

**THE 2012**

# Annual Report and Accounts



THE YORKSHIRE  
COUNTY CRICKET CLUB 

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## NOTICE OF AGM AND AGENDA

**Dear Member,**

The Annual General Meeting of Members will be held in the East Stand Long Room, Headingley Cricket Ground on Saturday 30th March 2013 at 10:00 am for the purpose of transacting the following business:

### AGENDA

- To receive apologies for absence.
- To confirm the Minutes of the Annual General Meeting held on Saturday 24th March 2012. If any member has a query as to the accuracy of the Minutes, it would be appreciated if this could be raised with the Secretariat in advance in order to save time at the meeting.
- To receive a report from the Executive Chairman.
- To receive and approve the Accounts together with the Independent Auditor's Report thereon for the year ended 31st December 2012.  
  
It would be appreciated if advance notice could be given of any questions that might require some research in order to save time at the meeting.
- To approve an amendment to the Rules of the Club as follows:  
  
In rule 19.4 by deleting the words 'no member shall be eligible for election or re-election to the Board if he/she has attained or will attain the age of 70 by the date of the declaration of the result of said election'. In rule 21.1 by deleting the words 'and the age referred to in rule 19.4 shall be 75.' These amendments are proposed to bring the Club's Rules into line with recent age discrimination legislation.
- To receive a report from the Director of Cricket and to discuss cricket matters.
- To re-elect as President, Mr Geoffrey Boycott OBE.
- A) To elect as Board Member, Mr Michael Vaughan OBE.  
  
B) To re-elect as Board Member, Mr Robin Smith. Mr Smith retires by rotation and offers himself for re-election supported by the Board.
- To announce the result of the election to the Member's Committee.
- To appoint Mr Darren Gough as Honorary Life Member of the Club.
- To appoint Mr Colin Graves as Vice-President of the Club.
- To appoint KPMG LLP as auditors of the Club until the conclusion of the next Annual General Meeting of the Club at which the accounts for the year ending 31st December 2013 are laid.
- Any other business.

Yours Faithfully,



**COLIN GRAVES**  
EXECUTIVE CHAIRMAN  
The Yorkshire County Cricket Club

### NOTE

A member is entitled to appoint a proxy to attend and vote in his place. A proxy must be a member of the Club. A proxy form, to be valid, must arrive at the Club's offices not less than 48 hours before the time appointed for holding the meeting.

Tea, coffee and biscuits will be available on arrival.

# EXECUTIVE CHAIRMAN'S REPORT

**In years to come, when we look back in the annals of this great club, 2012 will be seen as one of the most successful seasons in the modern history of Yorkshire County Cricket Club.**

The entire squad were magnificent throughout the season, and I am sure at times when the weather was conspiring against us to complete matches, they must have thought that it was going to be a year of disappointment. To get back into the elite level of English cricket was always the main objective.

The catalyst for me was the effort the players showed to record three successive victories in our final three County Championship matches. To play the entire season and not lose a match in the Championship has not been achieved since 1928, so this team has something to be proud about.

In Martyn Moxon's report you will read in detail his appraisal of the season. It is not for me to pick out individual performances to highlight apart from complimenting the Captain Andrew Gale on his endeavours and achievements with a very young and exciting team supporting him. The one thing I constantly did notice, as the season progressed, was the fantastic team spirit which developed in the squad as everybody wanted to be part of a successful team.

I was proud of every player who represented the Club throughout the season, and I look forward to our 150th year with great optimism and excitement. The new campaign will be a great challenge for us all. We have strengthened the squad with the recruitment

of two frontline bowlers in England Lion Jack Brooks from Northamptonshire and England international Liam Plunkett from Durham. With the investment we have made in our recruitment drive, I believe we now have a bowling attack that will be the envy of county cricket and gives us every chance of winning the First Division in our return to the top flight.

In one-day cricket, I felt we came of age in 2012. The game plans, and our aggressive and effective way of playing T20 cricket, was mastered by the coaching team and executed brilliantly by the players. To reach the T20 Finals Day at the end of August was momentous – an honour we have never achieved since the inception of T20 cricket. We eventually lost the final to Hampshire, but ultimately we secured our place in the lucrative T20 Champions League tournament. It was a memorable day and the support we experienced was unbelievable. I applaud everyone who came along to support our players. The whole experience of finals cricket, whether it be in Cardiff or in the sunshine of South Africa, gave everyone connected to the Club great experiences. We can only build on this for 2013 and make a real effort to repeat the rewards that 2012 delivered.

David Miller and Mitchell Starc were inspired overseas signings for our T20 campaign and without doubt the rising star of this

competition was Gary Ballance, who played some crucial innings throughout the campaign.

The success in reaching the final of the T20 competition gave us a platform and opportunity to play in the Champions League in South Africa, competing against high quality teams from around the world, who included many international players. The young squad certainly were not overawed by the occasion and against all odds progressed to the group stages after two fantastic wins against Trinidad and Tobago and Uva Next from Sri Lanka. The experience alone was invaluable to our squad who represented the White Rose with style and passion in their matches.

Overall, on the playing field in 2012, we had a superb season to remember and be proud of. Now we have tasted success I firmly believe that everyone in the Club wants to see more of it - so let's all get behind the players and give them our full support in all forms of cricket in our 150th year.

The coaching structure at the Club changed radically in 2012. The new structure I believe was the major catalyst in our performances throughout the season. Without doubt Jason Gillespie and Paul Farbrace have been instrumental in bringing a new positive approach to the Club, and this has been infectious to everyone around them. I wish to offer my sincere

thanks to them and Martyn Moxon, who has established a new ethos in playing cricket for The Yorkshire County Cricket Club.

For those who did not attend the Test Match in August, you missed a fantastic game with a superb atmosphere. Five full days of Test cricket played by the two best sides in the world resulted in a game to be remembered for many reasons.

International Cricket at Headingley is the life blood of sustaining a superb arena with fantastic facilities, which allows all players to perform to the highest levels. For the Club to prosper and grow, it is imperative that you all continue to support our international matches at Headingley so that we retain these superb fixtures in the future, when competition from other venues around the country are on the increase. Headingley is unique in many ways but I personally believe the beauty of the venue is the atmosphere that makes it one of the best venues in world cricket.

Finally, may I take this opportunity to personally thank the entire staff and Board of Directors, who have supported me over the past 12 months in achieving our objectives. Our aim is to achieve financial stability by repaying debt as quickly as we can.

The year ahead will be an exciting period for the Club. We hope to continue our progression on the field and to maintain our efforts in developing a top class side. We will also develop new income streams which will help to make the Club more commercially viable.



**COLIN GRAVES**  
EXECUTIVE CHAIRMAN

The Yorkshire County  
Cricket Club

**“I was proud of every player who represented the Club throughout the season”**



# DIRECTOR OF FINANCE'S REPORT

**2012 was a very frustrating year from a financial perspective, with the rain gods doing everything they could to ensure that life was as challenging as possible.**

The effect of rain was the underlying reason why the Club is reporting a pre tax deficit of £153k for the year. Even though this is significantly better than 2011's pre tax deficit (£1.2m), it is still disappointing that a surplus is not being reported. Included within this deficit is exceptional expenditure of £110k which reflects the costs incurred during the year, predominantly relating to the restructuring of the coaching department. Without these costs, the Club would have made a notional deficit before taxation of £43k.

Income for the year was £7.8m, an increase of £2.3m over 2011. On a very basic level, this variance can be accounted for by the additional ticket and hospitality income that was generated from the return of Test Cricket to Headingley, thus underlying income remained flat in 2012.

Commenting on the financial performance of the Test Match; ticket income achieved budget, but the continuing difficult economic times, coupled with the impact of the Olympics resulted in hospitality income falling short of expectation. All of the 5 days of

play were rain affected, resulting in each day's play going past 7pm which had an obvious knock-on impact on steward and police costs. Matchday expenditure was therefore higher than expected. The ODI was abandoned without a ball being bowled, due to the horrendous weather and this was a major factor in ticket revenues falling short of expectation, but the impact was mitigated to an extent by a reduction in stewarding costs.

Domestic ticket revenues and attendances for regular season games were obviously below the levels of 2011. Only 2 home Championship matches were completed due to the weather, which also impacted on the fixtures played at Scarborough. Thankfully, the additional income generated from the home quarter final within the FLT20 competition, the additional income from reaching Finals Day, and the bonus money generated from the CLT20 competition in South Africa, brought overall ticket revenues back in line with expectation, and exceeded 2011 levels.

Membership subscription income (probably influenced by playing in the 2nd Division) fell by 16% to £492k. During 2012, the Club revisited the membership and affiliation offerings, simplifying the membership categories and also introducing Club Yorkshire in an attempt to convert some of the huge passive following (including 21k Twitter followers) into a more formal affiliation with the Club. Club Yorkshire is positioned as an entry level link to the Club and the start of the journey which will cumulate with a conversion to Membership. Coupled with promotion, and our 150th anniversary celebrations,

I am confident that the Club will increase the current number of members and supporters.

ECB income in 2011 included a one off £200k payment for the ground meeting material compliance as an international venue (more covered seating, and permanent floodlights was all that held us back from full compliance). With this one off income stream stripped out, like with like income increased by £103k which reflects the success of the Club in producing top class players, and a successful Championship squad.

Commercial income increased by £394k to £1.8m, primarily reflecting the fact that Test Cricket generates significant additional perimeter advertising income for the Club.

Total Club expenditure in 2012 was £7.9m, an increase of £1.3m on 2011. The cost of staging the Test Match was £1.1m, leaving like with like costs £200k higher than 2011. Cricket expenses have increased by £174k, driven by increased cost of player salaries and performance bonuses. Overhead increased by £327k to £2.0m. This reflects an increased investment in headcount now that regular Test matches have returned to Headingley. In addition, the costs of operations and infrastructure have increased, due to an increase in utility costs, and additional maintenance around the ground.

Looking to 2013, I am expecting to generate a small surplus before taxation. The Club has very recently secured the required permissions that will enable outdoor concerts to be held at the ground, and this is certainly something that we are looking at for the summer.

