounts for the lion's share of the fall in total year on year income. The fall can be attributed to the fact that we were allocated a May Test Match against New Zealand in an Ashes year, with Australia playing all around us later in the summer. The weather in Yorkshire in May is not always kind and this did not help drive advance ticket sales, despite the Club offering various incentives for early purchase. The Club, therefore, had to rely on good weather to attract significant walk-up ticket sales if budget was

to be achieved. Unfortunately day one was completely rained off and therefore generated no walk-up income. The match was then forced into a fifth day through Alastair Cook's controversial decision not to enforce the follow-on and, with the contest effectively over, the fifth day offered no incentive for people to attend so only 500 people watched the assured England victory, with the Club consequently losing in the region of £50,000 for the day.

Although the One Day International was totally washed out, all tickets were sold well in advance of the match as the opposition and timing were highly attractive. This meant that the Club retained all ticket revenue and the ECB's insurance scheme refunded ticket holders. The Club also took the decision to offer, instead of a refund, an exchange of tickets for the 2014 ODI – an initiative that was very well received by both ticket holders and the ECB, with nearly 4,000 tickets being exchanged.

The Club is reporting commercial income of £1.6m, a reduction of £150k over 2012. The Club's 150th anniversary celebrations were a great success on all counts, and the Gala Dinner auction made a welcome contribution to the Club's finances. In addition, the Club agreed new partnership deals with Wensleydale Creamery and Puma. That being said, the economy is still in a fragile state and the market for major commercial investment remains challenging. The Club did not secure a new ground naming rights partner in 2013, and this is the primary reason why overall commercial income fell compared to 2012. The Club is working hard to secure a naming rights partner in 2014.

As predicted, income from the ECB remained consistent with 2012, and income of £1.8m has been reported. Due to the strength and age profile of the Club's playing squad, ECB income can be budgeted with relative certainty.

The Club is run on an extremely lean basis, and costs are very tightly controlled. That being said, a ground of Headingley's size needs a considerable sum spent on it to maintain and continually improve its facilities. The cost of Infrastructure and Ground Operations rose by 18% over 2012 to £846k. This increase is attributable to the increases in business rates, and various repairs around the ground, including the installation of additional pigeon netting underneath the North Stand, repairs to the East Stand roof and also the player's gym. In addition, the costs of the commercial and administrative departments have increased by £174k to £1.3m, due to the costs of bringing the Club's PR and Communications resource in-house, and the recruitment of a Chief Executive in May 2013.

During the year, the Club took on a further £3m of interest bearing loans, but also repaid £1m of loans and reduced the overdraft by a further £1m. The Club's net interest bearing borrowings therefore increased by £1m. The resulting incremental interest burden has been partially mitigated by negotiating a 1% reduction in the rate of interest charged by the Grave's Trusts. The additional net borrowings were used to fund the budget shortfalls from the Test Match and ground naming rights.

In addition to the interest bearing

loans, the ECB made available a £1m 'Business Plan loan' which is effectively interest free, and of which £0.9m was drawn down in 2013. This loan has been made available to all FCCs once they have submitted a robust business plan to the ECB. The loans can only be used for investment in ground improvements or to accelerate the repayment of debt, and will be repaid in 2015 through the payment by the ECB of an expected one off fee payment, making the loan cash neutral to the Club. Yorkshire's loan has been used to make a £0.5m advance capital loan repayment to Leeds City Council (part of the £1m loan repayment previously mentioned), to install a new scoreboard, and to finance the planning application for permanent floodlights. The balance of the loan will be drawn down in 2014 and will be used to segregate the West Stand ready for the 2014 season.

Elsewhere on the Balance Sheet, the main movements of note from 2012 to 2013 relate to Creditors: amounts falling due within one year which have fallen by £1.8m to £3.5m. This reflects the loans, paying down £1m of the Club's overdraft, and the finalisation of the loan repayment schedule with Leeds City Council, which have reduced the capital loan repayments due within the next 12 months by £0.6m.

As a result of the negotiations with the bank regarding our interest rate hedge, 2013 debtors include an expected one off £0.6m interest credit from HSBC. This is also treated as an exceptional item on the Income and Expenditure Account.

Looking forward to 2014, I feel that the Club will report a better financial performance. However, I do not expect a bottom line surplus to be reported and I expect the pressure on working capital to continue. I feel that the timing of the Test Match, coupled with the strength of the opposition and the fact that 2014 is not an Ashes year, will help increase attendances and revenue for the June Test. This is supported by the fact that ticket purchases as at 31 December 2013 for both the Test and ODI are higher than at the same time last year, and we have an additional month to sell the Test when compared to last year. The expansion of the T20 from five to seven home matches, and the fact that Headingley will be staging no fewer than five on Friday nights, is also very welcome from a financial perspective. This scheduling will create an appointment to view, and I expect this to significantly increase domestic attendances and revenues for 2014.

Yorkshire are fortunate to have our Chairman personally guaranteeing the Club's debts. But looking at the financial state of cricket as a whole, we have had nine Test Match grounds for a number of years now and, in my opinion, this has not delivered a healthy and vibrant environment. Many grounds have taken on massive levels of debt and financial risk in order to try and secure the biggest matches, and this model cannot be sustained. Sooner or later some extremely difficult decisions will have to be made, and action needs to be taken now.

2014 will be extremely tough, but we have a number of initiatives that will help attract cricket fans and

commercial sponsors to our Club. As always, we need our members to continue to help, by bringing people to watch our team and our internationals, and spreading the word about our Club.

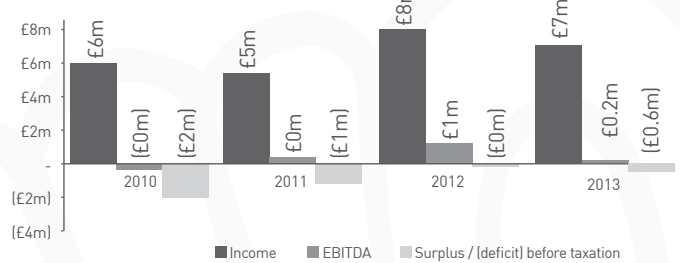
To conclude, I would like to thank our members, supporters and commercial partners who continue to back our Club. In particular I would like to thank HSBC, Leeds City Council, The Yorkshire Cricket Foundation, the Supporters' Association, the Players' Association and the Yorkshire Cricket Taverners' Club for their continued support. We are very fortunate at Yorkshire to have such hard-working, dedicated and talented staff both on and off the field, and I would personally like to thank them all for their efforts during 2013. I wish you all an enjoyable and prosperous 2014 season.

Charles Hartwell

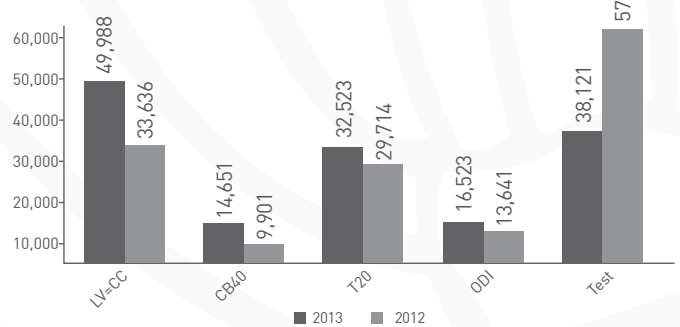
CHARLES HARTWELL FCA
Director of Finance

The Yorkshire County Cricket Club

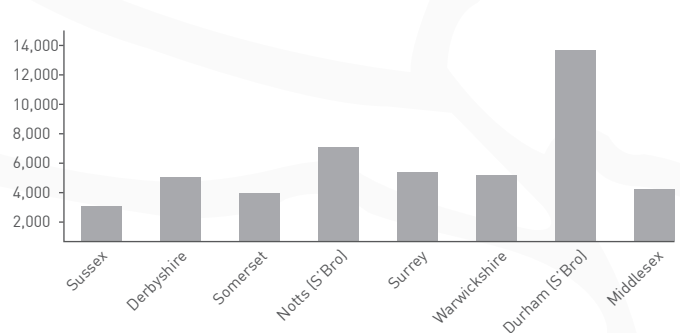
2010 - 2013 KEY FINANCIAL TRENDS



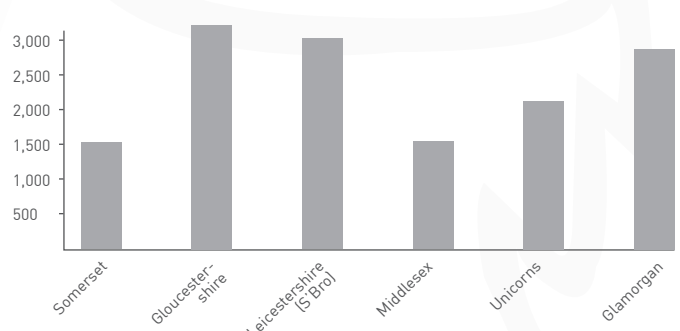
2013 v 2012 HOME ATTENDANCE



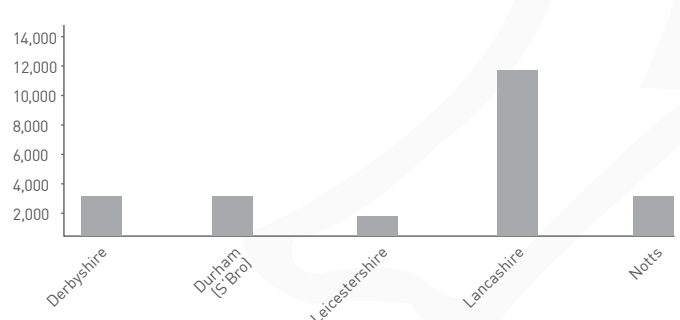
2013 LV=CC HOME ATTENDANCE



2013 CB40 HOME ATTENDANCE



2013 FLT20 HOME ATTENDANCE





DIRECTOR OF CRICKET'S REPORT

As 2013 saw the Club celebrate its 150th Anniversary it was always our intention to prioritise the County Championship. The fact that we ended the season in 2nd place, whilst undoubtedly slightly disappointing, should still be regarded as a fantastic achievement given it was also our first season back in Division 1.

“the team played some fantastic cricket during the season with 8 different players scoring centuries”

Considering the excellent cricket that followed, losing the first game against Sussex perhaps provided the team with an extra shot of motivation. They bounced back in terrific style at the Riverside and chased-down a challenging 4th innings total. Many of the batsmen made valuable contributions to the cause. However, Joe Root's 182 was a truly magnificent innings and only served to further highlight his potential.

This was followed by a remarkable game against Derbyshire at Headingley in which both Joe Root and Jonny Bairstow shone with the bat. Their partnership of 233 took the game away from our opponents and some outstanding bowling, particularly from Jack Brooks, in their 2nd innings saw us win by an innings and 39 runs. It was an incredible result when you consider that Derbyshire scored 475 in their 1st innings.

Those two victories gave the team a huge amount of confidence and belief. Excellent wins at Edgbaston, Lord's, Chesterfield and Trent Bridge followed, where we dominated the opposition, and we gave ourselves an excellent opportunity to win the competition.

Unfortunately our title chance slipped away against Durham at Scarborough. In all honesty we were outplayed. Credit must go to Durham for the way they dominated the game, and stuck to their task, when it looked as though we might get away with a draw. Following that crucial victory they blew the opposition away in their remaining games and went on to become deserved

Champions. We were hampered by the weather at Hove and beat Middlesex at Headingley but it wasn't quite enough. I think it's fair to say it was a case of Durham winning the title rather than us losing it.

As I've already said, the team played some fantastic cricket during the season with 8 different players scoring centuries – equalling the Club record. The bowlers also played their part, with the regular quartet of Sidebottom, Brooks, Patterson and Plunkett being particularly impressive. It was especially pleasing to see both Jack Brooks and Liam Plunkett fitting into the squad so seamlessly and producing a number of match winning performances. They are both fantastic lads and have a great desire to succeed at Yorkshire. The pride they felt when they were awarded their 1st XI caps was plain to see. It meant an awful lot to them.

We also recruited Kane Williamson towards the end of the season. He too fitted into the squad very well and played some fine innings. We're delighted that he'll be returning to the Club for the majority of the forthcoming season. He will be a great asset to us as we try and build on the success of 2013.

Although our performances in 4-day cricket were very pleasing, our 1-day form was disappointing in the same measure. We make no excuses for having used the YB40 competition to blood some of our younger players and rest Sidebottom and Patterson in particular. Nonetheless, we

expected better performances, and results, from the players that did play.

The young players actually produced some really encouraging moments. However, the senior players didn't always perform and we often found ourselves either 15-20 runs short of a winning total or unable to see the game out with the ball.

Similarly in the T20 competition, we didn't bat well throughout and again weren't able to close games out from potentially winning positions with the ball. We lost the first 3 games when we were in positions to possibly win, a costly over at the 'death' swinging the game in the opposition's favour. Our skills weren't as sharp as they had been in 2012 and we clearly missed a number of our key performers from the previous season.

As a result of this we will be working hard on our 1-day skills this winter, and 1-day cricket will form a greater proportion of our pre-season tour this year than has been the case in the past.

I've always said that I want to build a team that's competitive in all forms of the game. Although the County Championship will always be our main objective, we are all eager to experience T20 Finals Day once again and also remain determined to end our long wait for a Lord's final berth.

I am certain that the potential to achieve all of our aims exists within the current squad. However, we face the challenge of bringing through the next generation of

Yorkshire cricketers over the next 12-18 months as we find ourselves in a situation where we may potentially lose a number of players to the national sides. As I'm sure you know, we had 4 players involved in the winter Ashes squad, and we also have Alex Lees now playing for the England Lions. We are lucky to have a phenomenally exciting crop of young players coming through, 5 of which have been involved with the England U19s squad for the past 12 months and 2 playing for England's U17s.

I believe the years that lie ahead for the Club will be exceptionally exciting and I would like to thank all our support staff for the work that they have done, and continue to do, in trying to fully realise this potential. Over the last two years Jason Gillespie, Paul Farbrace, Ian Dews, Richard Damms, Tony Pickersgill, Tom Summers, Scot McAllister and Chris Liversidge have helped create an environment in which the players can flourish.

Since the end of last season we have had to replace Paul, Tom and Scot. Paul was appointed Sri Lanka's Head Coach, an opportunity he couldn't ultimately turn down, Tom has moved to Hong Kong along with his wife who was offered a fantastic career opportunity and Scot has taken up a position with the Scottish Rugby Union 7s team. All three men played a big part in developing a strong and effective team of support staff and I thank them sincerely for their contributions and wish them all well for the future.

At the time of writing we are

in the process of recruiting a replacement for Paul. However, I am delighted that we have been able to appoint Ian Fisher as our Senior Strength & Conditioning Coach with Blaine Clancy working alongside him. We are the first county to have two full time S&C coaches, and this means that players from the Academy and age group teams will have greater exposure to supervised training sessions. We truly believe this will pay dividends in the future. We have also recruited Kunwar Bansil from Hull Rugby League to replace Scot. All three have fitted in really well and are already producing some excellent work.

Everything is set for an exciting season ahead. There will obviously be challenges but I feel that the Club is in good shape. It is being well run by the Chairman, Board and Chief Executive off the field and they give the Cricket Department tremendous support. It is our job to maintain the progress on the field.

Finally, thank you for your continued support. All the players and staff appreciate it and I hope we can entertain you in all forms of the game during 2014.



MARTYN MOXON
Director of Cricket

The Yorkshire County Cricket Club



PRESIDENT, BOARD MEMBERS, STAFF AND PLAYERS

PRESIDENT

Geoffrey Boycott OBE

BOARD MEMBERS

Chairman

Colin Graves

Directors

Robin Smith
Steve Denison
Michael Vaughan OBE

Nominee of Leeds City Council

Martin Farrington

Nominee of Leeds Met University

Stephen Willis

STAFF

Chief Executive

Mark Arthur

PA to the Board and HR Manager

Liz Neto

Receptionist

Kirsty Robinson

HR/Payroll Administrator

Hazel Snowden

Director of Finance/Club

Secretary

Charles Hartwell FCA

Financial Controller

Louise Barrowcliffe

Accounts Assistants

Bisi Bamgboye
Vanessa Appleyard

Operations Director

David Ryder

Operations Manager

Howard Ferguson

Commercial Director

Andy Dawson

Head of Sales

Simon Pixsley

Hospitality and Events Executive

Sarah Thorpe

Sales Executive

Kayleigh Hallas

Commercial Partners Executive

Joanna Taylor

Head of Media & Marketing

Danny Reuben

Communications Executive

Helen Baker

Graphic Designer

Adrian Mirfakhrai

Host

Geoff Cope

Head of Customer Operations

Sam Hinchliffe

Ticket Office Co-ordinator

Yvonne Iredale

Customer Operations Executives

Stephen Skillern
Cecilia Allen

YCCC Store Manager

Barbara Noble

Catering Manager

Linda Grant

Head Groundsman

Andy Fogarty

Groundstaff

Gareth Milthorpe
Robbie Thackery

Maintenance Manager

Bernard Grant

Maintenance Assistants

Colin Parker
Guy Ndoukepo

Community Development Manager (YCF)

Will Saville

Project Officer (YCF)

Nick Robinson

Yorkshire Pride Lottery Manager

Jane Ferguson

CRICKET STAFF

Director of Cricket

Martyn Moxon

Director of Cricket Development

Ian Dews

First XI Coach

Jason Gillespie

Second XI Coach

Richard K.J Dawson

Development Manager

Richard Damms

Strength & Conditioning Coach

Ian Fisher

Strength & Conditioning Coach

Blaine Clancy

Physiotherapist

Kunwar Bansil

Cricket Department Administrator

Janet Bairstow

PLAYERS

1st XI Capped Players

Jonathan M Bairstow
Gary S Ballance
Jack A Brooks
Tim T Bresnan
Andrew W Gale
Adam Lyth
Steven A Patterson
Liam Plunkett
Richard M Pyrah
Adil U Rashid
Joe E Root
Ryan J Sidebottom

Overseas Players

Aaron Finch
Kane Williamson

2nd XI Capped Players

Moin A Ashraf
Andrew J Hodd
Daniel M Hodgson
Jack A Leaning
Alexander Z Lees
Azeem M Rafiq

Junior Pros

Ben O Coad
William MH Rhodes
Oliver E Robinson
Jonathan Tattersall
James C Wainman

Academy Players

Eliot Callis
Karl Carver
Matthew Fisher
Barney Gibson
Ryan Gibson
Mosun Hussain
Jonathan J Moxon
Joshua Shaw
Lewis R Stabler
Jordan Thompson
Jared Warner
Matthew Waite

Scholarship Players

Edward Barnes
James Brown
Nathan Firt
Yassar Imtiaz

CORPORATE GOVERNANCE

The Board is accountable to the Club's members for good corporate governance and this statement describes how the principles of governance are applied.