In addition, the introduction of Club Yorkshire, the return to Division 1 in the Championship and the sesquicentennial events should ensure that a surplus is generated. However, the budget assumes that the weather stays fine and dry and some glorious sunshine from 24th to 28th May would be very much appreciated.

I would like to take this opportunity to thank Leeds City Council, HSBC, and our Chairman, Colin Graves for their continued and invaluable financial support for the Club. I would also like to thank the numerous members who volunteer on various committees and associations and who promote the Club around the country and beyond. Once again, the Yorkshire Cricket Taverners have been very generous in their support to the Club, and this is greatly appreciated.

On a separate note, the Yorkshire Cricket Foundation (YCF) continues to grow and develop its reach. From 1st January 2013, the YCF will assume responsibility for the stewardship of the Club's archives and memorabilia, and the Archives Committee, chaired by David Allan, will transfer under the auspices of the YCF. Being a registered charity, people can donate, loan, or bequeath their items of Yorkshire's cricket heritage in a tax efficient manner, safe in the knowledge that the items will be protected for future generations to enjoy. The YCF will also have a bespoke website ([www.yorkshirecricketfoundation.org](http://www.yorkshirecricketfoundation.org)), ready for the start of the cricket season, with pages dedicated to the history and heritage of cricket within Yorkshire. The YCF has also recently been granted Heritage

Lottery Funding which has allowed for the production of a mobile museum to build on the success of the Headingley Museum. The mobile museum will be taken to schools, cricket grounds, and events throughout Yorkshire.

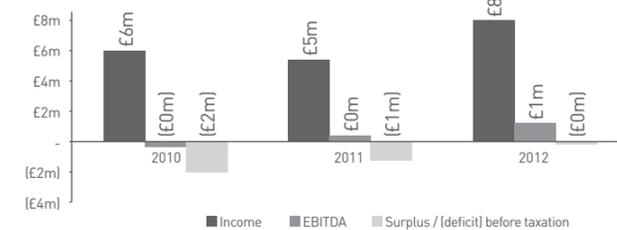
I would like to end my report on a very positive note. In October, Andy Dawson and I were fortunate enough to accompany the team to South Africa for the CLT20 competition. We were overwhelmed by the way that we were welcomed into the fold and were immediately treated as part of the team. It is clear that we have a very special group of players and coaches, who love what they do, have immense pride in playing for Yorkshire and have 100% trust in each other. Witnessing firsthand how our team works both on and off the field, I have high hopes for 2013.



**CHARLES HARTWELL FCA**  
DIRECTOR OF FINANCE

The Yorkshire County Cricket Club

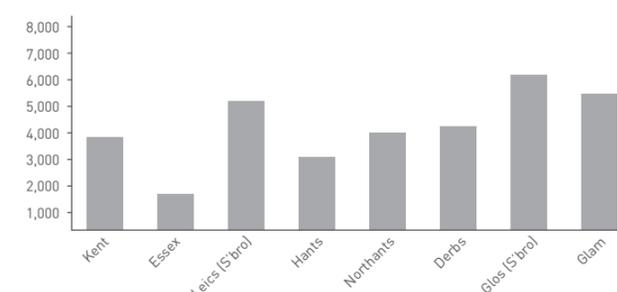
## 2010 - 2012 KEY FINANCIAL TRENDS



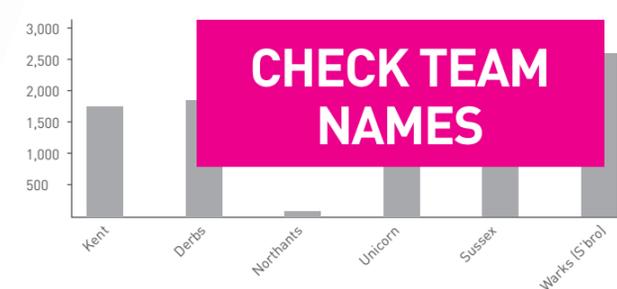
## 2012 v 2011 HOME ATTENDANCE



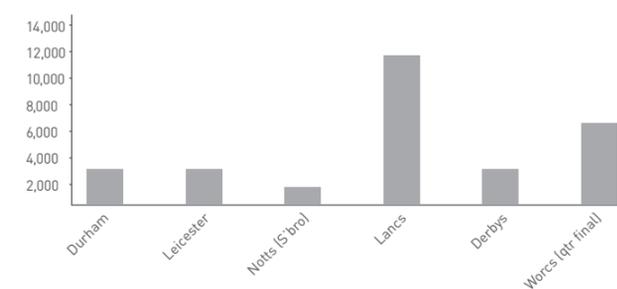
## 2012 LV=CC HOME ATTENDANCE



## 2012 CB40 HOME ATTENDANCE



## 2012 FL T20 HOME ATTENDANCE



## DIRECTOR OF CRICKET REPORT

At last year's AGM it was clearly stated that gaining promotion from the 2nd Division of the LV=CC was our priority.

Obviously this was achieved and I would like to take this opportunity of congratulating the players and staff for their outstanding efforts throughout 2012.

“Experiencing that final afternoon in Chelmsford is what it is all about – there is no better feeling in sport.”

There was a determination throughout the Club to bounce back from last year and we admirably overcame a difficult summer weather wise to achieve our goal. Statistically it has been proven that we lost more time in LV=CC matches than any other County. The players handled this frustration very well and maintained a philosophical attitude so that when the rain relented they were focussed and 'got the job done'. The performances in the last three games of the season were excellent. We were under pressure to win them all and duly did. The manner of the victories was the most pleasing aspect for me as they were by no means straightforward. We found ourselves in tricky positions at both Scarborough and Chelmsford but the character and skill of individuals and the team shone through and we eventually prevailed. Experiencing that final afternoon in Chelmsford is what it is all about – there is no better feeling in sport.

Of course the success of last season was not limited to 4 day cricket. Reaching Finals Day of the FLt20 competition for the first time in the Club's history was an outstanding achievement. We lost the first group game, albeit in controversial circumstances, but then remained unbeaten until the final. To achieve this in the T20 format of the game is an exceptional performance and it was an exciting journey which culminated in the Champions League in South Africa. Finals Day in Cardiff was a great experience for all the players and staff and

was very enjoyable although it was, of course, disappointing to lose the final. It did, however, give the players a taste of the 'big stage' and they loved it and want more of it. Our qualification for the CLT20 meant this was achieved again very quickly. It was a fantastic experience and again the lads performed admirably in qualifying for the main competition. A number of players from the squad were unavailable but it gave others who wouldn't normally have been there the chance to rub shoulders with some of the best players in the world. Although we didn't manage to qualify for the semi-final, apart from the game against Sydney Sixers, the team were competitive and gave a very good account of themselves. Again it was pleasing to see the players enjoy the 'big stage' rather than 'freeze' on it. This stands us in good stead for the future.

Our challenge now is to build on the success of last season. Everyone is working hard during the winter to ensure that we give ourselves the best chance of success in all forms of the game. Having said that, our main priority is the LV=CC and to win this in the Club's 150th Anniversary year would be special.

In order to try and compete in both 4 day and 1 day cricket we need a strong squad. It was with this in mind that we recruited Liam Plunkett and Jack Brooks. Both are excellent cricketers and are highly motivated. They will provide added quality to our seam bowling resources and enable us to ensure we can manage the group effectively. I would like to

welcome them to the Club and wish them every success.

I feel we now have an exciting squad that has potential to achieve the sustained success that we all want. The Club is working hard to ensure that we keep this group of players together and contract negotiations are on-going with a number of players. I hope that these are successful and we can move forward together.

It is obviously fantastic when our players are selected to play for England and Joe Root's selection and performances so far this winter have given us a lot of pride and pleasure. It now means that we have Tim Bresnan, Jonathan Bairstow and Joe involved with the full England squad and Gary Ballance has been selected for the Lions tour of Australia in February/March. We also had Azeem Rafiq join Gary on the England Performance programme in India during November/December. All good news although it does make planning for the 2013 season a challenge as we don't know at this stage who might or might not be available to us. As you know this is one of the biggest dilemmas in county cricket!! We therefore have to have a big enough and strong enough squad to cater for all eventualities. I'm sure you can understand that this in turn provides us with financial challenges and again everyone at the Club is working hard to overcome them.

I would also like to thank our support staff – Jason Gillespie, Paul Farbrace, Ian Dews, Richard Damms, Tom Summers, Scot

McAllister, James Clegg and Tony Pickersgill – who have been outstanding this year. It has been a pleasure working with them and they have all contributed to the success of last season. I feel we now have an environment in which the players can flourish.

Finally thank you once again for your continued support. It is very much appreciated by everyone at the Club.

Let's hope the summer of 2013 is a lot drier than 2012!