THE BOARD

The Board is responsible for approving Club policy and strategy. It meets monthly, or more frequently if business needs require, and has a schedule of matters specifically reserved to it for decision, including all significant commercial issues and all capital expenditure. The Executive Management Team supply the Board with appropriate and timely information and the Board Members are free to seek any further information they consider necessary.

NOMINATIONS COMMITTEE

The Nominations Committee is formally constituted with written terms of reference which are defined in the Club Rules and reviewed regularly. It consists of the President, Secretary and two other Board members, currently C J Graves and RA Smith.

RELATIONS WITH MEMBERS

The Club encourages effective communication with its members and a specific Committee, as defined in the Club Rules, is appointed for that purpose.

INTERNAL CONTROL

The Board acknowledges its responsibility to maintain a sound system of internal control relating to operational, financial and compliance controls and risk management, to safeguard the members' interests and the Club's assets, and will regularly review its effectiveness. Such a system, however, is designed to manage and meet the Club's particular needs and mitigate the risks to

which it is exposed, rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Club considers its key components to provide effective internal control and improve business efficiency are:

Regular meetings with senior management to review and assess progress made against objectives and deal with any problems which arise from such reviews.

A financial reporting system of annual budgets, periodic forecasts and detailed monthly reporting which includes cash flow forecasts. Budgets and forecasts are reviewed and approved by the Board.

A defined management and organisation structure with defined responsibilities and appropriate authorisation limits and short lines of communication to the Executive Chairman.

ACCOUNTABILITY AND AUDIT

THE BOARD'S RESPONSIBILITIES

The following statement, which should be read in conjunction with the Report of the Independent Auditor, is made with a view to distinguishing for members the respective responsibilities of the Board and of the auditor in relation to the accounts:

The Board is required by UK law to prepare accounts which give a true and fair view of the state of affairs of the Club at the end of the

financial year and of the surplus or deficit of the Club for the financial year then ended.

The Board is also responsible for maintaining adequate accounting records and for taking reasonable steps to safeguard the assets of the Club and detect irregularities and fraud.

The Board confirms that in preparing the Club's accounts appropriate policies have been consistently applied and applicable accounting standards complied with. Further, in all material respects the accounts are supported by prudent judgements and estimates made by reference to information available at the time of their preparation.

All Board members bring independent judgement to bear on their deliberations concerning strategy and performance. The Board is satisfied that it has had access to sufficient information to enable it to make proper decisions in a timely manner, and the Executive Chairman has ensured that Board Members were kept properly briefed.



INCOME AND EXPENDITURE ACCOUNT

for the year ended 31 December 2013

	NOTE	2013	2012
		£	£
Income:			
International ticket and hospitality revenue		2,239,656	3,135,963
Domestic ticket and hospitality revenue		442,126	451,669
Subscriptions		520,234	491,558
England and Wales Cricket Board		1,832,574	1,874,697
Commercial income		1,633,442	1,783,957
Other income		105,975	37,816
		6,774,007	7,775,660
Cost of Sales:			
International match and hospitality expenditure		1,096,811	1,461,424
Domestic match and hospitality costs (home fixtures)		153,975	214,907
Retail		107,131	113,924
Catering		41,053	39,557
		(1,398,970)	(1,829,812)
Cricket Expenses:			
Staff remuneration and employment expenses		2,242,983	2,144,045
Match expenses (away fixtures)		301,606	258,845
Development expenses		357,089	279,845
Other cricket expenses		36,085	61,297
		(2,937,763)	(2,744,032)
Overhead			
Infrastructure and ground operations		846,013	717,462
Commercial		691,477	608,648
Administration *1		592,537	500,956
Ticket and membership office		156,972	136,116
		(2,286,999)	(1,963,182)
Earnings before interest, tax, depreciation and amortisation		150,275	1,238,634
Below the line expenditure:			
Loan Interest *1		(478,106)	(1,010,811)
Depreciation		(457,794)	(540,057)
Release of Capital Grants		146,195	159,496
		(789,705)	(1,391,372)
(Deficit) before taxation and exceptional items		(1,165,984)	(43,201)
Exceptional items *1		526,554	(109,537)
(Deficit) before taxation		(639,430)	(152,738)
Taxation	4	81,720	35,091
(Deficit) for the year after taxation		(557,710)	(117,647)

*1 As a result of negotiations with the bank regarding an interest rate hedge, it is expected that the Club will receive a one off interest rebate of £563,741 and this has been accounted for as an exceptional item (income). In 2012, exceptional costs amounting to £109,537 were incurred in relation to staff restructuring costs.

There were no other gains and losses in the current or preceding year other than those stated above. The accompanying notes form an integral part of these accounts.

BALANCE SHEET

as at 31 December 2013

	NOTE	2013	2013	2012	2012
		£	£	£	£
Assets employed:					
Fixed Assets	5		28,493,028		28,650,114
Current Assets:					
Stocks		68,628		64,198	
Debtors	6	1,865,416		1,176,541	
Cash at bank and in hand		-		-	
		1,934,044		1,240,739	
Creditors: amounts falling due within one year	7	(3,521,551)		(5,333,632)	
Net current liabilities			(1,587,507)		(4,092,893)
Total assets less current liabilities			26,905,521		24,557,221
Funded by:					
Creditors: amounts falling due after more than one year	8		(25,095,448)		(22,043,243)
Deferred income - capital grants	9		(4,697,933)		(4,844,128)
			(29,793,381)		(26,887,371)
Capital and reserves					
Called up share capital	11		(219)		(264)
Capital redemption reserve	12		(671)		(626)
Income and expenditure account	12		2,888,750		2,331,040
			2,887,860		2,330,150
			26,905,521		24,557,221

These accounts were approved by the Board on 10th February 2014.

C J GRAVES, CHAIRMAN

R A SMITH, DIRECTOR



CASH FLOW STATEMENT

for the year ended 31 December 2013

	NOTE	2013	2012
		£	£
Cash (outflow)/inflow from operating activities	13	(519,886)	285,671
Returns on investments and servicing of finance	14	(1,004,660)	(1,010,811)
Capital expenditure and financial investment	14	(300,708)	(209,710)
Cash (outflow) before financing		(1,825,254)	(934,849)
Financing	14	2,804,311	964,899
Increase in cash in the period		979,057	30,050
Reconciliation of net cash flow to movement in net debt			
Increase in cash in period		979,057	30,050
HSBC loan repayment		200,000	700,000
Leeds City Council loan repayment		700,000	200,000
Additional C J Graves loan		(1,000,000)	(2,100,000)
Additional Graves' Trust loans		(2,000,000)	-
Additional debentures		(40,783)	(2,000)
Other loans - ECB net repayment		(899,296)	40,000
New finance leases		-	(23,011)
Capital element of finance lease repayments		235,723	197,050
		(1,825,299)	(957,911)

ANALYSIS OF NET DEBT

	At 1 Jan 2013	Cash Flow 2013	Other Changes 2013	At 31 Dec 2013
	£	£	£	£
Cash at bank and in hand	-	-	-	-
Overdraft - current	(1,280,306)	979,057	-	(301,249)
	(1,280,306)	979,057	-	(301,249)
Debt due within one year				
HSBC loan	(200,000)	200,000	(200,000)	(200,000)
Leeds City Council loan	(797,000)	200,000	397,000	(200,000)
Other loans ECB	(110,000)	40,000	-	(70,000)
Finance leases less than one year	(217,203)	235,723	(216,212)	(197,692)
Debt due after one year				
HSBC loan	(3,269,014)	-	200,000	(3,069,014)
Leeds City Council loan	(7,510,000)	500,000	(397,000)	(7,407,000)
Other Loans ECB	-	(939,296)	-	(939,296)
Pride Appeal Loan	(5,000)	-	-	(5,000)
Graves Family Trusts loans	(3,600,000)	(2,000,000)	-	(5,600,000)
C J Graves loan	(3,500,000)	(1,000,000)	-	(4,500,000)
Debentures	(325,896)	(40,783)	-	(366,679)
Finance leases more than one year	(1,428,867)	-	216,212	(1,212,655)
	(20,962,980)	(2,804,356)	-	(23,767,336)
TOTAL	(22,243,286)	(1,825,299)	-	(24,068,585)

NOTES TO THE ACCOUNTS

for the year ended 31 December 2013

1. ACCOUNTING POLICIES

The accounts have been prepared in accordance with applicable accounting standards and under the historical cost convention. The principal accounting policies of the Club have remained unchanged from the previous year.

(a) Income

All income is accounted for on an accruals basis except for donations which are accounted for in the year of receipt.

Income represents amounts receivable from the Club's principal activities. Income is analysed between international ticket and hospitality revenue, domestic ticket and hospitality revenue, subscriptions, England and Wales Cricket Board, commercial and other income.