*Martyn Moxon*

**MARTYN MOXON**  
DIRECTOR OF CRICKET

The Yorkshire County Cricket Club



# PRESIDENT, BOARD MEMBERS, STAFF AND PLAYERS LIST

## PRESIDENT

Geoffrey Boycott OBE

## BOARD MEMBERS

### Executive Chairman

Colin Graves

### Directors

Robin Smith  
Steve Denison  
Michael Vaughan OBE (Elect)

### Nominee of Leeds City Council

Martin Farrington

### Nominee of Leeds Met University

Gareth Davies

## STAFF

### PA to the Board and HR Manager

Liz Neto

### Receptionist

Kirsty Robinson

### HR/Payroll Administrator

Hazel Snowden

### Director of Finance/Club Secretary

Charles Hartwell FCA

### Financial Controller

Louise Barrowcliffe

### Accounts Assistants

Bisi Bamgboye  
Vanessa Appleyard

### Operations Director

David Ryder

### Operations Manager

Howard Ferguson

### Commercial Director

Andy Dawson

### Head of Hospitality and Events

Simon Pixsley

### Hospitality and Events Executive

Sarah Thorpe

### Senior Sales Executive

Richard Black

### Commercial Sales Executive

Max Cranmer – Brown

### PR, Marketing and Media Manager

Danny Reuben

### Communications Executive

Helen Baker

### Host

Geoff Cope

### Ticket Office Manager

Laura Green

### Ticket Office Co-ordinator

Yvonne Iredale

### Membership and Ticket Administrators

Rachel Morgan  
Nathan Clifton

### YCCC Store Manager

Barbara Noble

### Cricket Centre Operations Manager

Sam Hinchliffe

### Catering Manager

Graham Hallam

### Catering Assistant

Linda Grant

### Head Groundsman

Andy Fogarty

### Groundstaff

Adam Cutmore  
Christian Dunkerley  
Adam Matthews  
Gareth Milthorpe

### Maintenance Manager

Bernard Grant

### Maintenance Assistant

Colin Parker

### Community Development Manager (YCF)

Will Saville

### Yorkshire Pride Lottery Manager

Jane Ferguson

## CRICKET STAFF

### Director of Cricket

Martyn Moxon

### Director of Cricket Development

Ian Dews

### First XI Coach

Jason Gillespie

### Second XI Coach

Paul Farbrace

### Development Manager

Richard Damms

### Strength & Conditioning Coach

Tom Summers

### Physiotherapist

Scot McAllister

### Cricket Department Administrator

Janet Bairstow

### 1st XI Capped Players

Jonathan M Bairstow  
Gary S Ballance  
Tim T Bresnan  
Andrew W Gale  
Adam Lyth  
Steven A Patterson  
Richard M Pyrah  
Adil U Rashid  
Joe E Root  
Joe J Sayers  
Ryan J Sidebottom  
Phil Jaques

### 2nd XI Capped Players

Moin A Ashraf  
Jack A Brooks  
Oliver J Hannon-Dalby  
Andrew J Hodd  
Alexander Z Lees  
Liam E Plunkett  
Gurman Randhawa  
Iain Wardlaw

### Contracted Players

Daniel M Hodgson

### Junior Pros

Jack Leaning  
James C Wainman

### Academy Players

Eliot Callis  
Karl Carver  
Ben O Coad  
Matthew Fisher  
Barney Gibson  
Ryan Gibson  
Mosun Hussain  
Jonathan J Moxon  
William MH Rhodes  
Joshua Shaw  
Lewis R Stabler  
Jonathan Tattersall  
Jared Warner  
Graeme P Whites  
Edward Wilson

### Scholarship Players

Nathan Finn  
Alex Leyshon  
Jordan A Thompson

# CORPORATE GOVERNANCE

The Board is accountable to the Club's members for good corporate governance and this statement describes how the principles of governance are applied.

## THE BOARD

The Board is responsible for approving Club policy and strategy. It meets monthly, or more frequently if business needs require, and has a schedule of matters specifically reserved to it for decision, including all significant commercial issues and all capital expenditure. The Executive Management Team supply the Board with appropriate and timely information and the Board Members are free to seek any further information they consider necessary.

## NOMINATIONS COMMITTEE

The Nominations Committee is formally constituted with written terms of reference which are defined in the Club Rules and reviewed regularly. It consists of the President, Secretary and two other Board members currently C J Graves and R A Smith.

## RELATIONS WITH MEMBERS

The Club encourages effective communication with its members and a specific Committee, as defined in the Club Rules, is appointed for that purpose.

## INTERNAL CONTROL

The Board acknowledges its responsibility to maintain a sound system of internal control relating to operational, financial and compliance controls and risk management, to safeguard the members' interests and the Club's assets, and will regularly review its effectiveness. Such a system, however, is designed to manage and meet the Club's particular needs and mitigate the risks to

which it is exposed, rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Club considers its key components to provide effective internal control and improve business efficiency are:

Regular meetings with senior management to review and assess progress made against objectives and deal with any problems which arise from such reviews.

A financial reporting system of annual budgets, periodic forecasts and detailed monthly reporting which includes cash flow forecasts. Budgets and forecasts are reviewed and approved by the Board.

A defined management and organisation structure with defined responsibilities and appropriate authorisation limits and short lines of communication to the Executive Chairman.

## ACCOUNTABILITY AND AUDIT

### THE BOARD'S RESPONSIBILITIES

The following statement, which should be read in conjunction with the Report of the Independent Auditor, is made with a view to distinguishing for members the respective responsibilities of the Board and of the auditor in relation to the accounts:

The Board is required by UK law to prepare accounts which give a true and fair view of the state of affairs of the Club at the end of the

financial year and of the surplus or deficiency of the Club for the financial year then ended.

The Board is also responsible for maintaining adequate accounting records and for taking reasonable steps to safeguard the assets of the Club and detect irregularities and fraud.

The Board confirms that in preparing the Club's accounts appropriate policies have been consistently applied and applicable accounting standards complied with. Further, in all material respects the accounts are supported by prudent judgements and estimates made by reference to information available at the time of their preparation.

All Board members bring independent judgement to bear on their deliberations concerning strategy and performance. The Board is satisfied that it has had access to sufficient information to enable it to make proper decisions in a timely manner, and the Executive Chairman has ensured that Board Members were kept properly briefed.

# INCOME AND EXPENDITURE ACCOUNT

for the year ended 31 December 2012

	NOTE	2012	2011
		£	£
<b>Income:</b>			
International ticket and hospitality revenue		3,135,963	936,582
Domestic ticket and hospitality revenue		451,669	508,559
Subscriptions		491,558	583,405
England and Wales Cricket Board		1,874,697	1,971,717
Commercial income		1,783,957	1,389,695
Other income		37,816	41,923
		<b>7,775,660</b>	<b>5,431,881</b>
<b>Cost of Sales:</b>			
International match and hospitality expenditure		1,461,424	429,997
Domestic match and hospitality costs (home fixtures)		214,907	279,979
Retail		113,924	92,027
Catering		39,557	30,560
		<b>(1,829,812)</b>	<b>(832,563)</b>
<b>Cricket Expenses:</b>			
Staff remuneration and employment expenses **		2,144,045	2,038,804
Match expenses (away fixtures)		258,845	245,618
Development expenses		279,845	254,505
Other cricket expenses		61,297	30,932
		<b>(2,744,032)</b>	<b>(2,569,859)</b>
<b>Overhead</b>			
Infrastructure and ground operations		717,462	585,681
Commercial		608,648	530,581
Administration **		500,956	394,720
Ticket and membership office		136,116	125,063
		<b>(1,963,182)</b>	<b>(1,636,045)</b>
<b>Earnings before interest, tax, depreciation and amortisation</b>		<b>1,238,634</b>	<b>393,414</b>
<b>Below the line expenditure:</b>			
Loan Interest		(1,010,811)	(1,026,764)
Depreciation		(540,057)	(732,208)
Release of Capital Grants		159,496	181,960
		<b>(1,391,372)</b>	<b>(1,577,012)</b>
<b>(Deficit) before taxation and exceptional items</b>		<b>(43,201)</b>	<b>(1,183,598)</b>
Exceptional items **		(109,537)	-
<b>(Deficit) before taxation</b>		<b>(152,738)</b>	<b>(1,183,598)</b>
Taxation	4	35,091	723,495
<b>(Deficit) for the year after taxation</b>		<b>(117,647)</b>	<b>(460,103)</b>

\*\* During the year, exceptional costs of £109,537 were incurred in relation to redundancy and related restructuring costs in respect of the Club's coaching and administrative staff, of which: £59,281 is included within Cricket staff remuneration and employment expenses; and £50,256 within Administration. The costs included within administration predominantly relate to associated legal costs.

# BALANCE SHEET

as at 31 December 2012

	NOTE	2012	2012	2011	2011
		£	£	£	£
<b>Assets employed:</b>					
<b>Fixed Assets</b>	5		28,650,114		28,957,564
<b>Current Assets:</b>					
Stocks		64,198		40,044	
Debtors	6	1,176,541		982,623	
Cash at bank and in hand		-		-	
		<b>1,240,739</b>		<b>1,022,667</b>	
<b>Creditors: amounts falling due within one year</b>	7	<b>(5,333,632)</b>		<b>(5,967,888)</b>	
<b>Net current liabilities</b>			<b>(4,092,893)</b>		<b>(4,945,221)</b>
<b>Total assets less current liabilities</b>			<b>24,557,221</b>		<b>24,012,343</b>
<b>Funded by:</b>					
<b>Creditors: amounts falling due after more than one year</b>	8		22,043,243		21,221,274
<b>Deferred income - capital grants</b>	9		4,844,128		5,003,623
			<b>26,887,371</b>		<b>26,224,897</b>
<b>Capital and reserves</b>					
Called up share capital	11		264		275
Capital redemption reserve	12		626		564
Income and expenditure account	12		(2,331,040)		(2,213,393)
			<b>(2,330,150)</b>		<b>(2,212,554)</b>
			<b>24,557,221</b>		<b>24,012,343</b>

These accounts were approved by the Board on 7th February 2013.

**C J GRAVES**, EXECUTIVE CHAIRMAN

**R A SMITH**, DIRECTOR

The accompanying notes form an integral part to these accounts.

There were no other gains and losses in the current or preceding year other than those stated above. The accompanying notes form an integral part of these accounts.

# CASH FLOW STATEMENT

for the year ended 31 December 2012

	NOTE	2012	2011
		£	£
Cash inflow from operating activities	13	285,671	14,857
Returns on investments and servicing of finance	14	(1,010,811)	(1,026,764)
Capital expenditure and financial investment	14	(209,709)	(232,427)
<b>Cash (outflow) before financing</b>		<b>(934,849)</b>	<b>(1,244,334)</b>
<b>Financing</b>	14	<b>964,899</b>	<b>(481,516)</b>
<b>Increase / (Decrease) in cash in the period</b>		<b>30,050</b>	<b>(1,725,850)</b>
<b>Reconciliation of net cash flow to movement in net debt</b>			
Increase / (decrease) in cash in period		30,050	(1,725,850)
HSBC loan repayment		700,000	-
Leeds City Council loan repayment		200,000	-
Additional C J Graves loan		(2,100,000)	-
Additional debentures		(2,000)	(32,633)
Other loans - ECB net repayment		40,000	305,000
New finance leases		(23,011)	-
Capital element of finance lease repayments		197,050	209,150
		(957,911)	(1,244,333)

# ANALYSIS OF NET DEBT

	At 1 Jan 2012	Cash Flow 2012	Other Changes 2012	At 31 Dec 2012
	£	£	£	£
Cash at bank and in hand	-	-	-	-
Overdraft - current	(1,310,357)	30,050	-	(1,280,307)
	(1,310,357)	30,050	-	(1,280,307)
<b>Debt due within one year</b>				
HSBC loan	(568,502)	200,000	168,502	(200,000)
Leeds City Council loan	(743,000)	200,000	(254,000)	(797,000)
Other loans ECB	(150,000)	40,000	-	(110,000)
Finance leases less than one year	(209,533)	197,050	(204,720)	(217,203)
<b>Debt due after one year</b>				
HSBC loan	(3,600,512)	500,000	(168,502)	(3,269,014)
Leeds City Council loan	(7,764,000)	-	254,000	(7,510,000)
Pride Appeal loan	(1,005,000)	-	1,000,000	(5,000)
Graves Family Trusts loans	(3,600,000)	-	-	(3,600,000)
C J Graves loan	(400,000)	(2,100,000)	(1,000,000)	(3,500,000)
Debentures	(323,896)	(2,000)	-	(325,896)
Finance leases more than one year	(1,610,576)	-	181,709	(1,428,867)
	(19,975,019)	(964,950)	(23,011)	(20,962,980)
<b>TOTAL</b>	<b>(21,285,375)</b>	<b>(934,900)</b>	<b>(23,011)</b>	<b>(22,243,287)</b>

# NOTES TO THE ACCOUNTS

for the year ended 31 December 2012

## 1. ACCOUNTING POLICIES

The accounts have been prepared in accordance with applicable accounting standards and under the historical cost convention. The principal accounting policies of the Club have remained unchanged from the previous year.

### (a) Income

All income is accounted for on an accruals basis except for donations which are accounted for in the year of receipt.

Income represents amounts receivable from the Club's principal activities. Income is analysed between international ticket and hospitality revenue, domestic ticket and hospitality revenue, subscriptions, England and Wales Cricket Board, commercial and other income.

### Subscriptions

Subscription income comprises amounts receivable from members in respect of the current season. Subscriptions received in respect of future seasons is treated as deferred income.

### Domestic ticket and hospitality revenue

Relate to amounts received from gate charges, ticket sales, hospitality and guarantees directly attributable to staging domestic cricket matches in Yorkshire.

### International ticket and hospitality revenue

Relate to amounts received from gate charges, ticket sales, hospitality and guarantees directly attributable to staging international cricket matches in Yorkshire.

### England and Wales Cricket Board (ECB)

ECB income relates to fees receivable, including performance related elements, in the current season distributed from central funds in accordance with the First Class Memorandum of Understanding. ECB fees received in respect of future seasons are treated as deferred income. ECB distributions receivable to fund capital projects are treated as deferred income and are released to the Income and Expenditure Account by equal installments over the expected useful lives of the relevant assets in accordance with accounting policy (b) Fixed assets and depreciation, as set out opposite.

### Commercial and other income

Commercial income relates to amounts received, net of related expenditure, from ground advertising, catering guarantees, box lettings, facility hire, dinners and other events. Advertising income received in respect of future seasons is treated as deferred income.

Other income relates to amounts received, net of related expenditure, from retail, Cricket Centre bar, Taverners' Club, fund raising activities and other sundry items.

### (b) Fixed assets and depreciation

All expenditure in connection with the development of Headingley Cricket Ground and the relates facilities has been capitalised. Finance costs relating to, and incurred during, the period of construction were also capitalised. Depreciation is only charged once a discrete phase of the development is completed.

Depreciation is calculated to write down the cost of fixed assets by equal annual installments over their expected useful lives.

### The periods generally applicable are:

#### Headingley Cricket Ground and Cricket Centre

Buildings	
- Carnegie Pavilion	125 years
- other buildings	50 years
Fixtures	4 years
Plant & Equipment	between 4 & 10 years
Office equipment	
- telephone systems	4 years
- computer equipment	2 years
Freehold land is not depreciated.	

All other expenditure on repairs to Headingley Cricket Ground and other grounds is written off as and when incurred.

### (c) Carnegie Pavilion

The Club's contribution towards the design and build cost of the Carnegie Pavilion is £3m, of which £1.5m is payable over 20 years under a 125 year lease agreement. The £3m, together with the associated legal, professional and capital fit out costs of the areas within the Pavilion that the Club occupies, have been capitalised and depreciated over the 125 year lease term. The £1.5m, payable under the lease agreement has been treated as a finance lease within the financial statements with the capital element reported within Creditors (Finance leases), and the interest element charged to the Income and Expenditure Account on a straight line basis over the 20 year term.

# NOTES TO THE ACCOUNTS CONT.

## (d) Stocks

Stocks represent goods for re-sale and are stated at the lower end of cost and net realisable value.

## (e) Grants

Capital grants relating to the development of Headingley Cricket Ground (including the Yorkshire Cricket Museum) and Cricket Centre are included within the Balance Sheet as deferred income, and are released to the Income and Expenditure Account by equal installments over the expected useful lives of the relevant assets in accordance with accounting policy (b) Fixed assets and depreciation, as set out above.

Grants of a revenue nature are credited to the Income and Expenditure Account in the same period as their related expenditure.

## (f) Disclosure of information to Auditor

The members of the Board who held office at the date of approval of the Annual Report & Accounts confirm that, so far as they are aware, there is no relevant information of which the Club's auditor is unaware; or each member has taken all the steps that he ought to have taken as a member to make himself aware of any relevant audit information or to establish that the Club's auditor is aware of that information.

## 2. FINANCIAL POSITION

The Club is in a net current liability position of £4.1m (2011:£4.9m). This includes deferred income of £1.6m (2011:£2.0m). Details of the loan and overdraft maturity analysis which impact on the financial position can be found in Note 8. The Board expected the Club to return to consistent annual profitability from 2012, however due to the terrible weather during the 2012 cricket season, and larger than expected impact of the Olympics upon corporate hospitality demand at the Test Match, the Club may not generate a surplus until 2013.

However, Mr C J Graves has agreed to provide such cash flow support as the Club requires during 2013. During 2012, the Club restructured its term debt with HSBC, and is in the final stages of restructuring its term debt with Leeds City Council. This will help alleviate cash flow pressure. It is expected that the Leeds City Council loan restructure will be finalised by 31st March 2013.

The Board therefore considers it appropriate to prepare the financial statements on a going concern basis.

## 3. DIRECTORS' REMUNERATION

	2012	2011
	£	£
Wages and salaries	40,000	-
Social security costs	5,089	-
Pension costs	-	-
	45,089	-

## 4. TAXATION

	2012	2011
	£	£
UK corporation tax	-	-
Total current tax	-	-
Deferred tax (see Note 10)	(35,091)	(723,495)
Tax on (deficit) on ordinary activities	(35,091)	(723,495)
(Deficit) on ordinary activities before taxation	(152,738)	(1,183,598)
Current tax at 24.5% (2011: 26.5%)	(37,421)	(313,654)
Effects of:		
Expenses not deductible for taxation purposes	34,797	-
Non taxable income	(77,332)	(96,324)
Depreciation for the period in excess of capital allowances	56,882	148,063
Losses not utilised	23,074	261,915
Total current tax (see above)	-	-

# NOTES TO THE ACCOUNTS CONT.

## 5. FIXED ASSETS

	Cricket Centre		Headingley Cricket Ground			Office Equipment	Total
	Freehold Land and Buildings	Plant and Equipment	Freehold Land and Buildings	Plant and Equipment	Improvements to Leasehold Property		
	£	£	£	£	£	£	£
<b>Cost:</b>							
At 01 January 2012	535,837	758,603	25,293,079	4,567,525	4,507,653	367,387	36,030,084
Additions	65,287	14,573	-	71,387	77,009	4,350	232,606
At 31 December 2012	601,124	773,176	25,293,079	4,638,912	4,584,662	371,737	36,262,690
<b>Depreciation:</b>							
At 01 January 2012	92,041	734,464	1,885,172	3,945,600	72,802	342,440	7,072,519
Provided in the year	14,372	24,865	245,481	203,576	41,522	10,241	540,057
At 31 December 2012	106,413	759,329	2,130,653	4,149,177	114,324	352,681	7,612,576
<b>Net Book Value:</b>							
At 31 December 2011	443,796	24,139	23,407,907	621,925	4,434,851	24,947	28,957,564
At 31 December 2012	494,711	13,847	23,162,426	489,736	4,470,338	19,056	28,650,114

Improvements to Leasehold Property consist of the Club's share of the costs associated with the design and build of the Carnegie Pavilion. This cost includes a £3m base capital contribution (£1.5m of which has been treated as a finance lease, with the outstanding capital balance shown within creditors). The remaining £1.5m represents costs associated with fit out, structural amendments, legal and consultancy fees. The total cost is depreciated over 125 years, which represents the useful economic life of the building.