Subscriptions

Subscription income comprises amounts receivable from members in respect of the current season. Subscriptions received in respect of future seasons is treated as deferred income.

Domestic ticket and hospitality revenue

Relate to amounts received from gate charges, ticket sales, hospitality and guarantees directly attributable to staging domestic cricket matches in Yorkshire.

International ticket and hospitality revenue

Relate to amounts received from gate charges, ticket sales, hospitality and guarantees directly attributable to staging international cricket matches in Yorkshire.

England and Wales Cricket Board (ECB)

ECB income relates to fees receivable, including performance related elements, in the current season distributed from central funds in accordance with the First Class Memorandum of Understanding. ECB fees received in respect of future seasons are treated as deferred income. ECB distributions receivable to fund capital projects are treated as deferred income and are released to the Income and Expenditure Account by equal installments over the expected useful lives of the relevant assets in accordance with accounting policy [(b) Fixed assets and depreciation, as set out opposite].

Commercial and other income

Commercial income relates to amounts received, net of related expenditure, from ground advertising, catering guarantees, box lettings, facility hire, dinners and other events. Advertising income received in respect of future seasons is treated as deferred income.

Other income relates to amounts received, net of related expenditure, from retail, Cricket Centre bar, Taverners' Club, fund raising activities and other sundry items.

(b) Fixed assets and depreciation

All expenditure in connection with the development of Headingley Cricket Ground and the related facilities has been capitalised. Finance costs relating to, and incurred during, the period of construction were also capitalised. Depreciation is only charged once a discrete phase of the development is completed.

Depreciation is calculated to write down the cost of fixed assets by equal annual installments over their expected useful lives.

The periods generally applicable are:

Headingley Cricket Ground and Cricket Centre

Buildings	
- Carnegie Pavilion	125 years
- other buildings	50 years
Fixtures	4 years
Plant & Equipment	between 4 & 10 years
Office equipment	
- telephone systems	4 years
- computer equipment	2 years
Freehold land is not depreciated.	

All other expenditure on repairs to Headingley Cricket Ground and other grounds is written off as and when incurred.

(c) Carnegie Pavilion

The Club's contribution towards the design and build cost of the Carnegie Pavilion is £3m, of which £1.5m is payable over 20 years under a 125 year lease agreement. The £3m, together with the associated legal, professional and capital fit out costs of the areas within the Pavilion that the Club occupies, have been capitalised and depreciated over the 125 year lease term. The £1.5m, payable under the lease agreement has been treated as a finance lease within the financial statements with the capital element reported within Creditors (Finance leases), and the interest element charged to the Income and Expenditure Account on a straight line basis over the 20 year term.



NOTES TO THE ACCOUNTS CONT.

(d) Stocks

Stocks represent goods for re-sale and are stated at the lower end of cost and net realisable value.

(e) Grants

Capital grants relating to the development of Headingley Cricket Ground (including the Yorkshire Cricket Museum) and Cricket Centre are included within the Balance Sheet as deferred income, and are released to the Income and Expenditure Account by equal installments over the expected useful lives of the relevant assets in accordance with accounting policy (b) Fixed assets and depreciation, as set out above.

Grants of a revenue nature are credited to the Income and Expenditure Account in the same period as their related expenditure.

(f) Disclosure of information to Auditor

The members of the Board who held office at the date of approval of the Annual Report & Accounts confirm that, so far as they are aware, there is no relevant information of which the Club's auditor is unaware; or each member has taken all the steps that he ought to have taken as a member to make himself aware of any relevant audit information or to establish that the Club's auditor is aware of that information.

2. FINANCIAL POSITION

The Club is in a net current liability position of £1.6m (2012:£4.1m). This includes deferred income of £1.6m (2012:£1.6m). Details of the loan and overdraft maturity analysis which impact on the financial position can be found in Note 8. The Club is not expecting to generate a cash surplus in 2014 and therefore Mr C J Graves has agreed to provide such cash flow support as the Club requires during 2014. The Board therefore considers it appropriate to prepare the financial statements on a going concern basis.

3. DIRECTORS' REMUNERATION

	2013	2012
	£	£
Wages and salaries	-	40,000
Social security costs	-	5,089
Pension costs	-	-
	-	45,089

4. TAXATION

	2013	2012
	£	£
UK corporation tax	-	-
Current tax on income for the period	-	-
Adjustments in respect of prior periods	-	-
Total current tax	-	-
Deferred tax (see Note 10)	(81,720)	(35,091)
Tax on (deficit) on ordinary activities	(81,720)	(35,091)
(Deficit) on ordinary activities before taxation	(639,430)	(152,738)
Current tax at 23.25% (2012: 24.5%)	(148,667)	(37,421)
Effects of:		
Expenses not deductible for taxation purposes	27,992	34,797
Non taxable income	(78,168)	(77,332)
Depreciation for the period in excess of capital allowances	(27,456)	56,882
Losses not utilised	226,299	23,074
Total current tax (see above)	-	-



NOTES TO THE ACCOUNTS CONT.

5. FIXED ASSETS

	Cricket Centre		Headingley Cricket Ground				
	Freehold Land and Buildings	Plant and Equipment	Freehold Land and Buildings	Plant and Equipment	Improvements to Leasehold Property	Office Equipment	Total
	£	£	£	£	£	£	£
Cost:							
At 1 January 2013	601,124	773,176	25,293,079	4,638,912	4,584,662	371,737	36,262,690
Additions	-	-	-	277,266	-	23,442	300,708
At 31 December 2013	601,124	773,176	25,293,079	4,916,178	4,584,662	395,179	36,563,398
Depreciation:							
At 1 January 2013	106,412	759,329	2,130,653	4,149,177	114,324	352,681	7,612,576
Provided in the year	16,414	1,853	245,481	137,972	43,569	12,504	457,794
At 31 December 2013	122,826	761,182	2,376,134	4,287,149	157,893	365,185	8,070,370
Net Book Value:							
At 31 December 2013	478,298	11,994	22,916,945	629,029	4,426,769	29,993	28,493,028
At 31 December 2012	494,712	13,847	23,162,426	489,735	4,470,338	19,056	28,650,114

Improvements to Leasehold Property consist of the Club's share of the costs associated with the design and build of the Carnegie Pavilion. This cost includes a £3m base capital contribution (£1.5m of which has been treated as a finance lease, with the outstanding capital balance shown within creditors). The remaining £1.3m represents costs associated with fit out, structural amendments, legal and consultancy fees. The total cost is depreciated over 125 years, which represents the term of the lease.

6. DEBTORS

	2013	2012
	£	£
Trade debtors	194,341	185,838
Deferred tax asset (see Note 10)	840,306	758,586
Other debtors	830,769	232,117
	1,865,416	1,176,541

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2013	2012
	£	£
Leeds City Council loan	200,000	797,000
Bank loan	200,000	200,000
Bank overdraft (secured)	301,249	1,280,306
ECB loans	70,000	110,000
Trade creditors	252,503	557,266
Finance leases	197,692	217,203
Social security and other taxes	272,162	262,067
Other creditors	203,808	318,166
Accruals	245,825	18,627
Deferred income	1,578,312	1,572,997
	3,521,551	5,333,632

8. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2013	2012
	£	£
Leeds City Council loan	7,407,000	7,510,000
Bank loan	3,069,014	3,269,014
ECB Loan	939,296	-
Pride Appeal loans	5,000	5,000
Debentures	366,679	325,691
Finance Leases	1,212,656	1,428,868
Deferred income	1,995,803	2,404,670
	14,995,448	14,943,243
CJ and J Graves Accumulation and Maintenance Trusts loans	5,600,000	3,600,000
C J Graves loan	4,500,000	3,500,000
	25,095,448	22,043,243

Loan and overdraft maturity analysis:

In one year or less or on demand	968,941	2,604,510
In more than one year but not more than two years	1,465,986	4,925,721
In more than two years but not more than five years	7,625,000	4,353,690
In more than five years	14,008,659	10,359,161
	24,068,586	22,243,082

The Leeds City Council loan is repayable by 15 December 2025 at an interest rate of 4.5% per annum. The Club has given a First Legal Charge over the freehold property known as Headingley Cricket Ground, St Michael's Lane, Leeds to Leeds City Council in respect of this loan. Mr C J Graves has provided a shortfall guarantee in respect of this loan. The Club has also given a First Legal Charge to HSBC Bank plc over the Cricket Centre known as 41/43 St Michael's Lane, Headingley, Leeds and a Second Legal Charge over the property known as Headingley Cricket Ground, St Michael's Lane, Leeds in respect of the bank loan and overdrafts. HSBC Bank plc also has a fixed and floating charge over all the assets of the Club, subject to the Legal Charges referred to above. This loan is repayable by 30th April 2020 and bears an interest rate of 4.0% over the Bank's base rate. Mr C J Graves has also provided a personal guarantee in respect of the indebtedness to HSBC Bank plc.

The loan from Mr C J Graves bears interest at the rate of 4% plus the Bank of England Base Rate. The loan is repayable on demand with 12 months notice. The Club has given Mr C J Graves a Fourth Legal Charge over the property known as Headingley Cricket Ground. The C J Graves Accumulation and Maintenance Trust and J Graves Accumulation and Maintenance Trust each bear interest at the rate at the higher of 4.0% above the Bank of England Base Rate, and 4.5% per annum. However, interest is capped at 7.0%. These loans are repayable in October 2016 and the Club has given a Third Legal Charge over the property known as Headingley Cricket Ground.

The Loan from the ECB represents a loan which was made available to all 18 First Class counties. The purpose of these loans is to support capital improvements and accelerate capital debt repayments that are identified as strategic priorities under each FCCs Business Plan. The total available loan is £1m and the Club had drawn down £939,296 during the year. The loan will be repaid in 2015 using the proceeds of an expected 'one off' fee payment from the ECB. The loan bears a notional level of interest which equates to less than 1%. The main applications of the Club's loan has been to make a £500k additional loan repayment to Leeds City Council, install a new state of the art scoreboard, and finance the planning application in respect of the plan to install permanent floodlights at the ground.



NOTES TO THE ACCOUNTS CONT.

9. DEFERRED INCOME: CAPITAL GRANTS

	2013	2012
	£	£
At 1 January 2013	4,844,128	5,003,624
Received in year	-	-
Released to Income and Expenditure Account	(146,195)	(159,496)
At 31 December 2013	4,697,933	4,844,128

10. PROVISION FOR LIABILITIES - DEFERRED TAXATION (ASSET) / LIABILITY

	2013	2012
	£	£
At 1 January 2013	(758,586)	(723,495)
(Credit) to Income and Expenditure Account for the year	(81,720)	(35,091)
At 31 December 2013	(840,306)	(758,586)

The elements of deferred taxation are as follows:

Difference between accumulated depreciation and capital allowances	219,690	162,925
Tax losses	(1,059,996)	(921,511)
	(840,306)	(758,586)

11. SHARE CAPITAL

	2013	2012
	£	£
Allotted, called up and fully paid Ordinary shares of 5p each	219	264

During the year there was a net reduction in qualifying members of 904. The total number of qualifying members as at 31 December 2013 was 4,374 (2012: 5,278). Each member of the Club owns one Ordinary share, and the rights attached thereto are contained within the Club's rules which can be found on the Club's website, or from the Secretary on request.

12. RESERVES

	Income and Expenditure	Capital Redemption Reserve
	£	£
At 1 January 2013	(2,331,040)	626
Deficit for the year	(557,710)	-
Shares in respect of retiring members	-	45
At 31 December 2013	(2,888,750)	671

13. RECONCILIATION OF OPERATING SURPLUS/(DEFICIT) TO CASH FLOW

	2013	2012
	£	£
(Deficit) for the year before taxation	(639,430)	(152,738)
Loan interest and similar amounts payable	1,004,660	1,010,811
Operating Surplus	365,230	858,073
Depreciation of tangible assets	457,794	540,057
Release of capital grants	(146,195)	(159,496)
(Increase) / decrease in stock	(4,430)	(24,155)
(Increase) / decrease in debtors	(607,155)	(158,825)
Increase / (decrease) in creditors	183,652	122,889
(Decrease) / increase in deferred income	(403,552)	(892,872)
Cash (outflow)/inflow from operating activities	(519,886)	285,671

14. ANALYSIS OF CASH FLOWS

	2013	2012
	£	£
Returns on investment and servicing of finance		
Loan interest and facility fees	(1,004,660)	(1,010,811)
	(1,004,660)	(1,010,811)
Capital expenditure and financial investment		
Purchase of tangible fixed assets	(300,708)	(209,709)
	(300,708)	(209,709)
Financing		
Other loans received in year		
ECB	1,009,296	192,500
Debentures	40,783	2,000
C J Graves	1,000,000	2,100,000
Graves' Trust	2,000,000	-
ECB loan repayment	(110,000)	(232,500)
HSBC loan repayment	(200,000)	(700,000)
LCC loan repayment	(700,000)	(200,000)
Capital element of finance lease rental payments	(235,723)	(197,050)
Issue of ordinary share capital	-	11
Repurchase of ordinary share capital	(45)	(62)
	2,804,311	964,899



NOTES TO THE ACCOUNTS CONT.

15. LEASING COMMITMENTS

Operating lease payments amounting to £40,163 (2012 - £43,273) are due within one year. The leases to which these amounts relate expire as follows:

	2013 Land and Buildings	2013 Other	2012 Land and Buildings	2012 Other
	£	£	£	£
In one year or less	-	221	-	3,360
Between two and five years	-	9,142	-	9,913
In five years or more	30,000	-	30,000	-
	30,000	10,163	30,000	13,273

16. RELATED PARTY TRANSACTIONS

Mr C J Graves was the Chairman of Costcutter Supermarkets Group Limited during part of the year ended 31 December 2012. The Club has purchased printing and software maintenance, and a new till system from Costcutter Supermarkets Group Limited. The turnover for the year is £3,000 (2012 - £8,860) of which £1,000 remains outstanding at 31 December 2013 (2012 - £nil). Costcutter are also sponsors of the Club and boxholders at Headingley Cricket Ground under the Club's normal commercial terms.

During the year, Mr R A Smith was a Board Members and Trustee of the Yorkshire Cricket Foundation (YCF). During 2013, the YCF awarded non capital grants of £13,294 (2012 - £14,283).

17. PENSIONS

The Club operates defined contribution pension schemes for the benefit of certain employees. The amounts paid during the year were £195,075 (2012 - £174,763). The assets of these schemes are administered in funds independent from those of the Club.

18. AUDIT FEE

The Club paid its auditor £16,500 (2012 - £16,500) in respect of the audit of its Financial Statements.

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF THE YORKSHIRE COUNTY CRICKET CLUB

We have audited the financial statements of The Yorkshire County Cricket Club for the year ended 31st December 2013 set out on pages 12 to 22. The financial reporting framework that has been applied in their preparation is applicable in law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the Club's members, as a body, in accordance with section 9 of the Friendly and Industrial and Provident Societies Act 1968. Our audit work has been undertaken so that we might state to the Club's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Club and the Club's members, as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As more fully explained in the Statement of Directors' Responsibilities set out on page 11 the Club's directors are responsible for the preparation of financial statements which give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www.frc.org.uk/auditscopeukprivate

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view, in accordance with UK Generally Accepted Accounting Practice, of the state of the Club's affairs as at 31st December 2013 and of its deficit for the year then ended; and
- have been properly prepared in accordance with the Industrial and Provident Societies Acts 1965 to 2003.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following.

Under the Industrial and Provident Societies Acts 1965 to 2003 we are required to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained; or
- the association has not kept proper accounting records; or
- the financial statements are not in agreement with the books of account; or
- we have not received all the information and explanations we need for our audit.

Andrew Sills

(Senior Statutory Auditor)

for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

Leeds

10th February 2014



AGM MINUTES

Minutes of the Annual General Meeting Held on Saturday 30th March 2013 at 10.00 am in The East Stand, Long Room, at Headingley.

PRESENT:

Colin Graves (Chairman)

Robin Smith

Martyn Moxon

Charles Hartwell

348 members

1. Welcome and Apologies

The Chairman welcomed everyone to the meeting and thanked them for their attendance. The Cricket Department was represented by Martyn Moxon, Jason Gillespie, Ian Dews, Andrew Gale, Ryan Sidebottom, Richard Pyrah, Adil Rashid, Steve Patterson, Paul Farbrace and Joe Sayers.

The Chairman reported that the following apologies had been received:

Anthony Charlesworth, Geoff Cope, Robin Hawke, David Hirst, Martin Howe, Mr J M Parkinson, Dr Philip Dunn, Dr Keith Howard, Molly Staines, Bryan Stott, Stuart Sykes, David Warner, Gerald Whiteley, Mrs R Nuttall, John Binney, Michael Burton and John Taplin.

The Chairman reported that 18 members had died during the year and this was marked by a minute's silence. Those who had died were:

Mr M Crawford (an Honorary Life Member), Mr D Wilson, Mr J D Colley, Mr A Verity, Mrs J Mason, Mrs M Lye, Mr Ian G Hogbin MBE, Mr J S Baldwin and Mr A W Smith.

2. Minutes and Matters Arising of the AGM held on Saturday 24th March 2012

The Chairman asked the meeting to approve the minutes of the AGM held on 24th March 2012.

The Chairman said he wanted to clarify that the reason we could not play a match at Headingley less than two weeks before a Test, was due to an ECB rule.

The minutes were approved on a show of hands.

The Chairman drew attention to the fact that Azeem Rafiq had been missed off the list as a YCCC player and said the record was being corrected.

3. To receive a report from the Executive Chairman

The Chairman said that last year the team had been the main focus of attention, as he had criticised them the previous year. He said it was an entirely different team that turned up last season; he had been proud of their achievements and every one of them deserved a round

of applause, as did Andrew Gale for being part of the team that made that change happen.

We recruited two new players, Jack Brooks and Liam Plunkett, who were positive additions to the Squad. The Chairman said he had been impressed with what he had seen on the pre-season tour in Barbados.

The Club had been promoted back into the First Division and got to T20 Finals Day in Cardiff.

The Club were entered in the T20 Champions League in South Africa. The Chairman said everyone enjoyed being part of that event and had learnt a lot from playing against international players at a very high level. 2012 had been a fantastic year.

The Chairman said the big thing that changed last year was the coaching structure. A lot of people had questioned this decision which had changed the Club from a playing point of view.