## 6. DEBTORS

	2012	2011
	£	£
Trade debtors	185,838	126,382
Deferred tax asset (see Note 10)	758,586	723,495
Other debtors	232,117	132,746
	1,176,541	982,623

## 7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2012	2011
	£	£
Leeds City Council loan	797,000	743,000
Bank loan	200,000	568,502
Bank overdraft (secured)	1,280,306	1,310,356
ECB loans	110,000	150,000
Trade creditors	557,266	291,319
Finance leases	217,203	209,533
Social security and other taxes	262,067	239,441
Other creditors	318,166	329,563
Accruals	18,627	172,925
Deferred income	1,572,997	1,953,249
	5,333,632	5,967,888

## 8. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2012	2011
	£	£
Leeds City Council loan	7,510,000	7,764,000
Bank loan	3,269,014	3,600,512
Pride Appeal loans	5,000	1,005,000
CJ and J Graves Accumulation and Maintenance Trusts loans	3,600,000	3,600,000
C J Graves loan	3,500,000	400,000
Debentures	325,691	323,896
Finance Leases	1,428,868	1,610,577
Deferred income	2,404,670	2,917,290
	22,043,243	21,221,275

### Loan and overdraft maturity analysis:

	2012	2011
In one year or less or on demand	2,604,510	2,981,391
In more than one year but not more than two years	4,925,721	1,575,034
In more than two years but not more than five years	4,353,690	8,888,000
In more than five years	10,359,161	7,840,950
	22,243,082	21,285,375

The Leeds City Council loan is repayable by 30th April 2020 at an interest rate of 4.5% per annum. The Club has given a First Legal Charge over the freehold property known as Headingley Cricket Ground, St Michaels Lane, Leeds to Leeds City Council in respect of this loan. The Club are in the final stages of renegotiating the repayment profile of this loan, and also extending the term so the loan will be cleared down by 15th December 2025. These negotiations will be concluded in early 2013. Mr C J Graves has provided a shortfall guarantee in respect of this loan. The Club has also given a First Legal Charge to HSBC Bank plc over the Yorkshire Cricket Centre known as 41/43 St Michaels Lane, Headingley, Leeds and a Second Legal Charge over the property known as Headingley Cricket Ground, St Michaels Lane, Leeds in respect of the bank loan and overdrafts. HSBC Bank plc also has a fixed and floating charge over all the assets of the Club, subject to the Legal Charges referred to above. This loan is repayable by 30th April 2020 and bears an interest rate of 4.0% over the Bank's base rate. Mr C J Graves has also provided a £6m guarantee in respect of the indebtedness to HSBC Bank plc.

All loans from Mr C J Graves (including the £1m Pride Appeal loan) have been consolidated, with interest payable at the rate of 4% plus the Bank of England Base Rate. The loan is repayable on demand with 12 months notice. The C J Graves Accumulation and Maintenance Trust and J Graves Accumulation and Maintenance Trust each bear interest at the rate of 5.5% per annum and are repayable in April 2014.

# NOTES TO THE ACCOUNTS CONT.

## 9. DEFERRED INCOME- CAPITAL GRANTS

	2012	2011
	£	£
At 1st January 2012	5,003,624	5,180,160
Received in year	-	5,423
Released to Income and Expenditure Account	(159,496)	(181,960)
At 31st December 2012	4,844,128	5,003,623

## 10. PROVISION FOR LIABILITIES - DEFERRED TAXATION (ASSET) / LIABILITY

	2012	2011
	£	£
At 1st January 2012	(723,495)	-
(Credit) to Income and Expenditure Account for the year	(35,091)	(723,495)
At 31st December 2012	(758,586)	(723,495)

The elements of deferred taxation are as follows:

Difference between accumulated depreciation and capital allowances	162,925	240,111
Tax losses	(921,511)	(963,606)
	(758,586)	(723,495)

## 11. SHARE CAPITAL

	2012	2011
	£	£
Allotted, called up and fully paid Ordinary shares of 5p each	264	275

During the year there was a net reduction in qualifying members of 227. This has been recorded as 1,016 new qualifying members and 1,243 retiring qualifying members, each with one ordinary share. However, included in these figures will be a large number of members that have changed their membership 'option' and have not necessarily retired, or taken out a new membership. Each member of the Club owns one Ordinary share, and the rights attached thereto are contained within the Club's rules.

## 12. RESERVES

	Income and Expenditure	Capital Redemption Reserve
	£	£
At 1st January 2012	(2,213,393)	564
Deficit for the year	(117,647)	-
Shares in respect of retiring members	-	62
At 31st December 2012	(2,331,040)	626

## 13. RECONCILIATION OF OPERATING PROFIT TO CASH FLOW

	2012	2011
	£	£
(Deficit) for the year before taxation	(152,738)	(1,183,598)
Loan interest and similar amounts payable	1,010,811	1,026,764
Operating Surplus / (deficit)	858,073	(156,834)
Depreciation of tangible assets	540,057	753,078
Capital grants received	-	5,423
Release of capital grants	(159,496)	(181,960)
(Increase) / decrease in stock	(24,155)	2,306
(Increase) / decrease in debtors	(158,825)	5,602
Increase / (decrease) in creditors	122,889	(931,167)
(Decrease) / increase in deferred income	(892,872)	518,409
Cash inflow from operating activities	285,671	14,857

## 14. ANALYSIS OF CASH FLOWS

	2012	2011
	£	£
Returns on investment and servicing of finance		
Loan interest and facility fees	(1,010,811)	(1,026,764)
	(1,010,811)	(1,026,764)

### Capital expenditure and financial investment

Purchase of tangible fixed assets	(209,709)	(232,427)
	(209,709)	(232,427)

### Financing

Other loans received in year		
ECB	192,500	182,500
Debentures	2,000	32,633
C J Graves	2,100,000	-
ECB loan repayment	(232,500)	(487,500)
HSBC loan repayment	(700,000)	-
LCC Loan repayment	(200,000)	-
Capital element of finance lease rental payments	(197,050)	(209,150)
Issue of ordinary share capital	11	1
Repurchase of ordinary share capital	(62)	-
	964,899	(481,516)

## NOTES TO THE ACCOUNTS CONT.

### 15. LEASING COMMITMENTS

Operating lease payments amounting to £43,273 (2011 - £41,569) are due within one year. The leases to which these amounts relate expire as follows:

	2012 Land and Buildings	2012 Other	2011 Land and Buildings	2011 Other
	£	£	£	£
In one year or less	-	3,360	-	861
Between two and five years	-	9,913	-	10,708
In five years or more	30,000	-	30,000	-
	30,000	13,273	30,000	11,569

### 16. RELATED PARTY TRANSACTIONS

Mr C J Graves was the Chairman of Costcutter Supermarkets Group Limited during part of the year. The Club has purchased printing and software maintenance, and a new till system from Costcutter Supermarkets Group Limited. The turnover for the year is £8,860 (2011 - £1,200) of which £nil remains outstanding at 31st December 2012 (2011 - £600). Costcutter are also sponsors of the Club and boxholders at Headingley Cricket Ground under the Club's normal commercial terms.

During the year, Mr R A Smith was a Board Member and Trustee of the Yorkshire Cricket Foundation (YCF). During 2012, the YCF awarded capital grants of £nil (2011 - £5,424), and non capital grants of £14,283 (2011 - £8,850).

### 17. PENSIONS

The Club operates defined contribution pension schemes for the benefit of certain employees. The amounts paid during the year were £174,763 (2011 - £191,781). The assets of these schemes are administered in funds independent from those of the Club.

### 18. AUDIT FEE

The Club paid its auditors £16,500 (2011 - £16,000) in respect of the audit of its Financial Statements.

## INDEPENDENT AUDITOR'S REPORT

### TO THE MEMBERS OF THE YORKSHIRE COUNTY CRICKET CLUB

We have audited the financial statements of The Yorkshire County Cricket Club for the year ended 31st December 2012 set out on pages 12 to 22. The financial reporting framework that has been applied in their preparation is applicable in law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the Club's members, as a body, in accordance with section 9 of the Friendly and Industrial and Provident Societies Act 1968. Our audit work has been undertaken so that we might state to the Club's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Club and the Club's members, as a body, for our audit work, for this report, or for the opinions we have formed.

### RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As more fully explained in the Statement of Directors' Responsibilities set out on page 11 the Club's directors are responsible for the preparation of financial statements which give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

A description of the scope of an audit of financial statements is provided on the APB's website at [www.frc.org.uk/auditscopeukprivate](http://www.frc.org.uk/auditscopeukprivate)

### OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view, in accordance with UK Generally Accepted Accounting Practice, of the state of the Club's affairs as at 31st December 2012 and of its deficit for the year then ended; and
- have been properly prepared in accordance with the Industrial and Provident Societies Acts 1965 to 2003.

### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following.

Under the Industrial and Provident Societies Acts 1965 to 2003 we are required to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained; or
- the association has not kept proper accounting records; or
- the financial statements are not in agreement with the books of account; or
- we have not received all the information and explanations we need for our audit.

#### AJ Sills

(Senior Statutory Auditor)  
for and on behalf of KPMG LLP, Statutory Auditor  
Chartered Accountants  
Leeds  
7th February 2013

# AGM MINUTES

Minutes of the Annual General Meeting Held on Saturday 24th March 2012 at 10.00 am in The East Stand, Long Room, At Headingley

## PRESENT:

Colin Graves (Chairman)

Robin Smith

Martyn Moxon

Charles Hartwell

342 members

### 1. Welcome and Apologies

The Chairman welcomed everyone to the meeting and thanked them for their attendance. The Cricket Department were represented by Martyn Moxon, and Ian Dews, as the team was on its pre-season tour in Barbados.

The Chairman reported that the following apologies had been received:

Mr T Eagle, Mr Raymond Illingworth, Mr Geoff Cope, Ms Margaret Coverdale, Mrs R Nuttall, Mr P E Johnson, Mr J M Parkinson, Mr Stuart Sykes, Mr M Guy, Dr Keith Howard, Mr M Farrington, Mr G T Reid, Dr P E Dunn and Mr Gerald Wheatley

The Chairman reported that 32 members had died during the year and this was marked by a minute's silence. Those who had died were:

Mr J C Ambler	Mr Joseph Johnson
Mr David Ayre	Mr John Joyce
Mr E G Binns	Mr J M Kay
Mr L Bottomley	Mr John Matthews
Mr W Bradley	Mr Kenneth Mellor
Mrs A Brook	Mrs Barbara Mellor
Mr Donald Bryan	Mr Arthur Naylor
Mr David Crawford	Mr Derek North
Mr Russell Dukes	Mr Arthur Peel
Mrs Jane East	Mr C N Radcliffe
Mr Harold Fawcett	Mr Alan Rookes
Mr Nigel Godden	Mr John Steele
Mr C Goodwin	Mr Ian Swift
Mr Gordon Hollis	Mrs Jean Thompson
Mr W E Hoyle	Mr Frank Tyler
Mr B H Hunter	Mrs Barbara Williams

### 2. Minutes of the AGM held on Saturday 19th March 2011

The Chairman asked the meeting to approve the minutes of the AGM held on 19th March 2011. The minutes were approved on a show of hands.