Jason Gillespie, Paul Farbrace and Richard Damms had been tremendous; the atmosphere at Headingley had changed and was fantastic

Test Match and ODI Cricket – The Chairman said these matches were the lifeblood of the Club. Without these we would not generate income and it was essential that everyone supported these games. He urged members to buy Test Match tickets and to support the Club as much as possible.

Cricket Schedule from 2014 – A new fixture structure for cricket was to be introduced in 2014. Most County Championship matches will now regularly start on a Sunday; T20 matches would be played on Friday evenings, and a new the 50-Over competition would be played in August.

The Chairman said there were a lot of people behind the scenes who worked tirelessly for the Club

The Members' Committee

Yorkshire Cricket Foundation

Yorkshire Charitable Youth Trust

Supporters' Association

Players' Association

David Hall, Museum Director

Geoff Holmes and Vivien Stone (Bookstall)

The Mail-Out Team.

All their hard work was very much appreciated by the Board of Directors and by him personally.

This year was the Club's 150th Anniversary and there were going to be several events celebrating this, as follows:

Sunday 21 April – Anniversary Lunch (this was now sold out).

Friday 14 June – York Minster, Thanksgiving Service – this was free and everyone was asked to come along and be a part of the celebration.

Wednesday 26 June – MCC Cricket Match against a Yorkshire XI – The MCC were paying for the cost of holding this match at Headingley.

Monday 2 September – Cricket match in Sheffield, Yorkshire against a Michael Vaughan XI.

Thursday 3 October – 150th Anniversary Gala Dinner. This was being held at Elland Road, because they had greater capacity than Headingley. 800 people had so far been confirmed as attending.

The Chairman congratulated Bob Stott on all the above events and for the work he and his Committee had done.

The Chairman then thanked the Board of Directors, all the staff, players and members for their continued support in 2012.

The Chairman was asked about women's cricket in Yorkshire and said that the ECB had developed a successful women's cricket team and he was aware we had some good women cricketers in Yorkshire, whom the Club would support.

4. To receive and approve the accounts together with the Independent Auditor's Report thereon for the year ended 31st December 2012

Charles Hartwell (CH), the Club's Finance Director, presented his report and the Club's financial statements for the year ended 31st December 2012.

CH said the Test Match had gone on for five very long days, which had increased the cost of staging the match. The ODI had been a washout without a ball being bowled which meant the Club had lost out on match day ticket sales. There was a refund policy in place, for tickets purchased in advance, but the savings did not cover the lost match day ticket sales.

CH took the meeting through the accounts, and drew attention to the exceptional items of £110K relating to the cost of restructuring the coaching department.

Fortunately, thanks to the home quarter final in the T20 competition we managed to sell over 8,000 tickets and create support for the team.

The additional income from reaching T20 Finals Day, and the bonus money generated from the CLT20 competition in South Africa, brought overall ticket revenues back in line with expectation and exceeded 2011 levels.

Yorkshire Cricket Foundation – CH drew attention to the fact that from 1 January 2013 the YCF would assume responsibility for the Club's archives and memorabilia.

The Club Archives Committee had also been moved under the Yorkshire Cricket Foundation's umbrella.

Various questions were put to Charles Hartwell from the floor: prize money and ticket prices – There was a view that if the price was lowered more people would attend.

Pouring rights – CH explained that these would revert to the Club after 31 December 2020 which would place the Club on a completely different footing altogether.

Concerts – CH said it had taken some time to get a licence to allow concerts and it was the intention to try and get a concert for 2013.

The Club's debt repayments – CH said the plan was to pay off the bank debt and then reduce the Council's debt.

On the matter being put to the vote the Chairman advised that there were 501 Proxy votes in favour of accepting the Accounts and Auditor's Report and none against giving a total of 100% in favour. A show of hands then confirmed the approval of the Accounts and Independent Auditor's Report.

5. To approve an amendment to the Rules of the Club as follows:

In Rule 19.4 by deleting the words 'no member shall be eligible for election or re-election to the Board if he/she has attained or will attain the age of 70 by the date of the declaration of the result of said election'. In rule 21.1 by deleting the words 'and the age referred to in rule 19.4 shall be 75.'

These amendments were proposed by the Board in order to bring the Club's Rules into line with recent age discrimination legislation.

On the matter being put to the vote, the Chairman advised that there were 504 Proxy votes in favour of the amendment to Rule 19.4 and one against giving a total of 99.81% in favour. A show of hands then confirmed the approval of the amendment.

6. To receive a report from the Director of Cricket and to discuss cricket matters

Martyn Moxon (MM) said promotion had been a big priority and despite being badly affected by the weather he felt credit was due to the players for remaining calm and focused during long periods of inactivity. It showed mental strength and character.

It had been pleasing to note that when games were not straightforward, someone always stepped up to the plate, and were a great credit to the team.

MM reported that Anthony McGrath had been forced to retire due to injury; MM said the Club owed a lot to him especially in two of the last three games at Scarborough and Chelmsford. His skill, experience and humour would be missed and MM wished him well and said he was hopeful he could still be involved in some way with the Club in the future.



AGM MINUTES CONT.

MM said it had been pleasing from his point of view as to how strong the team were as a unit and how well they had played as a team and enjoyed each other's success.

T20 had been a tremendous success for the Club last season; it had been the first time we had gone through to the T20 final and it had been a remarkable performance. Players had executed plans well.

David Miller and Mitchell Starc had been outstanding for us. Our own players learnt their methods from them in this form of the game.

It had been disappointing to lose the final but it had been a tremendous day in Cardiff. The players had had a taste of it now and wanted more.

MM said going to the T20 Champions League in South Africa had been a great experience for the players and that they had rubbed shoulders with some of the best players in the world.

Getting through to the main competition had been a tremendous achievement and we had proved competitive in big games.

MM said it was disappointing that the ECB were not involved with the T20 Champions League because the development experience it offered for cricketers was invaluable. MM said he hoped that in the future the ECB would embrace it and that counties would get the opportunity to play in the competition every year.

MM said the only disappointment had been the CB40 where play was inconsistent and we did not get the results we wanted. However, that was a work in progress. CJG mentioned that we had recruited Liam Plunkett, Jack Brooks and Phil Jaques for the coming season. This provided us with a strong squad and the County Championship remained our priority.

MM said there were a number of players who would be playing in international matches. MM said Tim Bresnan had had another elbow operation which had gone well and he would be back training full time and would be able to play some cricket for us before he went to play for England.

MM said Jonathan Bairstow had had a frustrating winter, but we knew what he was capable of and were sure he would bounce back. He would be available to us from the start of the season.

Joe Root – MM said we were delighted with how well he had done. Inevitably the downside was that we would not see much of him. He would be available for the Lancashire friendly in mid-April and the game in Durham following that.

Gary Ballance – MM said he had been picked for the Lions Team to tour Australia and again would be on the selectors' hit list.

Azeem Rafiq – had been picked for the England Development Programme. He had given us quality with Adil Rashid in the spin department and his development was good to see.

Under 19s – Jonny Tattersall and Ryan Gibson had been notable.

Under 17s – Mosun Hussain, Josh Shaw and Jared Warner had been notable.

The new coaching structure had been a fantastic success. MM thanked all of the support staff Jason Gillespie, Paul Farbrace, Ian Dews, Richard Damms, Tom Summers, Scot McAllister, James Clegg and Tony Pickersgill. MM said without them we had no team, so special thanks for all their efforts and commitment to the Club.

MM said he also wanted to thank Colin Graves and the Board and the rest of staff here for their support and said it had been a real team effort. MM ended by thanking the members for their continued support.

Various questions were put to MM regarding overseas players and MM said he liked, where possible, to give our own players every opportunity to play.

With regard to players going to England MM confirmed that Andy Flower was a firm believer that if the cricketers were not playing well they should return to the counties, but with the international schedule as it was you could understand him being protective of his players.

MM said there was a big difference in having nets and playing in a Test Match.

MM was asked if Mitchell Starc and David Miller would be back. MM said no to Mitchell Starc, given the Australia Ashes Tour and that David Miller was two international matches short of what was required for him to return.

The question of why we had had to go to Cardiff for T20 Finals Day was asked. The Chairman replied that this was part of the package that some grounds bid for. Next time T20 Finals Day would be at Edgbaston.

MM was asked if Richard Pyrah was fit. MM confirmed that he was and had performed very well on the pre-season tour of Barbados.

Jack Brooks fitness was queried and MM confirmed that he had been thoroughly screened before being taken on. MM said JB had worked hard and undertaken our fitness regime in Barbados in trying conditions and come through them fine.

MM was asked about David Wainwright and responded that David had understandably wanted to play first team cricket and we could not accommodate him and reluctantly he had left.

MM was asked questions on the training regime followed by the players and explained that in detail, as well as providing an explanation as to why the players play football to warm up.

MM said the Academy had done very well in the Yorkshire League again. There had been outstanding performances during the season and a few of them had got to play second team cricket.

The Chairman was asked why the AGM was on Easter Saturday. He said this was because we wanted to make sure Martyn and the players were back from Barbados, but despite it being Easter Saturday there were more people in attendance than in previous years.

7. To Re-elect as President Mr Geoffrey Boycott OBE

Robin Smith said that Geoffrey Boycott had been very active in supporting the Club and taken to his Presidency like a “duck to water” and the Board had no hesitation in recommending him for a second year.