### 3. Chairman's Report

The Chairman told the meeting that his report on behalf of the Board had been circulated with the AGM papers and he did not intend to go through it in detail again. After a fantastic year in 2010, everyone had been disappointed that we had been relegated but there was no point in looking back and we should all look forward.

The Chairman told members that he and Martyn Moxon had met up with all the players at a dinner on 17th March to chat to them and point them in the right direction.

We had got some fantastic talent, the best young talent in England.

The Chairman said Andrew Gale had the confidence of the Board; he was the right person to captain the team, it was disappointing that he had been injured but fortunately Joe Sayers had stepped in as Vice-Captain.

On the coaching side the Board had been in discussion with Martyn Moxon for about 18 months. The coaching structure was flat and it was felt a change was necessary. The Board had met with the coaching staff and Martyn in early August and it had been abundantly clear that things had to change. A properly managed process had been put in place with the net result that the Club now had three new coaches, Jason Gillespie, Paul Farbrace and Richard Damms, and a well-motivated squad.

The Chairman drew attention to the fact that without international cricket at Headingley the Club could not operate profitably. However, for the next seven years Yorkshire were guaranteed international cricket with one Test Match and one ODI each year. The Board's policy was to ensure the Club's debt was paid down as quickly as possible.

The Chairman paid tribute to our partners who had worked with the Club over the last year, HSBC, Leeds City Council and Leeds Met University, and all our sponsors. The Chairman said he was aware that they were unhappy that the Club had been relegated but said hopefully this year we would have an upward trend.

The Chairman thanked the Members' Committee, the Archives Committee, David Hall, Museum Director, the Yorkshire Charitable Youth Trust, the Yorkshire Cricket Foundation, the Supporters' Association, the Players' Association, Geoff Holmes and Vivien Stone who ran the book stall and said without them the Club would not be where it was today. All their work was very much appreciated by the Board and by him personally.

The Chairman thanked the outgoing President Raymond Illingworth for his sterling efforts in the role over the past year. He had been very supportive and done all that was asked of him and more. He had represented the Club superbly and it had been an honour to work with him.

For the staff, there was no doubt 2011 had been a difficult year. Staff cuts had had to be made and they had responded positively.

A person who had been honoured during the year was Andy Fogarty, the Head Groundsman. Andy had won the ECB's Groundsman Award for the Four Day Match category and was runner up in the One Day category. The Chairman thanked Andy and his team for all their efforts in achieving this prestigious award. The Club had one of the best grounds and some of the best facilities in the whole of the UK.

The Chairman also thanked Geoffrey Boycott, for his tireless efforts on the Club's behalf and for his support of the Board. He continually sang the Club's praises.

Finally the Chairman thanked all the members for their support during a difficult year.

He added:-

- There was a new Club Shop situated in the Yorkshire Cricket Centre.
- Members would have read in the press about the Morgan Report with which he had been personally involved as a member of the ECB Board. David Morgan had been asked by the ECB Board to review English cricket in its entirety, including the players, supporters, broadcasters, coaches and financial and administrative arrangements. The big problem in cricket was the scheduling; there were too many days' cricket to fit into the season.

He had told the ECB they would be putting counties at financial risk by reducing the number of Championship matches from 16 to 14. If this were to happen members would be lost but the ECB had indicated it would underwrite the financial loss.

The financial viability of counties and cricket going forward needed to be examined by the ECB. The Chairman said he sat on the ECB Marketing Committee and the revenue generated by TV over the next six years would be substantial, and we were the only sport that had had an increase in this area. In football, rugby etc broadcasting revenue had gone down which raised questions.

The Chairman asked for questions from the floor, with the following response.

- Members' access to the Carnegie Pavilion – The Chairman said there was a lot of the Carnegie Pavilion that was not under the control of the Club. The Club's financial situation was clear and management had to make the best use of the facilities that it could to generate income. In the circumstances, he considered our membership had the best value in county cricket.
- Regular matches on given days – the Chairman said that was something everyone would favour. To get to that position it would be necessary to extend the season. There was limited Championship cricket in July and August at Headingley; there was an ODI in June and a Test Match in August. These problems needed resolving before we could get to a fixture list with consistent start days.
- What plans were in place to negotiate further international matches after the expiration of our staging agreement? The Chairman

said this had already been brought up at the ECB Board and was under discussion. The ECB were fully aware that having nine Test Match grounds had caused a lot of problems both financially and operationally but hopefully by 2019 that problem would have been resolved.

- Anti-corruption; what steps were Yorkshire taking to stamp corruption out? The Chairman replied that the ECB had set up an anti-corruption team which had visited all the counties and met with players, coaches and staff to outline current policies.

All players had to sign to the policy and report any potential approaches. Unless that document was signed a player could not be registered.

All players were aware of the need to keep people at arm's length as far as gifts and promises were concerned.

- How was getting rid of a coach who had spent 37 years at the Club justified? The Chairman replied that a proper process had been followed. The Club was in an on-going dispute and was not in a position to comment.

- One member said that the Chairman had thanked a lot of people for their efforts but there was no mention of the personal contribution by the Chairman on behalf of the Club and the fact that he was personally underwriting the cash flow. He requested that the minutes should record the fact that Yorkshire members thanked the Chairman for the financial support he had given over the years.

The Chairman responded that the future of the Club was with its youngsters; the Club was trying to improve its prominence and profile with schools and local cricket clubs. The new Commercial Director, Andy Dawson, was responsible for this. Also the Club was working with the ECB with a view to development relationships with the YCB.

- What were our plans for promoting the four day game? The Chairman said that the marketing plan was in the process of being settled.
- Mobile Museum – during the closed season an application had been made to the Heritage Lottery Fund for the funding for a mobile museum which would visit schools, clubs etc.
- Surprise was expressed that the ground could not be used for two weeks before an international match. It was considered this was excessive and the question was asked: what was the attitude to this of the chairmen of Test Match Grounds? The Chairman said the problem was accepted as one of the problems of international cricket.
- Clarity was requested on the question of Test Matches for the next 6 years; specifically would Yorkshire have an Ashes Test? The Chairman said the allocation of test matches had been finalised until 2015.

# AGM MINUTES CONT.

- England Lions Matches; YCCC produced young players for our first team and if they were good enough they were selected for England. Due to so much international cricket the best players hardly ever play for the county clubs. Overseas players do not want to play county cricket because they want to be fit to play in the IPL and they were also playing international cricket. It therefore hurt county clubs unnecessarily when players went off to play England Lions matches during the season. The Chairman replied that this had been brought to the attention of the ECB Board and they had agreed that they would not select more than two players for the England Lions from any one county at any one time. It had been a challenge to get the number reduced to two.
- Were there any plans to ask members for their views on the Morgan report? The Chairman said there would be a process whereby counties would be consulted.

#### 4. To receive and approve the Accounts together with the Independent Auditor's Report thereon for the year ended 31st December 2011

Charles Hartwell, the Finance Director, presented his report and the Club's financial statements for the year ended 31st December 2011.

The accounts showed a deficit which was consistent with the budget and the natural consequences of the Club not having a Test Match. This was disappointing. Mr Hartwell said the business was sound but there was an issue with the large amount of debt. Significant loan interest had been paid last year.

European Football – The Club was working closely with Leeds Rugby and Leeds Metropolitan University regarding using this as an opportunity to generate income.

Cost control was tight and the Club had been able to fix a number of utility costs, including price capping with electricity providers, and also by renegotiating the rateable value of the ground.

It was hoped that we would be in a position to report a surplus for 2012 and every year up to 2019. Much would depend on Test Match ticket and hospitality sales, which were running as expected this year. ODI sales were running slightly behind budget but historically these sales came later in the year. All Headingley CB40 matches would now take place on Sundays.

It had been hoped that we would have a concert licence in place but this was still awaited. Once it was received it was hoped it would bring in much needed revenue.

There was a question regarding possible savings on pay and remuneration, which had increased by £60K. CH said in terms of headcount we had had savings. Staff remuneration and employment had increased by £60K under the heading of cricket staff. Savings had been made in administration. Stewart Regan had not been replaced and material savings had been made there.

A small charge to book a seat at Headingley for the season had been introduced some time ago. Why was the scheme discontinued and then re-introduced at a higher figure? The Chairman said that this was a commercial decision.

The Pavilion was funded by Leeds Metropolitan University and Yorkshire Forward, and by the Club (as to £3m.)

What was the breakdown of the income streams for the various types of cricket? The Chairman said that the Lancashire T20 generated the same amount of revenue as did all the championship matches combined.

On the matter being put to the vote the Chairman advised that there were 1,244 votes in favour of accepting the Accounts and Auditor's Report and 10 against, resulting in 99.19% of votes cast being in favour of the Resolution. A show of hands then confirmed the approval of the Accounts and Independent Auditor's Report.

#### 5. To receive a report from the Director of Cricket and to discuss cricket matters

Martyn Moxon (MM) who had been with the squad for the pre-season tour to Barbados, had arrived back that morning, reported that all players were working very hard. He said he had found relegation a very disagreeable experience. In 2011 the team had not played well enough to win games.

He said it had been a bad start in the CB40 competition and the team had never recovered. Consistency and skills were what the players had been working on this winter and there had been some encouraging signs in Barbados. It was very early days but three players had scored hundreds and two players scored over 50. That was the kind of performance needed in the long form of the game.

MM said from the outset of the season he had expressed concern that we might give away too many easy wickets. Barbados had been encouraging in this respect and we had managed to win the T20 competition by playing some very good cricket.

Joe Sayers' performance had been very encouraging, but everybody had contributed to the wins; the bowlers had been disciplined and the batsmen very good.

Although team results were disappointing last season some individual performances had impressed. The emergence of Joe Root and Gary Ballance had been particularly satisfying and they were continuing to develop. Jonathan Bairstow continued to go from strength to strength.

Particularly pleasing was Richard Pyrah's contribution to four day cricket. He had also contributed well in one day cricket.

We had signed Phil Jaques on a non-overseas basis. This opened up the possibility of us signing an overseas player, albeit getting top quality overseas players for any length of time was difficult. MM said the Club would keep members posted as developments occurred.

He added that it had been decided to make Joe Sayers Vice-Captain officially after having spoken to Andrew Gale, Jason Gillespie and the Chairman. He had taken over from Andrew Gale towards the end of last season and done a good job in a difficult situation. Joe's pre-season form had been very good. Everyone wished him well.

Promotion was now a priority. MM said the team had to play well to gain promotion and he also wanted us to be competitive in one day cricket. He wanted a team that could win trophies in all three forms of the game.

During the winter the re-structure of the coaching set up had taken place. He said he was not at liberty to say anything further due to the legal situation.

Jason Gillespie, Paul Farbrace, Ian Dews and Richard Damms had knitted together very well and really quickly which had had a positive effect on the players. The transition had been seamless and MM was hopeful that the fact that these coaches had a positive mind set would turn potential into actual success and that was the future challenge.

MM thanked the Chairman and the Board for their continued support, but most of all thanked the members for their support during the recent frustrations.

We had a good squad and knew what we were capable of at our best. We had the potential to be the best team in the country; there was still a lot of work to do but that was the aim and he would not rest until it had been achieved.

Questions were then asked from the floor:-

- Why had David Wainwright been invited to leave? MM said David Wainwright was a good cricketer but the problem was keeping three spinners happy. We had two more senior spinners in Adil Rashid and Azeem Rafiq and we had an agreement that if David did not feel he was getting the right amount of first team cricket he would be allowed to move on.

The groundsman had tried to get the Headingley pitch to turn. Indeed, Andy Fogarty had been on his hands and knees for days trying to get it to turn. Unfortunately, it would not, but in allowing David Wainwright to leave, the Club had been fair to him as he needed to be playing first team cricket.

- So far as overseas players were concerned, last year we did not have one and were relegated. It was now a matter of winning and developing for the future. Young players developed quicker in a winning team; young players did not flourish in a losing team. When Jacques Rudolph was in the team he helped Adam Lyth to improve. Hopefully (England selectors permitting) when Root, Ballance, Rashid, Bairstow and others became good and consistent enough, we would not need overseas help.
- Why had MM not accepted responsibility for the relegation as the man in charge? MM said he had invested 30 years at YCCC, and it

mattered a great deal; he was working as hard as he could. The Chairman made it clear that MM had the absolute confidence of the Board.

Was credit to be given to the departed coaching staff? MM referred to his report where he had expressed gratitude to the coaches no longer with the Club.

- When we won the first championship game we were pleased, but disappointed when members of the team were subsequently dropped. By then surely the best 11 players had been identified and they should have been selected at least for the first two or three games? MM said this was why the team were in Barbados to sort out who the final 11 would be. We try and give players a reasonable chance before changes were made.

#### 5. To elect as President Mr Geoffrey Boycott OBE

Robin Smith said the Club Rules provided for a Nominations Committee, comprising the President, and the Club's Secretary plus two other members of the Board. The Board had appointed Colin Graves and himself to the Nomination Committee, which had met and decided to recommend that Mr Geoffrey Boycott be nominated as the Club's President for the ensuing year. The Board had resolved accordingly and he therefore had great pleasure in proposing as the Club's President for 2012 Mr Geoffrey Boycott.

There were 1,115 votes in favour of Mr Geoffrey Boycott being elected as President and 109 votes against giving a total of 91.09% in favour of the resolution. A show of hands confirmed Mr Geoffrey Boycott's election as President.

The President thanked the Chairman, Members of the Board and the members and said he was delighted to accept the honour. He said he had first come to the Club in 1952 and watched Fred Trueman terrorise the West Indians. He had been a player, Captain, Committee man and a Board Member; he had done everything except be a groundsman! He said he accepted it was not possible to please everyone all of the time; he knew he had strong personal opinions on cricket but believed he knew what he was talking about and would not deviate from that.

The President told the meeting that many of the members there knew him and he knew them after 60 years with the Club. He said the members had got him his job back when he had been sacked as a player. He understood that the thing that mattered most to the membership was Championship cricket. That was the priority in 2013, our 150th anniversary, and in our anniversary year we should be striving to win the Championship, which we could not do from the Second Division.

#### 6. To elect as a Board Member, Mr Steven Denison

The Chairman informed the meeting that the Board had no hesitation in recommending Mr Steven Denison to be elected as a Board Member.

## AGM MINUTES CONT.

There were 1,203 votes in favour of Mr Denison's appointment to the Board and 21 against giving a 98.2% vote in favour of the resolution. A show of hands confirmed Mr Denison's appointment to the YCCC Board.

### 7. To announce as a co-opted Board Member Mr Michael Vaughan

The Chairman informed the meeting that at a Board meeting on the preceding Monday the Board had agreed to co-opt Michael Vaughan onto the Board. The Chairman said it would be good for the Club to have a former successful Captain of England on the Board. Michael Vaughan had accepted and would attend meetings as a co-opted Board member.

### 8. To announce the result of the election to the Members' Committee

There were 1,271 votes in favour of Ms Charlotte Evers appointment to the Members' Committee and 49 against giving a 96.28% vote in favour of the resolution.

### 9+10. Honorary Life Members (HLMs) and Vice-Presidents (VPs)

Robin Smith said that HLMs were normally, but not always, cricketers of considerable achievement, for instance Sir Don Bradman had been an Honorary Life Member until his death. Vice-Presidents were normally persons who had served the Club well for a long time.

The Board had formally adopted a set of guidelines for these two positions.

The criteria were complex. There had not previously been any criteria or guidelines as to what qualified someone to become an HLM or a VP, but henceforth, by reference to the policy guidelines, appointments could be seen to have been properly made.

### 9. To appoint Dr Keith Howard as an Honorary Life Member of the Club

The Chairman said that Dr Keith Howard was a very successful businessman. He had founded Emerald Publishing Limited. He was 80 years of age and a very loyal Yorkshire cricket supporter. He attended matches regularly and there was rarely a match he did not attend. He was a Yorkshire philanthropist, supporting three organisations through his charitable trust, namely Leeds University, Opera North and the Yorkshire County Cricket Club. It was his generosity that had enabled the Club to build the new museum.

The Chairman proposed that Dr Keith Howard be elected as an Honorary Life Member of the Club. There were 1,156 votes in favour and 23 votes against giving a 98.12% vote in favour of the resolution. A show of hands confirmed Dr Howard's election as an Honorary Life Member of the Club.

### 10. To appoint Mr Richard Hutton as a Vice-President of the Club

The Chairman proposed that Mr Richard Hutton be elected as a Vice-President of the Club. The meeting was reminded that Richard Hutton was a distinguished cricketer, having played five Tests for England. Subsequently, he had become a very successful businessman. He had also been a trustee of the Yorkshire Charitable Youth Trust for many years.

There were 1,155 votes in favour and 69 against giving a 94.36% in favour of the resolution. A show of hands confirmed Mr Hutton's election as a Vice-President of the Club.

### 11. To appoint KPMG LLP as auditors of the Club, until the conclusion of the next Annual General Meeting at which the accounts for the year ending 31st December 2011 are laid

The resolution to appoint KPMG LLP as auditors of the Club, until the conclusion of the next Annual General Meeting, was put to the meeting.

There were 1,184 votes in favour and 40 against giving a 96.73% vote in favour of the resolution. A show of hands confirmed the appointment of KPMG LLP as the Club's auditors.

### 12. Any Other Business

The Chairman was asked about his own plans for the future. The Chairman said this was discussed at the last Board meeting and it was hoped that by June an announcement could be made.

The Chairman encouraged members present to purchase copies of the 2012 Year Book.

The Chairman thanked everyone for their attendance and their continued support, and declared the meeting closed.

## MEMBERS' COMMITTEE REPORT

The following served on the Members' Committee during the year.

Chairman:	Mr. S J Mann
Elected Members:	Mrs. C Evers Mr. R Levin Mr. S J Mann Mr. E Stephens
Appointed Members:	Mr. G Clark Mr. A Kilburn Mr. R W Stott
In Attendance:	Mr. R Smith – Board Director Mr. A Dawson – Commercial Director

There were 8 full committee meetings held during the year. A full minute of each meeting is presented to the Board of the Club and a summary of the issues debated appears on the Club website. In addition to these meetings the Committee hosted 3 Member Forums in the Long Room through the season.

Communications with Members continues to be the focus of the Committee. The use of the forum concept has proved to be a productive and welcome platform for the exchange of views and information with attendance levels of approximately 80 Members at each gathering. However, the Committee decided to reduce the number of forums from 4 in 2011 to 3 in 2012 in an attempt to avoid some of the repetition of questions and questioners. At the November Committee meeting a decision was taken to retain 3 forums in 2013 and to supplement them with surgeries for Members to seek a more personal discussion of membership issues. The Committee have asked, and the Club have agreed, that members of the management team with responsibilities for operations and membership should attend all forums.

The major and most frequent topic of debate in 2012 was the future structure of the first class game. The Committee constantly sought the views of the membership and communicated such to the Club. With only one or two exceptions there was a strong view that the County Championship should remain unchanged, the two division structure was working well and producing competitive cricket right up until the final round of matches. There was some indifference as to whether the one day game should be of 40 overs or 50. Generally the latter was chosen but only on the basis that it was the format at international level. The reduced T20 format used for 2012 was held to be sufficient.