There were 494 votes in favour of Mr Geoffrey Boycott being re-elected as President and 21 votes against giving a total of 96.05% in favour of the resolution. A show of hands confirmed Mr Geoffrey Boycott’s re-election as President.

8. a) To elect as Board Member, Mr Michael Vaughan OBE

The Chairman said the Board believed Michael was the right person, having retired from international and county cricket, having an entry into players all over the world and had been very supportive of Jason Gillespie, Martyn Moxon and Andrew Gale. Michael had been brought into discussions and despite being unable to physically attend Board meetings he would attend by telephone.

There were 488 votes in favour of Michael Vaughan’s appointment to the Board and 27 against giving a total of 94.95% in favour of the resolution. A show of hands confirmed Michael Vaughan’s appointment to the YCCC Board. The Chairman was asked if Mr Vaughan’s attendance by telephone could be noted on the attendance form, which was agreed.

8. b) To re-elect as a Board Member, Mr Robin Smith (Mr Smith retires by rotation and offers himself for re-election supported by the Board)

The Chairman said the Board had no hesitation in recommending Robin Smith for re-election as a Board member.

There were 501 votes in favour and 13 votes against making a total of 97.57% in favour. A show of hands confirmed Robin Smith’s re-election to the Board.

9. To announce the result of the re-election to the Members’ Committee

There were 572 votes in favour of Mr Stephen Mann’s appointment to the Members’ Committee and 2 against. Stephen Mann was accordingly re-elected to the Members’ Committee.

10. To appoint Mr Darren Gough as an Honorary Life Member

The Chairman said the Board were delighted to recommend Darren Gough as an Honorary Life Member of the Club.

There were 502 votes in favour and 13 against giving a total of 97.57% in favour. A show of hands confirmed Darren Gough’s appointment as an HLM.

11. To appointment Mr Colin Graves as a Vice-President of the Club

Robin Smith said he wanted to say something formally about the Club’s Chairman. Mr Graves had been a huge support to the Club. The Club had been under financial pressure and needed someone sensible with a solid business background in order to create confidence externally, in with particular Leeds City Council and the Bank. When approached Mr Graves immediately said he would help, which is exactly what he did. Robin Smith said the Board had no hesitation in recommending Colin Graves as a Vice President of the Club

There were 508 votes in favour and 6 votes against giving a total of 98.88% in favour. A show of hands confirmed the election of Colin Graves as a Vice President of the Club.

12. To appoint KPMG LLP as auditors of the Club, until the conclusion of the next Annual General Meeting of the Club at which the accounts for the year ending 31 December 2013 are laid

The resolution to appoint KPMG LLP as Auditors of the Club, until the conclusion of the next Annual General Meeting, was put to the meeting.

There were 491 votes in favour and 12 against giving a total of 97.76% vote in favour of the resolution. A show of hands confirmed the appointment of KPMG LLP as the Club’s auditors.

13. Any Other Business

President’s Medal: There were two recipients this year, and in the absence of the President Andrew Gale the Club Captain would make the presentation on his behalf to:-

Ron Deaton – for his knowledge and experience in the organising and detailed cataloguing of the extensive memorabilia that the Club holds.

Joan Pickering – for helping to run the Supporters’ Cabin and being a member of the Supporters’ Association over the last 20 years.

150 year old penny (1863) – David Hall, the Museum’s Director had sourced a 150 year old penny to be used in the toss during the anniversary year.

YCM – this had been produced in a new format and there was general agreement that this was now a quality publication.

Questions on membership were asked of the Chairman who responded that we had reduced the cost of the membership fee to £150 in the 150th Anniversary year. However, membership throughout the game was in decline. This was illustrated by Lancashire who won the championship the previous year and lost 500 members.



AGM MINUTES CONT.

The Club were considering creating a new entry level with 'Club Yorkshire' to try and generate interest from young people who did not view membership as being of benefit to them. The Chairman said signs that this was starting to work were now evident with close to 1,000 memberships of Club Yorkshire being taken up.

50 Year Membership – The Chairman explained that the Club did recognise members when they attained their 50 year membership, and this was usually by way of a presentation on the field. However, it wasn't easy due to records not being computerised that far back and we did rely on members to let us know.

Weetwood – the question of facilities for spectators at Weetwood was raised. The Chairman said Weetwood belonged to Leeds University and we could not build anything on their land. The Club had however invested heavily in the practice pitches, standard of the square and in the groundsmen.

There was a discussion on direct debits and standing orders and CH explained that direct debits gave the Club control over when money was received. CH said notification would be sent before any direct debits were taken.

Tickets for matches at Derbyshire: an issue had arisen when a reduction in ticket prices for this match had been made and Yorkshire members could only purchase the tickets from Headingley.

It was agreed that Andy Dawson the Commercial Director would look into this and get a solution for members which did not involve them travelling to Headingley.

The Supporters' Association had been going for 32 years. They did tremendous work, and members were asked to stop by their table on the way out to see what they had to offer.

The Chairman thanked everyone for their attendance and their continued support, and wished everyone a drier 2013.

The meeting closed at 11.50 am.

MEMBERS' COMMITTEE REPORT

The following served on the Members' Committee during the year.

Chairman:	Mr S J Mann
Elected Members:	Mrs C Evers
	Mr R Levin
	Mr S J Mann
	Mr E Stephens
Appointed Members:	Mr G Clark
	Mr A Kilburn
	Mr R W Stott
In Attendance:	Mr M Arthur – Chief Executive
	Mr A Dawson – Commercial Director
	Mr R Smith – Board Director

There were seven full committee meetings held during the year. The minutes of these meetings are passed to the Board and a summary of the key issues continues to be posted on the Club website for the information of Members. Three Member Forums were held in the Long Room through the season.

There were no changes to the elected or appointed members of the committee during the year. The Chief Executive joined the committee on his appointment in the spring.

As in previous years the concept of Member Forums continues to be a key component of the communication process between the Club and the membership, and long may it continue to be so. However, it has to be reported that the Committee have become increasingly concerned that the style, tone and content is a good deal less than productive or constructive. The objective has always been to provide a platform for Members to raise topics and questions of a substantive nature but increasingly the issues raised do not fit this definition. The forums have never had the objective of providing a conduit merely for complaints yet some Members seem to think this is the only reason for attending.

In addition to the forums a member help desk manned by committee colleagues was provided during the luncheon interval on several occasions. It is disappointing to report that this initiative was a good deal less than successful. The opportunity for a personal discussion became an opportunity to reiterate matters already raised at forums. Such help desks will not be provided in the future.

At the November meeting of the Committee all of these concerns were debated and a number of decisions were taken. Firstly, forums will still be held in 2014 but a different venue to the Long Room will be utilised. The meetings will not be used for complaint making but for

discussion on topics of a "substantive" nature. More details and the actual schedule will be announced on the web site prior to the start of the 2014 season.

Through the middle of the year the main topic of debate at committee meetings was the membership scheme and Test/ODI pricing with particular emphasis on spectator choice and value. Having provided members with a reduced pricing structure for 2013 to help celebrate the 150th anniversary it was considered necessary and appropriate to return to more commercial prices for 2014, and thus a minimal increase on 2012 was agreed. The Committee were consulted throughout the process of preparing a member package for 2014 and whilst there has been this small increase on 2012 it is felt that membership of Yorkshire CCC still provides amazing value both in terms of watching first division cricket and in the excellent facilities provided for spectators at Headingley and Scarborough.

The 150th anniversary celebrations have been a tremendous success, befitting the most famous cricket club in the world. The varied programme of events was developed to enable the involvement of members and particularly well supported were the opening evening at the Crucible in Sheffield, the service at York Minster and the lunch in April at Headingley.

Finally, I would like to record my sincere appreciation to all the Members' Committee for their support throughout the year. All the committee give a considerable amount of personal time on a voluntary basis to work for the Club and the membership.



STEPHEN MANN
Chairman
Members' Committee
The Yorkshire County Cricket Club



BOARD ATTENDANCE FOR 2013

Name	Possible	Actual
Elected / Ex officio:		
C J Graves (Chairman)	6	6
G Davies ¹	3	2
S Denison	6	5
M Farrington	6	5
R A Smith	6	6
M P Vaughan	6	0*
In attendance:		
M Arthur (Chief Executive)	4	4
W Bowser ²	3	3
H Gration ³	3	2
C Hartwell (Secretary)	6	5
G Verity ⁴	3	2
S Willis ⁵	3	3

¹ Leeds Metropolitan University representative, resigned on 2 July 2013

² Co-opted member, resigned on 18 June 2013

³ Co-opted member, appointed on 28 August 2013

⁴ Co-opted member, appointed on 28 August 2013

⁵ Leeds Metropolitan University representative, appointed on 2 July 2013

* M P Vaughan discussed Board Business with the Chairman by telephone immediately prior to each and every Board Meeting.

THE YORKSHIRE CRICKET FOUNDATION

CHAIRMAN'S REPORT

Cricket in Yorkshire is represented by three main bodies, the Yorkshire County Cricket Club (YCCC), which focuses on elite cricket, the Yorkshire Cricket Board (YCB), which focuses on league and amateur cricket development, and the Yorkshire Cricket Foundation (YCF), which delivers cricket based initiatives focusing on education, community engagement, and heritage. These three organisations are referred to as the 'Yorkshire Cricket Partners', or 'Yorkshire Cricket'.