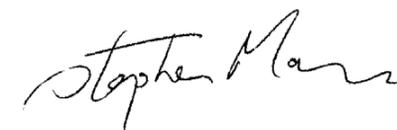
Another topic of frequent discussion and indeed frustration was the fixture schedule experienced in 2012. Frankly, it was a shambles and hardly conducive to attracting spectators. It is difficult to determine the logic of there being no first class fixture at Headingley for over two months in mid season or why the team had to play four championship matches in succession away from home. Members can be assured that the club are aware of the widely held views that such a situation should not occur again. At the time of writing the 2013 fixtures are awaited with interest.

From early summer the Committee devoted considerable time to examining the Membership Options Scheme with a view to potential adjustments for 2013. Since inception the scheme has been widely accepted, particularly for the choice it gave to suit individual cricket watchers and their personal circumstances. The decision by the Club to provide for an early payment discount was extremely welcome and is something the Committee have sought for some years. Other changes were not as welcome as they appear to be change for change sake. Discussions are continuing as the year closes to ameliorate the impact of the decisions on junior members and those supporters whose work commitments restrict the frequency of attendance.

Concern has also been expressed to the Club at the 2013 Test and ODI pricing which is higher for Members than non-members in some areas of the ground.

Members will be aware that 2013 sees the Club celebrate 150 years since inception. Under the chairmanship of my Members' Committee colleague Bob Stott an excellent programme of celebratory events has been developed. It is hoped that all Members will attend a number of the events and in so doing enjoy celebrating this major anniversary of this great cricket club.

As this is the final annual report of my term of office I would like to record my appreciation to all my committee colleagues for their support and endeavour over the last few years. Also to the many Members I have met since I first joined the committee in 2005, it has been a pleasure to represent and meet you.



STEPHEN MANN  
CHAIRMAN  
MEMBERS' COMMITTEE  
The Yorkshire County Cricket Club

# ARCHIVES COMMITTEE REPORT

**A busy and successful year for the Yorkshire CCC Archives Committee drew to a close with it coming under the stewardship of the Yorkshire Cricket Foundation (YCF) from January 1st 2013, and being renamed the Yorkshire Cricket Archives Committee (YCAC).**

The move was made on New Year's Day so that it would coincide with the 150th anniversary year of Yorkshire County Cricket Club.

The work of the YCAC will feature on the new YCF website which was due to be launched in January and on which there will be a clear click through from the Yorkshire CCC website.

Subject to budget, the YCAC will retain full responsibility for the acquisition of archives.

The Archives Committee met four times in 2012 and special thanks are due to Paul Dyson who undertook to deal with all requests received by the Club concerning items for potential inclusion in the Archive or for research into existing items, together with many varied queries received by YCCC. At each meeting he was able to give a fascinating résumé on the varied correspondence which he had received and on the action taken.

At our February meeting, the minutes referred to the Capped Players' research which is now complete (so far as it is possible to establish unrecorded dates from many years ago) and also the fact that plaques from the old Press Box in the Grandstand had been found a new home in the Long Room.

A summary of the content of each of the 12 DVDs on notable Yorkshire players had been compiled by David Warner and were now to be found on the Yorkshire website.

I was able to report that a painting of Fred Trueman had indeed turned out, after professional inspection, to be an original, and the water colour is now hung in the museum.

Items recently purchased mainly applied to Brian Close and regarding e-bay sales, Brian Sanderson explained that the inventory now had some duplication of Wisdens, one of them from the Wilfred Rhodes Collection being leather bound. The Rhodes set was now in our secure store.

The next Long Room display cabinets would feature ties and also to be featured in 2012 were Raymond Illingworth, who would be celebrating his 80th birthday, and Philip Sharpe, whose efforts of 1962 were now half-a-century ago. In addition there was a cabinet display to commemorate the centenary of the York and District Senior Cricket League.

Work on our archive data base has come to a temporary halt, pending the completion of major fund raising by the YCF.

A biography of the late Geoffrey Keighley, who had been a gifted batsman of captaincy potential, had been produced and a copy of the book was handed to the Archives by James Greenfield. Geoffrey Keighley had lived in Australia from 1951 until his death about six years ago.

Other items either donated or purchased during the year included:

- Second XI material, including photos and scorecards, from Mollie Staines
- Scorecard of a game in Omagh, Northern Ireland, involving the Green Howards and Hedley Verity and Norman Yardley
- A Manchester Evening News board covering the 1901 Roses match.
- A Lord Hawke testimonial card
- A scorebook containing a scorecard of Hedley Verity's last game
- A member's ticket from 1902
- Vanity Fair prints of Lord Hawke
- Chris Waters' book on Fred Trueman
- A Royal Doulton limited edition Len Hutton character jug
- A commemorative scorecard of the Yorkshire v Glamorgan match in Scarborough in 2001 which resulted in Yorkshire winning the County Championship title
- A copy of a limited edition of 20 scorecard concerning Yorkshire's 3,000th First Class match – a Roses match – and donated by the Yorkshire CC Supporters' Association
- Scorebook of Yorkshire's 1964 tour of America-Bermuda when Garry Sobers appeared as a guest player

Initiatives by the Archives Committee during 2012 including holding an open day during the Championship match with Glamorgan at Headingley when Yorkshire members and supporters were invited to bring along their cricket memorabilia to be assessed. Brian Sanderson was on hand in the Long Room to offer advice and similar events are being planned for 2013.

Archives Committee secretary, Howard Clayton, was appointed Second XI scorer ahead of the 2012 season, and his committee colleagues were delighted towards the end of the year when he received the Wombwell Cricket Lovers' Society E.H. Umbers Award for services to Yorkshire cricket.

Howard, along with Paul Dyson and Brian Sanderson, also agreed to compile a chronological list of all players who had turned out for Yorkshire Second XI, basing their researches on scorecards from the Minor Counties Championship and the Second XI Championship.

Another committee representative, Mick Pope, jointly received the new Don Ambrose award from the Association of Cricket Statisticians to commemorate the best article in the Association's Journal. The other recipient was Douglas Miller, a former chairman of the ACS.

The celebration of Yorkshire CCC's 150th anniversary in 2013 meant that a busy and exciting year loomed ahead and cabinets were being prepared for display in the Long Room and would contain interesting items from the Club's unparalleled history.

The Archives Committee throughout the year has consisted of David Allan (chairman), Howard Clayton (secretary), Paul Dyson, James Greenfield, Mick Pope, Brian Sanderson, Dennis Smith, David Warner and Roy Wilkinson.

Towards the end of the year we were pleased to welcome Brian Warne who joined us weekly as we attended to our archive collection at Morley.

I wish to close by thanking the committee for their advice, endeavour and enthusiasm. They each through their individual interest and specialism bring depth to our discussions and decisions. I hope they have had fun.

**AWAITING  
SIGNATURE**

J.C. DAVID ALLAN  
ARCHIVES COMMITTEE CHAIRMAN  
The Yorkshire County Cricket Club

## BOARD ATTENDANCE FOR 2012

Name	Possible	Actual
C J Graves	5	5
R A Smith	5	5
G Davies	5	5
W Bowser (in attendance)	5	4
M Farrington	5	2
S Denison	5	5
M Vaughan (in attendance)	5	0
C Hartwell (in attendance)	5	5

## YORKSHIRE CRICKET FOUNDATION REPORT

The day to day role of the Yorkshire Cricket Foundation (YCF) is to deliver cricket based education and community programmes within Yorkshire. The YCF also provides access to cricket for disadvantaged people. The Yorkshire County Cricket Club and Yorkshire Cricket Board are key delivery partners of the YCF.

The Yorkshire Cricket Foundation's Charitable Objectives are to:

- Provide and promote facilities for the playing of cricket
- Advance the education of children and young people
- Advance education of the public in the history and heritage of Yorkshire cricket

During 2012 the Yorkshire Cricket Foundation developed significantly. We hired our first full time employee, charged with developing the foundation and its projects. Our key achievements during the year have been:

- 3,500 people booked on to the Cricket in the Classroom scheme. This is the highest amount we've ever had
- Over 5,000 people attending Children's Day 2012 at Headingley Stadium. This was a free community event working in partnership with the Leeds Rugby Foundation and the Gary Chappelow Memorial Fund

- Ran a very successful education and cricket day in partnership with Pinsent Masons and PWC, involving school children from the county
- Sporting Influence (a scheme based in Harrogate that works with children identified as having poor behaviour) has been extremely successful and was shortlisted for an ECB Business of Cricket Award
- A full programme of Young Leaders Days took place on match days, in partnership with the Yorkshire Cricket Board. This scheme taught youngsters 15 – 18 years old about careers in sport. The first young leaders day also took place at Scarborough

**AWAITING  
SIGNATURE**

**DAVID GENT**  
Chair of the Board of Trustees

## MUSEUM REPORT

In its second year the Museum has continued to attract a steady flow of visitors, attendances during the Test Match being particularly strong.

The President and the Academy players visited for a tour and talk in September, and a special opening was arranged for the Yorkshire Bank Children's Day.

A number of museum and ground tours have taken place from clubs and societies which we are keen to encourage particularly out of season.

The Long Room cabinet displays featured this year P J Sharpe, R Illingworth and the late D Wilson. A special display of Yorkshire ties with bygone benefits, members, players and other associated organisations' ties was also new.

In 2013 the 150th anniversary year will see us feature in the Museum and Long Room highlights from our illustrious history. A particularly interesting item of memorabilia on loan to us from the MCC Museum will be Len Hutton's 364 bat.

During the year we have prepared the design for a mobile Museum, which we are pleased to report has received a Lottery grant of £ 30,000. The plan is to have this available for schools, clubs and special events around the county to celebrate the rich social history associated with Yorkshire Cricket, and encourage a wider interest in the sport.

**AWAITING  
SIGNATURE**

**DAVID HALL CBE TD**  
Museum Director

# NOTES

[www.yorkshireccc.com](http://www.yorkshireccc.com)



The Yorkshire County Cricket Club, Headingley Cricket Ground, Leeds LS6 3DP  
Telephone: 0871 971 1222 Facsimile: 0113 278 4099 Email: [cricket@yorkshireccc.com](mailto:cricket@yorkshireccc.com)