2013 was a great year for the YCF and we have continued to grow and expand our reach at pace and to that end, we have been able to employ a full time project manager in Nick Robinson, who, together with Will Saville, takes care of the day to day operations of the Foundation. The YCF is also looking to take permanent offices at Headingley early in 2014.

I am very excited about the close working relationship that the YCF has built with the YCCC and YCB. The Partners have agreed an outcomes focused strategy of engagement, inclusion, and excellence within all aspects of cricket within Yorkshire, and this will bear fruit very soon, with a number of exciting projects and initiatives on the horizon.

Turning to YCF's work on Yorkshire's rich cricketing heritage, we secured funding from the Heritage Lottery Fund which has enabled a mobile cricket museum to be built, and this took to the road in May and has proven to be a great success visiting schools, cricket clubs and events throughout the county. In addition, the Archives Committee came under the YCF in January and this cements the Foundation's intention to protect and grow the archive for future generations, and provide a platform for tax efficient giving of

monies and memorabilia in order that the archive can grow, become easily accessible, and safeguarded for future generations.

To summarise some of the other achievements throughout the year:

- 4,000 primary school children took part in our flagship scheme 'Cricket in the Classroom', our highest number to date
- 6,000 people attended Children's Day, a free, family activity day at Headingley Cricket Ground
- We developed the 'Yorkshire Elite Leaders Academy' in partnership with the YCB, which mentors and rewards young people involved in cricket based volunteering within their community
- We launched our new website www.yorkshirecricketfoundation.com which has provided us with an excellent platform to promote our work and communicate with the Yorkshire community

We plan to continue our growth and development in 2014, developing further community initiatives and reaching new audiences, but all of our income still comes from donations, legacies, and specific grants that we apply for. If you would like to make a donation, the easiest way is to donate online at www.justgiving.com/yorkshirecricketfoundation. If you would like to consider making a legacy or donating any memorabilia, please contact Will Saville on 0113 203 3620. I would like to end by thanking everyone who made a donation to the YCF during the year, and specifically the generosity of the Emerald Foundation.



DAVID GENT

Chair of the Board of Trustees



ARCHIVES COMMITTEE REPORT

One of the highlights of an industrious and rewarding year for the Archives Committee was the provision and dedication of a headstone in Bruntcliffe Cemetery, Morley, at the grave of Bobby Peel, one of the greatest left-arm slow bowlers that Yorkshire and England have ever seen.

A moving ceremony, conducted by Yorkshire County Cricket Club's chaplain, the Rev. Canon Max Wigley, took place on Saturday, October 19, and was attended by proud family descendants of Peel and representatives of Yorkshire CCC, including available members of the Archives Committee.

Money for the tasteful black marble headstone was raised by Peel's relatives with a contribution from the Archives Committee. The White Rose adorns the top left-hand corner of the headstone.

For a full report of the event please see YCCC yearbook 2014

The members of the Archives Committee for the past 12 months have been unchanged - David Allan (chairman), Howard Clayton (secretary), Paul Dyson, James Greenfield, Mick Pope, Brian Sanderson, Dennis Smith, David Warner and Roy Wilkinson. I thank each one of them for their enthusiastic contributions to our deliberations and work, and hope that they have found personal enjoyment in all of this.

During 2013, Yorkshire CCC received about 50 enquiries from general members of the public, including some from overseas, concerning various matters of memorabilia, and all of these were dealt with by various members of the Archives Committee.

A considerable number included requests for the identification of autographs and information on deceased players, the latter category including Gordon Crofts, Frank Greenwood, Schofield Haigh, Clifford Hare, Bobby Moorhouse, Billy Sutcliffe and Cecil Tyson.

Other queries have included: information from a researcher in India on what happened when an umpire became injured on the field of play in a Yorkshire match at Gloucester in 1927; the derivation of a pub sign found in a skip in Melbourne, Australia; information on Nazim Hafees who played for USA against Yorkshire Second XI in 2000 and was killed on 9/11 - this research resulted in the game being mentioned in an article by American journalist Peter Della Penna which was published in *The Cricketer*. Other correspondents have requested details on a wide variety of topics, including information on certain matches, badges and ties.

Many interesting purchases concerning Len Hutton were made at three separate Knights auctions including:

*About 13 scrapbooks detailing his career from Pudsey St Lawrence through to captain of England

*A telegram sent to him in Australia in 1946 congratulating him on scoring two consecutive centuries from Sprotbrough Cricket Club, Wilfred Barber, Cyril Turner, Ellis Robinson and Joe Lumb

*A photograph of Len Hutton and Arthur Mitchell walking out to open the innings for Yorkshire v Glamorgan at Hull on June 6, 1934

*The acquisition of one of Len Hutton's Yorkshire caps

*A photograph of Yorkshire CCC's tour of Jamaica in 1936

"A telegram congratulating Hutton on his selection for his first Test match for England against New Zealand from the Mayor of Pudsey

"About 30 of Len Hutton's ties.

The above items were purchased on behalf of the Archives Committee by Brian Sanderson, who also acquired on the Committee's behalf Roy Kilner's birthspoon. We also acquired several items from the estate of the late Don Wilson, including his MCC touring blazer to Australia.

At the first Archives meeting of 2013, the Committee were joined by Danny Reuben, Yorkshire CCC's recently appointed Head of Media & Marketing, who had been invited to discuss, among other things, his new role and to better understand our work and how this could relate to him.

During the year, the Committee were also kept informed by Will Saville on progress with the proposed Yorkshire Cricket Foundation website and this is now fully functioning.

Ten visits were made to the Yorkshire archives at Morley, Brian Warne supplementing the team on several occasions, and one of the tasks undertaken was the sorting out of all of the late Tony Woodhouse's photographs. We also continued to sort and re-catalogue the collection together with the initial entries of all new memorabilia received and we worked with David Hall, as museum director, in the public display of our archives in the museum and in the display cabinets in the East Stand Long Room.

Committee members Mick Pope and David Warner generously presented copies of their respective books "Headingley Ghosts" and "The Sweetest Rose" to the Archives and Warner was also congratulated on his election as President of The Cricket Writers' Club in succession to the late Christopher Martin-Jenkins.

A final definition was agreed on the aims of the Archives Committee and it read: "The collection, maintenance, cataloguing and display, via the Museum and display cabinets, of items relevant to the game of cricket as played in the City of York and the old Ridings of Yorkshire, and its grounds, matches thereon and players therein, or anyone associated therewith."

In March, Brian Sanderson travelled to London to speak to the Yorkshire Southern Group about the Archives and its work and the Group kindly donated to the Archives a cake stand which had previously belonged to George Hirst.

The Archives Committee organised Open Days at Headingley during the intervals of Championship matches on June 23 and September

18, Brian Sanderson being on hand to deal with enquiries and also bringing with him several items of interest to spectators. Similar events are being planned for the 2014 season.

The Yorkshire CC Supporters' Association produced a splendid book outlining all the grounds upon which Yorkshire had played first class cricket during the Club's 150 years and several Archives members helped in the provision of details. A copy has been kindly donated to our archive.

Also during the summer, Harry Gration interviewed Geoffrey Boycott for a new DVD, to add to our series of 12, which became available later in the year.

Before the start of the August meeting of the Archives Committee, members stood in silence in memory of Harold North who had died on April 26, aged 85. He was the founding chairman of the YCCC Archives Committee in 2003 and set the tone for the collecting together of the archive and the establishment of an inventory as well as developing the connection with West Yorkshire Archive Service. He resigned as chairman in 2005 due to failing health.

His ashes were interred in the Memorial Garden at Headingley in July and bear a brass plaque.



J.C. DAVID ALLAN
Archives Committee Chairman

MUSEUM REPORT

150th Anniversary Year of the Club provided the opportunity for us to feature in the Museum and the Long Room displays which highlighted the illustrious history of the Club, with particular emphasis on the decades of exceptional achievement. A new film featuring an abridged "History of Yorkshire County Cricket Club" was introduced in the Museum cinema.

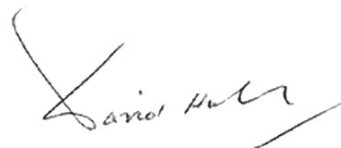
We were delighted to welcome some distinguished guests to the Museum during the season, including the Leader of the Opposition, Ed Miliband and the Home Secretary Theresa May.

Interest in the Museum has spread beyond the County and we were pleased to show some other Clubs round who are exploring the possibility of setting up a Museum on their own County Grounds.

Unfortunately, in September an incident involving a car seriously damaging the "Great Games" and "War of the Roses" zones of the Museum. These sections are having to be completely rebuilt and we hope to have them ready in time for the new season.

In 2014, new displays will recall highlights from the Anniversary Year, 1914 – start of the Great War, Bat Making Tools recently gifted to the Club

and an updated Tie Presentation. During the year, the manufacture of our Mobile Museum, funded by a Heritage Lottery Grant was completed. Displays featuring the heritage of the Club are shown in it and it has visited The Great Yorkshire Show and Scarborough Cricket Festival among its outings. We plan to broaden its visits to clubs, schools and special events around the County, to encourage interest in the history of cricket which is so interconnected with our social history and widen interest in the game.



DAVID HALL CBE TD
Museum Director



NOTES



**BACK
COVER**